


THE CORPORATION OF THE VILLAGE OF ASHCROFT
BYLAW NO. 843

Being a bylaw for the Corporation of the Village of Ashcroft to adopt the Five Year Financial Plan commencing the year 2021.

The Council of the Corporation of the Village of Ashcroft, in open meeting assembled, enacts as follows:

1. This bylaw may be cited for all purposes as the "Five Year Financial Plan Bylaw No. 843, 2021."
2. Schedule "A" and Schedule "B" attached hereto and made part of this bylaw are hereby adopted and are the Five Year Financial Plan of the Village of Ashcroft commencing January 1st, 2021.

READ A FIRST TIME THIS	10 th	DAY OF	May	, 2021
READ A SECOND TIME THIS	10 th	DAY OF	May	, 2021
READ A THIRD TIME THIS	10 th	DAY OF	May	, 2021
RECONSIDERED AND ADOPTED THIS	10 th	DAY OF	May	, 2021



Barbara Roden, Mayor



Daniela Dyck, Chief Administrative Officer

Certified to be a true and correct copy
of Bylaw No. 843 as adopted by Council.



Daniela Dyck, Chief Administrative Officer

/YSB

THE CORPORATION OF THE VILLAGE OF ASHCROFT

BYLAW NO. 843 - SCHEDULE "A"

FIVE YEAR FINANCIAL PLAN 2021 - 2025

	<i>Year 1</i> 2021	<i>Year 2</i> 2022	<i>Year 3</i> 2023	<i>Year 4</i> 2024	<i>Year 5</i> 2025
Revenues					
Property Taxes	1,295,159	1,327,538	1,360,726	1,394,745	1,429,613
Parcel Taxes	166,000	168,500	168,500	168,500	168,500
Fees and Charges					
Sales of Services	230,380	227,175	227,175	227,175	227,175
Other					
User Fees	937,948	937,948	937,948	892,674	892,674
Borrowing Proceeds - MFA	0	0	0	0	0
Other Revenue					
Interest	44,000	41,000	41,000	41,000	41,000
Grants/Other Gov'ts.	3,311,070	850,000	850,000	850,000	850,000
Other	67,350	73,250	73,250	73,250	73,250
Services to Other Gov'ts.	28,000	24,000	26,000	28,000	30,000
Transfers from Funds					
Reserve Funds	350,000	600,000	0	0	0
DCC	0	0	0	0	0
Transfer form Equity	514,509	514,509	514,509	514,509	514,509
Accumulated Surplus	0	0	0	0	0
Total Revenue	6,944,416	4,763,920	4,199,108	4,189,852	4,226,721
Expenses					
Debt Interest	0	0	0	0	0
Debt Principal	0	0	0	0	0
Capital Expenditure	2,812,000	714,257	65,000	65,000	165,000
Deficiency	0	0	0	0	0
Other Municipal Purposes					
General Municipal	2,113,394	2,113,394	2,155,662	2,155,662	2,155,662
Fire Protection	190,346	194,153	194,153	194,153	194,153
Water	603,800	461,939	461,939	461,939	461,939
Sewer	399,016	375,000	380,000	385,000	385,000
Transfer to	0	0	0	0	0
Reserve Funds	311,351	390,668	427,845	413,589	350,458
Amortization Expense	514,509	514,509	514,509	514,509	514,509
Accumulated Surplus	0	0	0	0	0
Total Expenses	6,944,416	4,763,920	4,199,108	4,189,852	4,226,721

**Village of Ashcroft
2021-2025 Financial Plan
Statement of Objectives and Policies
Schedule 'B' of Bylaw No. 843**

In accordance with Section 165(3.1) of the *Community Charter*, the Village of Ashcroft (Town) is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*;
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2021. Property taxes form the greatest proportion of revenue. As a revenue source, property taxation offers a number of advantages, for example, it is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenue for services that are difficult to fund on a user-pay basis. These include services such as general administration, fire protection, police services, bylaw enforcement and street lighting.

User fees and charges form the second largest portion of planned revenue. Many services can be measured and charged on a user basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and sale of services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

- Over the next five years, the Village of Ashcroft will balance the proportion of revenue that is received from user fees and charges with the projected funds operations require.

Policies

- The Village will review all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- Where possible, the Village will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.

Table 1: Sources of Revenue

Revenue Sources	% of Total Revenue	Dollar Value
Property Taxes	19%	\$ 1,295,159
Parcel Taxes	2%	\$ 166,000
Sales of Service	17%	\$ 1,168,328
Grants/Transfers	61%	\$ 4,203,579
Borrowing Proceeds	0%	\$ -
Other Sources	2%	\$ 111,350
Total	100%	\$ 6,944,416

* contains 17.65% (\$187,918) Capital Replacement Reserve funds

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of Town services.

Objectives

- Maintain the property tax rate as low as possible while still providing for future needs.

Policies

- Continue to maintain and encourage economic development initiatives designed to attract more retail and commercial businesses to invest in the community. New investment from these areas will help offset tax increases while providing more revenue for the Village.
- Align the distribution of tax rates among the property classes with the social and economic goals of the community, particularly to encourage a range of employment opportunities.
- Regularly review and compare the Village of Ashcroft's tax burden relative to other municipalities in British Columbia.

Table 2: Distribution of Property Tax Rates

Property Class	% of Total Property Taxation	Dollar Value
Residential (1)	61%	\$ 785,580
Utilities (2)	10%	\$ 132,625
Light Industrial (5)	0%	\$ 3,395
Business and Other (6)*	27%	\$ 356,040
Recreation/Non-profit (8)	0%	\$ 665
Farmland (9)	1%	\$ 16,853
Total	100%	\$ 1,295,159

Permissive Tax Exemptions

- The Annual Municipal Report for 2020 contains a list of permissive exemptions granted for the taxation year and the amount of revenue foregone. The list demonstrates the policy of council that permissive exemptions are granted to not-for-profit institutions that form a valuable part of our community. These include religious institutions and some recreational facilities and service organizations.

Objective

- To ensure permissive tax exemptions are utilized to maximize the benefit to the municipality and citizens.

Policy

- To maintain permissive exemptions for religious institutions, recreational facilities, and service organizations.

Capital Asset Reserve

- In 2011 the Village recognized the need to accumulate funds to pay for future replacement of infrastructure. Accordingly a separate tax was established and funds collected are accounted for separately from general municipal taxes.

Objective

- To establish a reserve to fund future infrastructure replacement.

Policy

- To supplement revenues from government grants wherever possible to lessen the amount of funds utilized from the reserve fund.
- To seek out projects which will reduce the operating costs of the Village enabling them to repay funds back into the reserve over time.