



THE CORPORATION OF THE VILLAGE OF ASHCROFT

REGULAR AGENDA

FOR THE MEETING OF COUNCIL TO BE HELD IN THE COUNCIL CHAMBERS OF THE VILLAGE OFFICE AT 6:00 PM ON MONDAY, JUNE 24, 2024

Please be advised that the HUB Online Network will record and broadcast or live stream today’s Council meeting.

CALL TO ORDER

“Mayor and Council wish to acknowledge that the meeting today is held within the traditional territory of the Nlaka’pamux people.”

1. ADDITIONS TO OR DELETIONS FROM THE AGENDA

2. MINUTES

2.1	Minutes of the Committee of the Whole Meeting of Council held Tuesday, June 18, 2024 M/S <i>THAT, the Minutes of the Committee of the Whole Meeting of Council held Tuesday, June 18, 2024 be adopted as presented.</i>	P. 1-2
2.2	Minutes of the Regular Meeting of Council held Tuesday, June 18, 2024 M/S <i>THAT, the Minutes of the Regular Meeting of Council held Tuesday, June 18, 2024 be adopted as presented.</i>	P. 3-7

3. DELEGATIONS

3.1		
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4. PUBLIC INPUT

All questions and comments will be addressed through the Chair and answered likewise. Please state your name and address prior to asking a question or commenting, no more than 2 minutes per question.

5. BYLAWS/POLICIES

5.1		
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6. STAFF REPORTS

REQUEST FOR DECISION		
6.1	CAO Report – Adoption of the 2023 Annual Report Purpose: The purpose of this report is to request Council’s adoption of the 2023 Annual Report as presented or amended.	P. 8-96

	M/S <i>THAT, the 2023 Annual Report for the Village of Ashcroft be adopted as presented or amended.</i>	
FOR INFORMATION		
6.2	CAO Report – Housing Needs Assessment Update Purpose: The purpose of this report is to update the Council on the progress of the Housing Needs Assessment (HNA), conducted in partnership with the TNRD and its member municipalities	P. 97-121
6.3	CFO Verbal Report Purpose: The purpose of this report and future reports is to provide information to the Council that may not come up during Regular Meetings or Committee of the Whole. Topics will include operational updates, or other areas of interest to the Village. • Financial Update	P. 122
6.4	EDTC Report – Rebranding Initiative Update Purpose: To update Mayor and Council on the Community Consultations and survey results	P. 123

7. CORRESPONDENCE

FOR ACTION		
7.1	Roxanne Hall – Concerns over the Blue LED Street Lights M/S	P. 124
FOR INFORMATION		
7.2	City of Kamloops – Support for Downloading Costs on Municipalities	P. 125-145
7.3	TNRD – TNRD Responds to Vandalism at Smith Pioneer Park	P. 146-147
7.4	School District No. 74 (Gold Trail) – June 2024 Board Bulletin	P. 148-149
7.5	Four Pillars Emergency Management Resources for Communities – Better Support for People During Evacuations – June 2024 Newsletter	P. 150-156
7.6	Interior Health – Procurement for Kamloops Cancer Centre moves to next state	P. 157-158
7.7	TNRD – Thompson Nicola Library launches Summer Reading Club 2024	P. 159
7.8	Hon. Ravi Kahlon, Minister of Housing – Reminder for local governments to update zoning bylaws to make it easier to build Small Scale Multi-Unit Housing (SSMUH)	P. 160-161
7.9	Bonaparte Watershed Stewardship Society – Join us in June on the Road to Reconciliation	P. 162-169

8. UNFINISHED BUSINESS

8.1	Task Manager – Motion Tracker	P. 170
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9. NEW BUSINESS

9.1		
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10. REPORTS/RECOMMENDATIONS FROM COMMITTEES, COTW, and COMMISSIONS

10.1		
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11. COUNCIL REPORTS

11.1	Mayor Roden	
11.2	Councillor Anstett	
11.3	Councillor Clement	
11.4	Councillor Davenport	
11.5	Councillor Lambert	

12. RESOLUTION TO ADJOURN TO CLOSED MEETING

Motion to move to a closed meeting to discuss an item under the Community Charter Section 90.1

12.1		
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13. RESOLUTIONS RELEASED FROM CLOSED MEETING

13.1		
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14. ADJOURNMENT



THE CORPORATION OF THE VILLAGE OF ASHCROFT

COMMITTEE OF THE WHOLE

MINUTES

FOR THE MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBERS OF THE VILLAGE OFFICE AT 5:00 PM ON TUESDAY, JUNE 18, 2024

PRESENT: Mayor, Barbara Roden
Councillor, Jonah Anstett – via Zoom
Councillor, Jessica Clement
Councillor, Nadine Davenport

CAO, Daniela Dyck
CFO, Yogi Bhalla
DPW, Brian Bennewith

EXCUSED: Councillor, Doreen Lambert

Media – 1
Public –

1. **CALL TO ORDER**

Deputy Mayor Clement called the June 18, 2024, Committee of the Whole Meeting to order at 5:02 pm.

“Mayor and Council wish to acknowledge that the meeting today is held within the traditional territory of the Nlaka’pamux people.”

2. **ADDITIONS TO OR DELETIONS FROM THE AGENDA**

3. **MINUTES**

All COTW Minutes are adopted at a Regular Meeting of Council.

4. **DELEGATIONS**

4.1	N/A	
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5. **DISCUSSION ITEMS**

5.1	<p>CAO Report – Council Appointments</p> <p><u>Purpose:</u> The revised Council Committee and Board Appointment Policy introduces significant changes, most notably the inclusion of working groups and the consolidation of all committee, board, and working group appointments into Schedule “A,” which is now attached to the policy. The purpose of this COTW meeting is to provide Council with an opportunity to review, discuss and appoint council representation to the Committees, Boards and Working Groups as per Policy C-01-2024 Schedule “A”.</p>	
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	<p>The new committee, board and working group appointments for 2024-2026 are as follows:</p> <ul style="list-style-type: none"> • Cnclr. Anstett – Safety and Protection, Managing Infrastructure, Community Planning • Cnclr. Davenport – Enhancing Parks Recreation and Culture Amenities, Japanese Mural • Mayor Roden – Governance and Public Engagement, Managing Infrastructure, Community Planning • Cnclr. Clement – Parks and Recreation, Governance • Cnclr. Lambert – Japanese Mural, Safety <p>Other appointment changes:</p> <ul style="list-style-type: none"> • Cnclr. Davenport requested to be replaced on the Transit Committee as it is a schedule conflict for her. • Cnclr Anstett requested removal from Landfill Monitoring Committee and replace Cnclr. Davenport on the Transit committee. • Mayor Roden noted that Gold Country Society and Historic Hat Creek Ranch Society Board appointment may not be ongoing. 	
5.2	<p>CAO Report – Meetings at UBCM <u>Purpose:</u> This report is to provide Council with an opportunity to brainstorm and discuss issues facing Ashcroft and which Ministers or MACC staff Council would like to request meetings with at UBCM to advocate the issues on Ashcroft’s behalf. Council directs staff to submit the following UBCM Minister Meeting and MAAC Staff requests:</p> <ul style="list-style-type: none"> • Minister of Health in collaboration with Clinton and Cache Creek to discuss the UPCC and local health services. Cache Creek will submit the meeting request. • MACC Staff – RCMP – discuss removing the limited duration posting designation at the Ashcroft Detachment • Minister of Environment and Climate Readiness Strategy – LGCAP funding formula changes – Electrification of Fleet • Minister of Housing – Housing demand impact on infrastructure and costs to upgrade. 	

6. TERMINATION

Mayor Roden adjourned the Committee of the Whole Meeting of Council for Tuesday, June 18, 2024, at 5:33pm

Certified to be a true and correct of the Minutes of the Committee of the Whole Meeting of Council held Tuesday, June 18, 2024

Daniela Dyck,
Chief Administrative Officer

Barbar Roden,
Mayor



THE CORPORATION OF THE VILLAGE OF ASHCROFT

REGULAR MINUTES

FOR THE MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBERS OF THE VILLAGE OFFICE AT 6:00 PM ON TUESDAY, JUNE 18, 2024

PRESENT: Mayor, Barbara Roden
Councillor, Jonah Anstett – via Zoom
Councillor, Jessica Clement
Councillor, Nadine Davenport

CAO, Daniela Dyck
CFO, Yogi Bhalla
DPW, Brian Bennewith

EXCUSED: Councillor, Doreen Lambert

Media – 1
Public – 1

CALL TO ORDER

Mayor Roden called the Regular Meeting of Council for Tuesday June 18, 2024 to order at 6:00 pm.

“Mayor and Council wish to acknowledge that the meeting today is held within the traditional territory of the Nlaka’pamux people.”

1. ADDITIONS TO OR DELETIONS FROM THE AGENDA

M/S Roden / Clement

THAT, the Agenda for the Regular Meeting of Council for Tuesday June 18, 2024, be amended to include the Council Committees, Boards and Working Group appointments as determined at the COTW Meeting under section 10.1.

CARRIED. Unanimous. R-2024-110

2. MINUTES

2.1	Minutes of the Regular Meeting of Council held Monday, May 27, 2024 M/S Clement / Anstett <i>THAT, the Minutes of the Regular Meeting of Council held Monday, May 27, 2024 be adopted as presented.</i>	CARRIED. Unanimous R-2024-111
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3. DELEGATIONS

3.1		
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4. PUBLIC INPUT

All questions and comments will be addressed through the Chair and answered likewise. Please state your name and address prior to asking a question or commenting, no more than 2 minutes per question.



Mayor Roden commented on the recent passing of Marlon Dosch a former Mayor of Logan Lake, extending condolences to his family and friends.

No other comments or questions were received from the public.

5. BYLAWS/POLICIES

5.1		
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6. STAFF REPORTS

REQUEST FOR DECISION		
6.1		
FOR INFORMATION		
6.2	<p>CAO Report – Introduction of Draft 2023 Annual Report Purpose: To introduce the draft 2023 Annual Report and make it available for public input for the next 14 days.</p> <p>CAO Dyck noted that public input would be received at the COTW meeting scheduled for Monday June 24, 2024, at 5:30 pm, and noted that the report is available on the village website, a link was shared out on Facebook and a hard copy is available for perusing at the Village Office, Some font, grammar and spelling corrections were also noted.</p>	
6.3	<p>CAO Verbal Report Purpose: The purpose of this report and future reports is to provide information to Council that may not come up during the Regular meetings or Committee of the Whole. Topics will include operational updates, or other areas of interest to the village.</p> <p>CAO Dyck advised Council that BC Transit has postponed the regionalization initiative to 2026 and the Community BBQ has been rescheduled for July 20, 2024, from 11am – 3pm at the Pool Park.</p>	
6.4	<p>EDTC Report – Branding Community Consultation Purpose: To update Mayor and Council on the Community Consultations that were held on May 28, 2024.</p> <p>Councillor Clemment commented that the working group met with the Designer after the public consultation sessions noting the information received was good feedback with distinct tones the designer is able to move forward with. Councillor Clement also commented on the process and next steps noting the designer will be forwarding concept drawing later this week.</p>	

	Councillor Davenport – noted the public sessions although minimal attendance, were engaging and the designer was able to glean much information.	
6.5	BEO Report – Local Government Compliance & Enforcement Association of BC (LGCEA) 2024 Annual Conference Purpose: To provide Council with a summary of the LGCEA Conference.	

7. CORRESPONDENCE

FOR ACTION		
7.1		
FOR INFORMATION		
7.2	City of Campbell River – Letter to Hon. Bruce Ralston regarding the provincial government’s recent management of forest practices	
7.3	TNRD – Public Encouraged to Participate in Aberdeen Tiny Library Survey Mayor Roden clarified the survey is open to anyone in the TNRD – There will be a random draw for a \$50 gift card for participants.	
7.4	TNRD – Contract Awarded for Monte Creek Firehall Construction	
7.5	TNRD – Preventing Waste Outside of the Home Questionnaire Opportunity	
7.6	TNRD – Regional Solid Waste Management Plan Amendment Request	
7.7	TNRD – TNRD Board Awards Spring 2024 Regional Grant-In-Aid Funding	
7.8	UBCM – Nominations for 2024 Convention	

8. UNFINISHED BUSINESS

8.1	Task Manager – Motion Tracker	
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9. NEW BUSINESS

9.1		
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10. REPORTS/RECOMMENDATIONS FROM COMMITTEES, COTW, and COMMISSIONS

10.1	Council Committee, Board and Working Group Appointments M/S Clement / Roden <i>THAT, Council approves the Council Committees, Boards and Working Group appointments as follows:</i> <ul style="list-style-type: none"> • <i>Cnclr. Anstett – Safety and Protection, Managing Infrastructure and Assets, Community Planning and the Natural Built Environment.</i> • <i>Cnclr. Davenport – Enhancing Parks Recreation, Arts and Culture Amenities, Japanese Mural</i> 	CARRIED. Unanimous R-2024-112
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	<ul style="list-style-type: none"> • Mayor Roden – Governance, Public and Inter-Governmental Engagement, Managing Infrastructure and Assets, Community Planning and the Natural Build Environment • Cnclr. Clement – Enhancing Parks Recreation, Arts and Culture Amenities, Governance, Public and Inter-Governmental Engagement • Cnclr. Lambert – Japanese Mural, Safety and Protection <p>Other appointment changes:</p> <ul style="list-style-type: none"> • Cnclr. Davenport be removed from the Transit Committee. • Cnclr. Anstett be removed from the Landfill Monitoring Committee and be appointed to the Transit Committee 	
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11. COUNCIL REPORTS

11.1	<p>Mayor Roden - Verbal</p> <p>Loon Lake Fire Hall Grand Opening – approx. 120 people in attendance</p> <p>Lovely facility, FD and community is happy with the new hall</p> <p>New location provides fire protection to all of Loon Lake</p> <p>Hosted Plein Air walking tour which was well attended</p> <p>Skips Run – was good, organizers are going to bring the focus back to a family event – educate new residents about who Skip was and the significance of the run.</p> <p>Shout out to Ashcroft Fire Rescue for their prompt response to the Esso Travel Centre call and Rattlesnake Rd. this past weekend</p>	
11.2	Councillor Anstett	
11.3	<p>Councillor Clement</p> <p>Plein Air – The event seems to be growing primarily by word of mouth. The event surpassed organizer expectations</p> <p>HAWC – AGM on Monday – same executive re-elected who will continue to advocate for the UPCC and the services it provides</p> <p>The UPCC appears to be working towards the team-based care model</p>	
11.4	Councillor Davenport	
11.5	Councillor Lambert	

12. RESOLUTION TO ADJOURN TO CLOSED MEETING

Motion to move to a closed meeting to discuss an item under the Community Charter Section 90.1

12.1		
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13. RESOLUTIONS RELEASED FROM CLOSED MEETING

13.1		
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14. ADJOURNMENT

Mayor Roden adjourned the Regular Meeting of Council for Tuesday, June 18, 2024, at 6:19 pm.

Certified to be a true and correct copy of
the Minutes of the Regular Meeting of
Council held Tuesday, June 18, 2024.

Daniela Dyck,
Chief Administrative Officer

Barbara Roden,
Mayor

TO: Mayor and Council
FROM: Daniela Dyck, CAO
SUBJECT: Adoption of the 2023 Annual Report

MEETING DATE: June 24, 2024

RECOMMENDATION:

THAT, the 2023 Annual Report for the Village of Ashcroft be adopted as presented or amended.

PURPOSE:

The purpose of this report is to request Council's adoption of the 2023 Annual Report as presented or amended.

Respectfully Submitted by:



Daniela Dyck,
Chief Administrative Officer

BACKGROUND:

Each year, all municipalities in British Columbia must compile, make available for public inspection, an annual report that includes:

- The municipality's audited annual financial statements for the previous year
- A list of the permissive tax exemptions provided by the municipal council, and for each exemption, the amount of property tax that would have been imposed during the previous year if the exemption had not been granted
- A report on the municipality's services and operations for the previous year
- A progress report on the performance of the municipality with respect to established objectives and measures
- A statement of objectives and measures that will be used as the basis for determining the municipality's performance during the current year and following year
- The details of any declarations of disqualification made against individual council members during the previous year

DISCUSSION:

The draft 2023 Annual Report has been available for public review on the village website since June 6, 2024. Additionally, a link to the Annual Report was posted to the Village's Facebook page inviting community review and a printed copy is available for perusing at the Village office. This fulfills the Community Charter's 14-day public review requirement before adoption.

During the Regular Meeting of Council on June 18 (rescheduled from June 10 due to unforeseen circumstances), Council and the public were invited to review the draft 2023 Annual Report, provide feedback, and suggest edits at the Committee of the Whole meeting on Monday, June 24, 2024.

All received edits or suggestions will be considered at Council's discretion, and the final report will be adopted as presented or amended at the Regular Meeting of Council following the Committee of the Whole on June 24, 2024. Notably, the draft report has been updated to include a statement of objectives and measures derived from the 2024-2026 Strategic Plan.

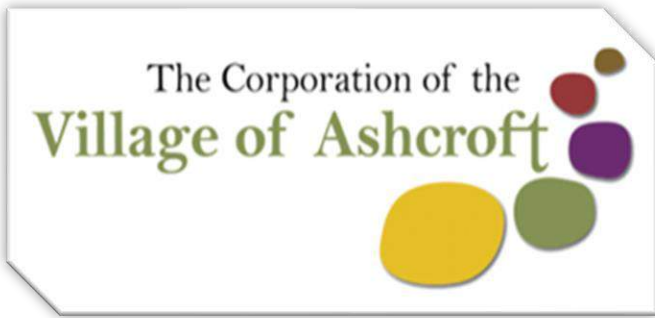
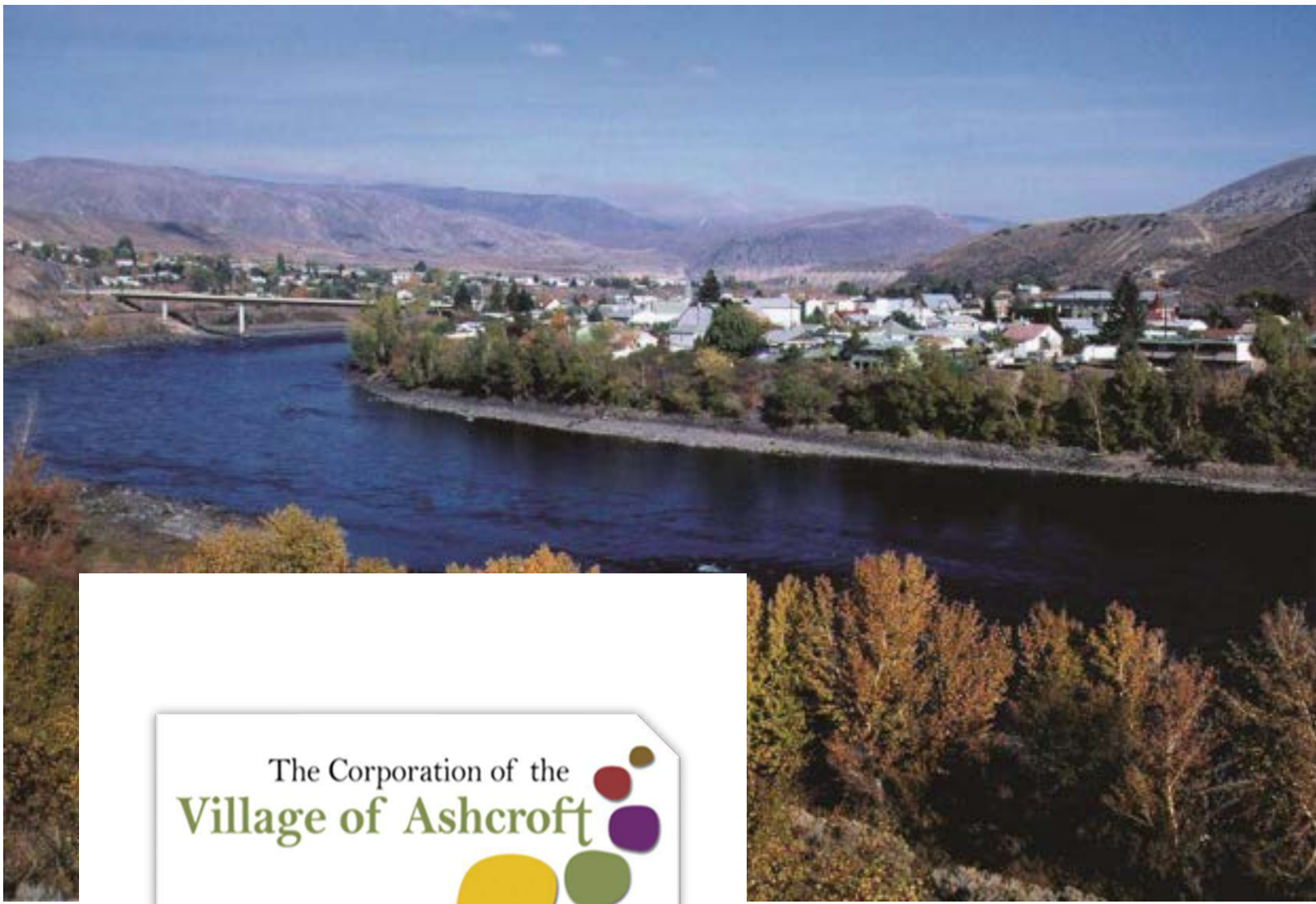
Strategic/Municipal Objectives

Legislative Authority

Financial Implications

Attachment Listing

Draft 2023 Annual Report



ANNUAL REPORT 2023

The 2022 Village of Ashcroft Annual Report
was adopted by Council on
CARRIED -
Motion #

Village of Ashcroft Municipal Office



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Email: admin@ashcroftbc.ca

Website: www.ashcroftbc.ca

Facebook: <https://www.facebook.com/VillageofAshcroft>

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2023 ANNUAL REPORT



Located on the banks of the Thompson River, just 5 minutes off Hwy. 1, where the Gold Rush Trail and the Railway meet. Residents enjoy the charm, history, outdoors, parks, a variety of visual and performing arts, art walk, shops and fresh locally sourced produce.

Truly a community kissed by the sun!



MESSAGE FROM THE MAYOR

To be inserted



.....
Mayor, Barbara Roden



2022 - 2026 MAYOR AND COUNCIL

Councillor Jonah Anstett, Councillor Doreen Lambert, Councillor Jessica Clement, Councillor Nadine Davenport,
Mayor Barbara Roden

ASHCROFT COUNCIL

The Village of Ashcroft is governed by an elected Council comprised of the Mayor and four Councillors. The Mayor and Councillors elected October 15, 2022, will serve the Village of Ashcroft through to October 2026. Members of Council are elected at large meaning they each represent the community as a whole, rather than only one specific geographic portion of the community.

Regular Council meetings are scheduled for the second and fourth Monday each month beginning at 6:00 pm in Council Chambers and are livestreamed through the HUB Online Network. Meetings are open to the public. In addition to Council meetings, the Village of Ashcroft may schedule less formal Committee of the Whole meetings whereby Council may consider items but not decide on business matters. These meetings are at Council's discretion and are generally scheduled prior to a Regular Council meeting. The Committee of the Whole meeting is limited to providing direction to staff and preliminary consideration of matters (prior to Council consideration and adoption).

MISSION STATEMENT:

"The Village of Ashcroft is a welcoming, safe, and attractive community characterized by an exceptional climate and a strong sense of history and opportunity. As stewards of the community, Village Council is committed to providing accountable leadership by addressing our fiscal reality through strategic planning and building effective relationships."

VISION:

“The Village of Ashcroft is a welcoming, safe and attractive community where citizens have a strong sense of wellbeing, embrace their history, and believe in their future.”

GUIDING PRINCIPLES:

“As Stewards of the Public Trust, we serve All Citizens in a fair and transparent manner through:

- Accountable Leadership
- Financial Sustainability
- Social Responsibility
- Balanced Decision Making.”

“We will act with Integrity, Fairness and Compassion.”

COUNCIL APPOINTMENTS

Deputy Mayor Appointments:

Councillor Anstett - November 1, 2022 to October 31, 2023

Councillor Clement Nov. 1, 2023 – Oct.31, 2024,

Councillor Davenport Nov. 1, 2024 - Oct. 31, 2025

Councillor Lambert Nov 1, 2025 – Oct.15, 2026.

Mandatory:

Finance Committee – B. Roden / J. Clement / D. Lambert

Thompson Nicola Regional District Board – B. Roden / Deputy Mayor

Liaison:

Ashcroft Fire Rescue – D. Lambert / N. Davenport

Emergency Support Services – J. Anstett / N. Davenport

Northern Development Initiative Trust – J. Clement / N. Davenport

Gold Country Communities Society – B. Roden / J. Clement

Historic Hat Creek – B. Roden / N. Davenport

Cache Creek Environmental Assessment – J. Anstett / D. Lambert

Para Transit – N. Davenport / B. Roden

Communities in Bloom – D. Lambert / J. Clement

Health Care (HAWC) – J. Clement / N. Davenport

School District #74 – J. Clement / B. Roden

Seniors – D. Lambert / J. Anstett

Municipal Insurance Association – B. Roden / Deputy Mayor

HUB Society – N. Davenport / D. Lambert

Working Groups:

- Water to AIB – D. Lambert / N. Davenport
- North Ashcroft Reservoir – J. Anstett / N. Davenport
- Economic Development & Tourism – J. Clement / N. Davenport
- Bylaw Enforcement – B. Roden / N. Davenport
- Parks – N. Davenport / J. Anstett
- Trails – N. Davenport / J. Clement (Alt. D. Lambert)
- Street Safety – B. Roden / D. Lambert (Alt. J. Anstett)

Board of Variance

Mandate: To consider minor variances in siting dimensions or size requirements (side yard, back, front height and area coverage) where compliance with the Village of Ashcroft Zoning Bylaw would cause hardship.

Safety Committee

Mandate: To review and discuss safety concerns, promote safe work practices and ensure all public owned properties and buildings are safe for staff and public.

Labour / Management Committee

Mandate: to provide a forum in which Union and Management concerns or problems may be addressed and discussed informally outside of the legislated negotiations, or grievance procedures.

APPOINTED OFFICIALS

Village Officers

- Chief Administrative and Corporate Officer.....Daniela Dyck
- Approving Officer.....Daniela Dyck
- Chief Financial Officer.....Yoginder Bhalla
- Director of Public WorksBrian Bennewith

Ashcroft Fire Rescue

- Fire Chief Josh White
- 1st Deputy Fire ChiefGreg Hiltz
- 2nd Deputy Fire Chief (Acting) Nancy Duchaine

- Municipal Auditors Grant Thornton LLP
- Municipal Bankers..... Interior Savings
- Municipal Engineers..... Urban Systems
- Municipal Solicitors..... Fulton & Company

VILLAGE OF ASHCROFT ORGANIZATIONAL CHART 2023

Staffing

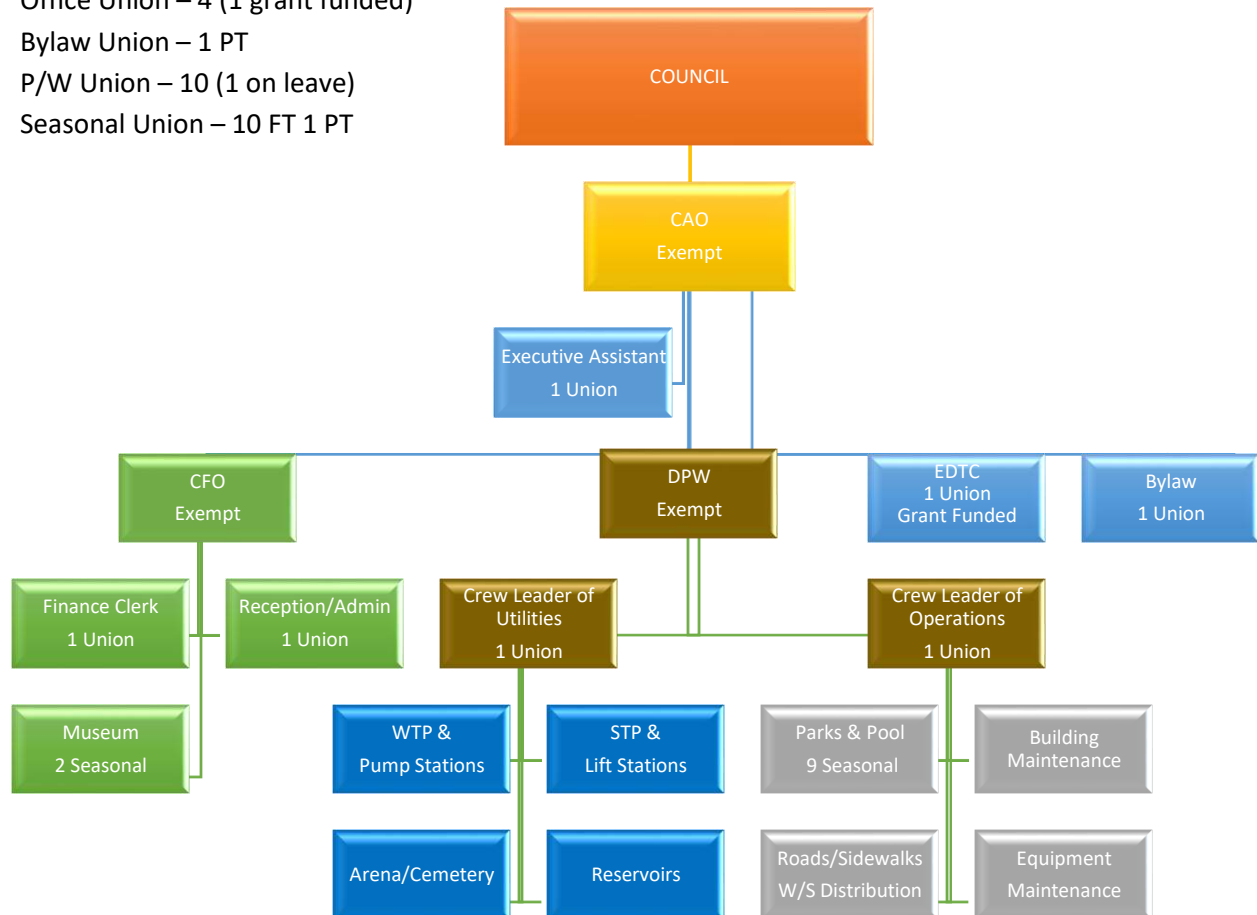
Exempt – 3

Office Union – 4 (1 grant funded)

Bylaw Union – 1 PT

P/W Union – 10 (1 on leave)

Seasonal Union – 10 FT 1 PT



Summary of Public Works positions:

2 – Crew Leaders (responsible for operations and utilities)

1 – Water Treatment Plant Operator Level 2

1 – Sewer Treatment Plant Operator Level 2

5 – Equip. Operator #1 (includes: Chief Engineer (ice plant), Arena, Parks/Cemetery, Garbage Collection, Roads, Maintenance, etc.)

1 – Equip. Operator #2 (Equipment operator and other related duties)

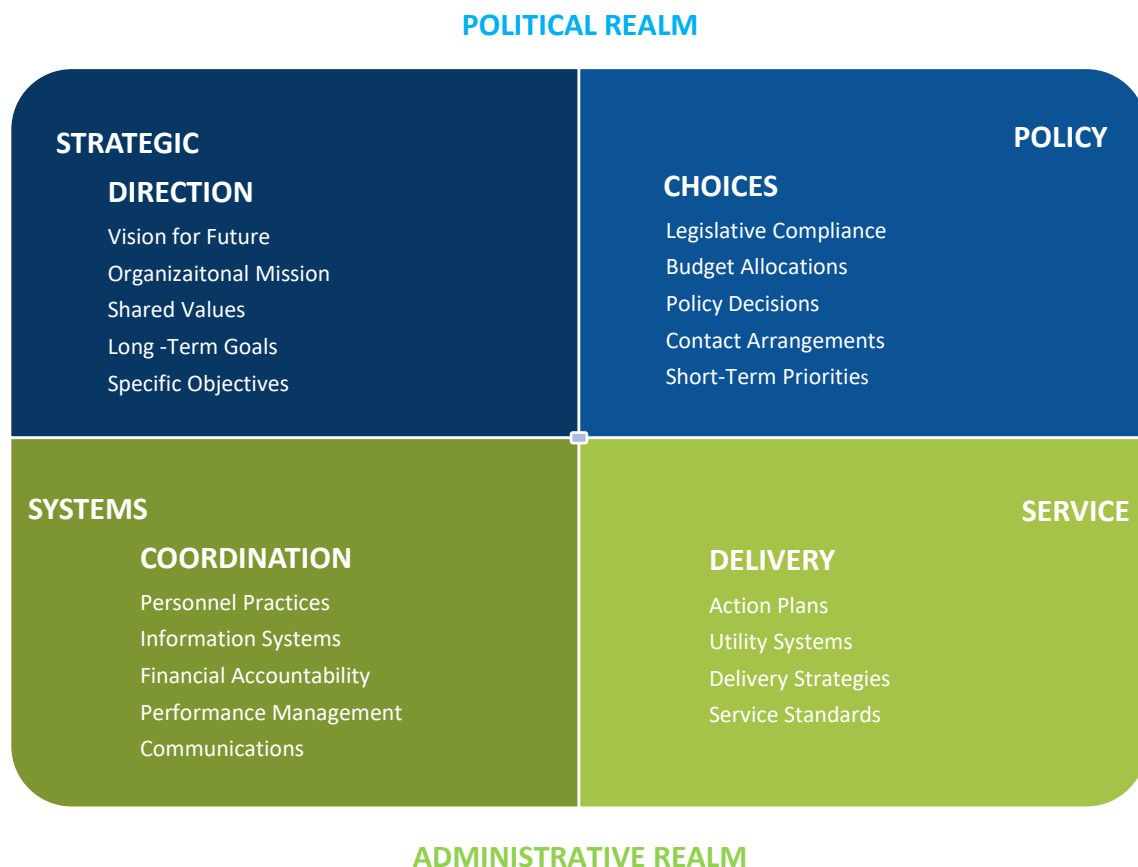
ROLES AND RESPONSIBILITIES

Local Government Functions

The Local Government Function Framework depicts the political realm as revolving around the Village’s strategic directions and policy choices. It portrays service delivery and system coordination as the primary function in the administration realm.

The Elected Official Role

The Council, in the political realm, is responsible for interpreting the public interest into strategic direction and policy. Council represents, advocates, strategizes, monitors and leads the community.



The Administrative Role

The administrative realm is shielded from political interference to ensure efficient services. The CAO oversees the affairs and operations of the Village and acts as a liaison between Village staff and the Mayor and Council. The CAO provides advice and recommendations on Council related policies and emerging

issues. The CAO is responsible to Council for the efficient management of the municipal workforce, and for seeing that Council's directions and policies are implemented.

The CAO directs and coordinates the general management of business affairs of the corporation, in accordance with the bylaws, policies and plans approved by Council to ensure the delivery of high-quality services and facilities that preserve or enhance the social, economic, and physical well-being of the community. The CAO is responsible for ensuring that innovative programs and services are developed and implemented to meet the everchanging needs of the community, while ensuring fiscal responsibility.

ADMINISTRATION SERVICES

Legislative changes and their implementation at the local government level dominated much of the administrative services for 2023. Additionally, administration focused on completing Strategic Plan priorities, completing ongoing projects and the development of a new Strategic Plan. The following seven strategic priorities established by Council guided administration to the end of the year with the new Strategic Plan being implement in 2024.

- Ashcroft Fire Rescue Sustainability – completed 2022
- Emergency Plan Update – completed 2022
- Heritage Park Assessment and Community Garden – Complete waiting for grant funding
- North Ashcroft Reservoir – finalize purchase of parcel
- Storm Drainage and Run Off Study – complete, moved on to water / sewer modeling
- Trails Master Plan – requires final review and adoption
- Water to Ashcroft Indian Band – ongoing

and additional Working Groups

- Economic Development and Tourism
- Para-Transit
- Intercommunity Bylaw Enforcement

The above noted Working Groups were established as steering committees to guide staff towards project completion. The working group model has proven to be very successful, enabling Council and staff to collaborate and work on projects as a team. It is administration's responsibility to ensure the tasks are completed and the projects continue to move forward. Working Groups meet as necessary, and meeting notes are included on Council agendas to provide transparency for Council and the community.

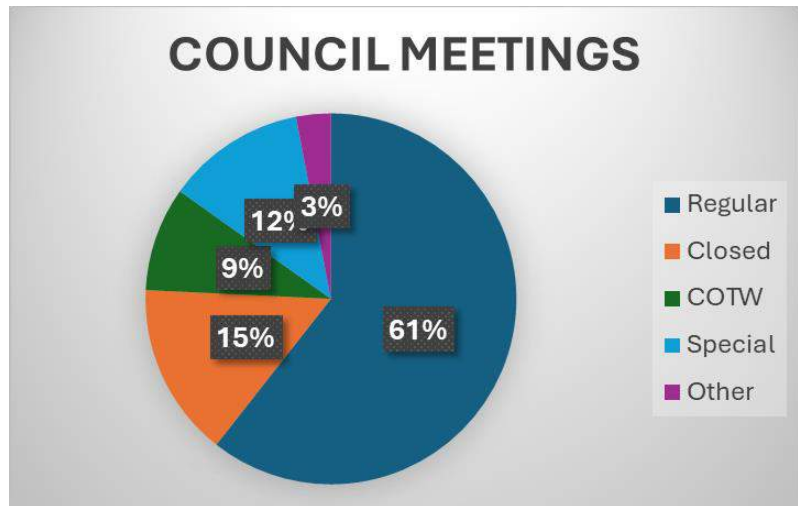
In addition to the strategic priorities, other projects included in the budget or projects approved for grant funding are also initiated and completed in a timely manner. Bylaw and policy review is ongoing, bylaws requiring amendments, rewrite or repeal are prioritized and presented to Council for consideration. Policies are developed, updated or repealed as needed. Of note, in 2023 applications for Official Community Plan and Zoning Amendment bylaws were received for a site-specific density increase on Government Street for the development of a second apartment building on the parcel.

Improving communication from the office to the community was an ongoing focus for 2023. In addition to the monthly newsletters, staff continues to utilize Voyent Alert notifications and information bulletin

for times of emergency, increased use of social media platforms and the LED digital sign to communicate with the community. All Council meetings are streamed by the HUB Online Network for community participation and of course, the public is welcome to attend the meetings in Council Chambers.

Looking forward to 2024, Council and administration will continue to engage with the community and when possible, develop other forms of communication.

2023 Public Notices	
Newsletters	12
Other Notices / advertisements	37
Social Media Notices	102
Website Notices	187
Total	338



The charts above break down the types of Council meetings organized by the Village and public notices distributed in 2023. To facilitate governance of the Village, Council hosted 28 meetings open to the public for engagement and 5 closed meetings as permitted by the Community Charter Section 90(1)

COLLABORATIONS

Bylaw Enforcement:

The Villages of Ashcroft, Cache Creek and Clinton successfully established Bylaw Enforcement as a Shared Service in 2021. This collaboration is the result of a working group established in 2020 that undertook to develop bylaws and policy to establish the service. Councils of the respective communities approved the shared service allocating two days of bylaw enforcement in Ashcroft, one day in Cache Creek and one day in Clinton per week.

In 2023, the bylaw department experienced staff turnover, leading to the hiring of a new Bylaw Enforcement Officer in March. The Bylaw Enforcement Officer’s duties include Bylaw review, notifying residents of non-compliance and encouraging voluntary compliance through education, engaging with residents to license their dogs, water on appropriate days, clean up undisightly premisses, follow up on business license renewals, investigate bylaw infractions and resolve resident complaints.

The councils of the two communities strive to meet at least once a year, and the Water to AIB working group meets with AIB representatives as needed. Additionally, the Village participates in celebrations at AIB, such as Indigenous Day, Truth and Reconciliation Day, and the annual Christmas Tree Lane event.

At this year's Truth and Reconciliation Day event at AIB, Mayor Roden, on behalf of Council, presented Chief Blain with a Dream Catcher. The Dream Catcher, shaped like a circle, represents the circle of life and serves as a metaphor for the journey of the sun and moon across the sky each day and night. Its canvas catches bad dreams and evil spirits during the night, dispelling them when day comes.

The handmade Dream Catcher was crafted by Rebecca Spreng (Fletcher), a member of High Bar First Nation and owner of "To Catch A Dream," with beadwork by Mikota Marten, a member of the Mikisew Cree First Nation in Alberta. The weave of the Dream Catcher honors the medicine wheel colours symbolizing body, mind, heart, and soul, as well as sage, sweetgrass, tobacco, and cedar. These colours also represent race and seasons.

Additionally, the Dream Catcher honors the lost children and reflects the message that "every child matters," which is depicted in the beaded handprint at its center. To remind us of our commitment to Truth and Reconciliation, an identical Dream Catcher hangs in Council Chambers at the Village office.



FINANCIAL SERVICES

The finance department is comprised of 3 full-time staff - the Chief Financial Officer, an Accounts Payable/Payroll position and a Receptionist (Accounts Receivable/Cashier).

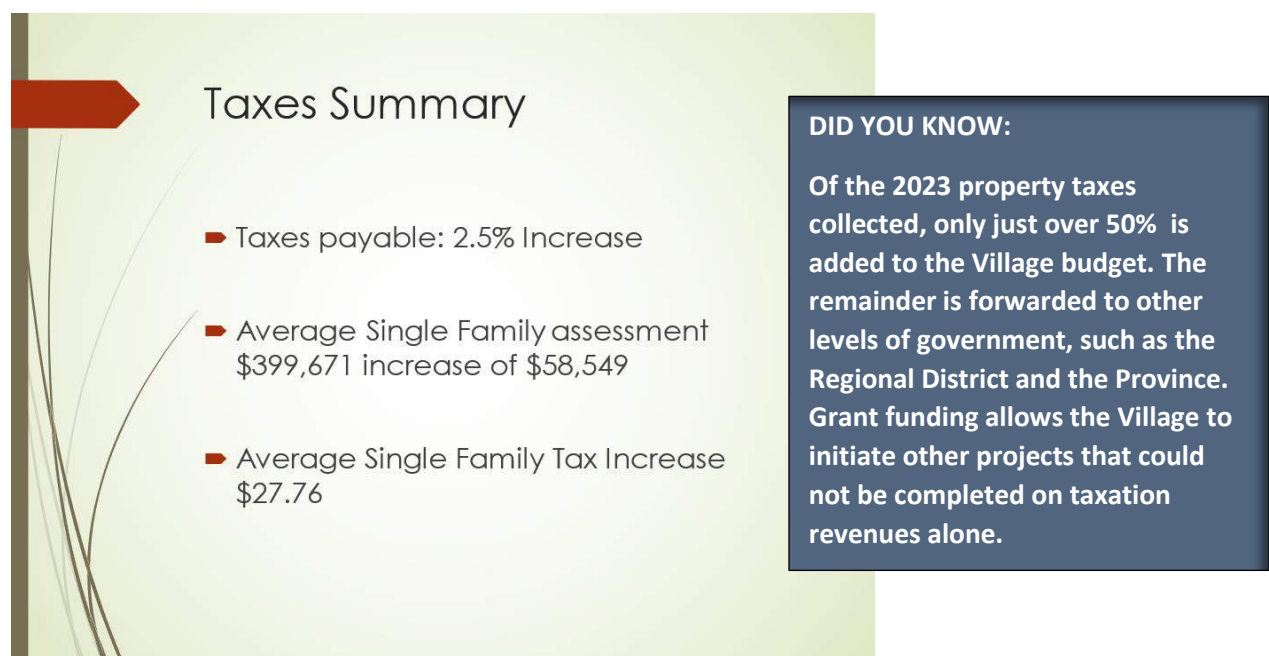
Despite increasing reporting and compliance responsibilities we have been able to keep the staffing levels consistent by increased learning and skill development. 2023 was a successful year; however, long time accounting/payroll clerk Nancy Carson retired in July enabling the promotion of the administrative assistant to move into the position which in turn required the hiring of a new receptionist. In spite of these staffing changes, we were able to continue operations successfully while staying within our planned budgets.

A detailed planning and budgetary process was conducted with Council, yielding excellent priorities while continuing to improve the Village's fiscal position. Quarterly financial updates were presented to Council, the public and through in-person meeting when requested; additionally, electronic options were also provided. We continued to utilize our business intelligence tool to manage areas of exception and helped keep the Village finances on track.

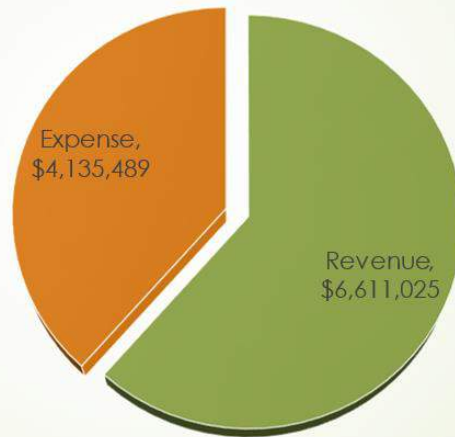
The finance department continues to work on the Asset Management and Geographic Information Systems (GIS) in order to manage our assets and meet grant funding requirements. Council approved participating in a shared service model of GIS with the TNRD which is vital for the implementation of the provincially mandated NG911 system.

Conservative and prudent management allowed council to keep tax increase at 2.5% despite increasing inflationary pressures.

The graphs below show a summary of revenues, expenses and other financial information



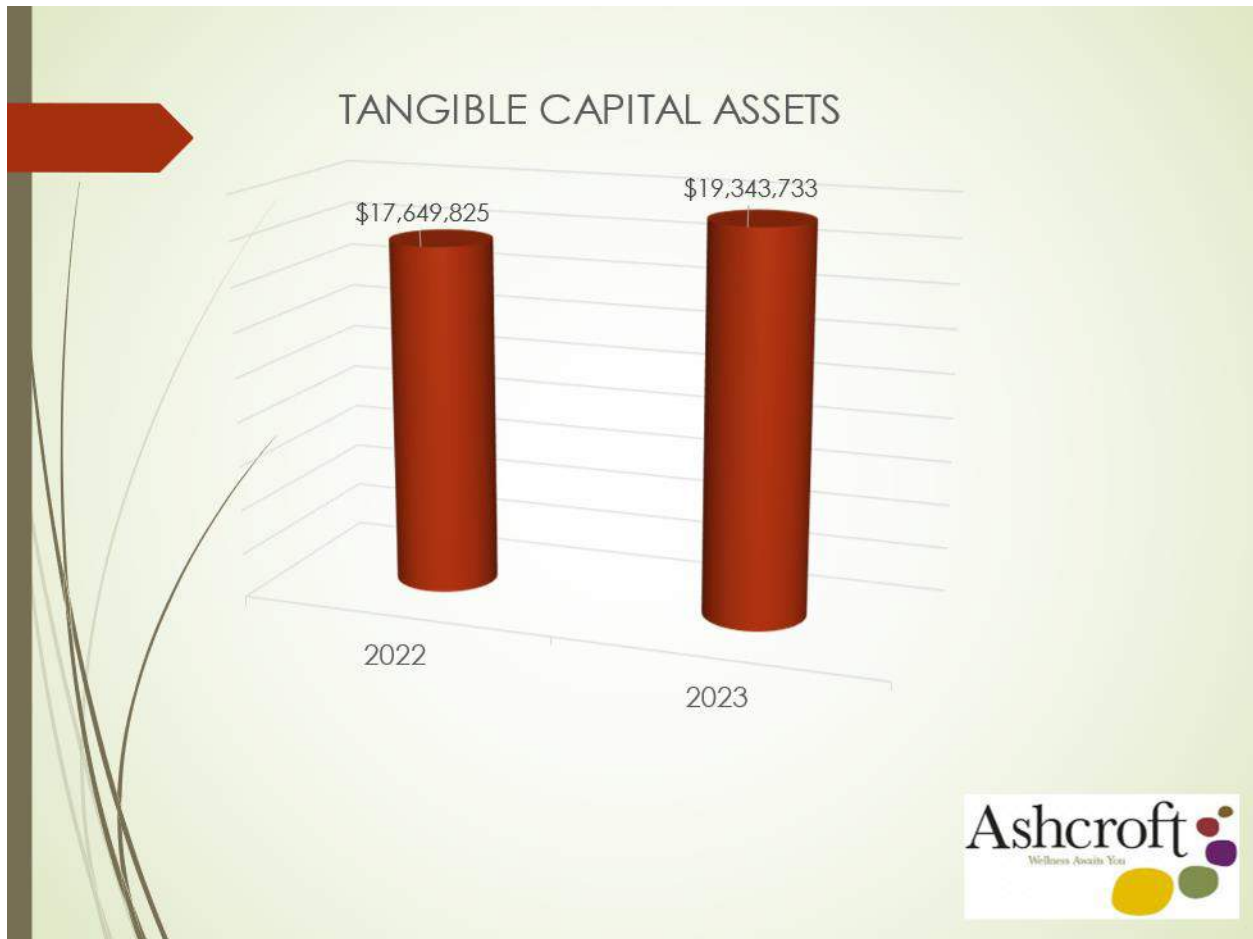
2023 Revenue & Expenses



Revenue 2023







In summary, the Village is in a good financial position. Shawn Birkenhead from Grant Thornton LLP completed the 2023 Financial audit and presented his findings to Council on April 22, 2024. The audited financial statement is attached to, and forms part of this report.

2023 PERMISSIVE TAX EXEMPTIONS

Under Section 227 of the Community Charter the Village of Ashcroft Council through bylaw provides exemption of the total assessed value of the land and improvements of designated properties.

Permissive tax exemption is available for qualifying, Ashcroft-based, registered non-profit organizations using property for municipal, recreational, religious, cultural or charitable purposes. All applicants are required to complete the appropriate permissive tax exemption application which can be accessed by contacting Ashcroft’s finance department. All applications will be administered on a five-year cycle; however, applications may be submitted to the Chief Financial Officer for Bylaw approval prior to October 31 the preceding year.

Council approved the Permissive Tax Exemption Bylaw No. 831 (2020-2024) on Monday June 24, 2019 for the following properties:

2023 Permissive Tax Exemptions:

Roll Number	Registered Owner	Legal Description	Assessment Class	2023 Assessed Value	2023 Municipal Rate	2023 Municipal Tax Exemption
00070.001	Ashcroft & District Curling Club	Lot 8, Plan 21058, DL 423	6	304,300	14.1332	\$4,300.72
00077.010	Fraser Basin Property Society (St. Alban's Anglican Church)	Lot 1, Block 10, Plan 189, DL 423	8	304,000	6.8001	\$2,067.24
00095.000	Roman Catholic Bishop of Kamloops	Lot 7, Block 11, Plan 189, DL 423	8	216,900	6.8001	\$1,474.95
00116.010	Trustees of Zion United Church	Lot 1, Block 14, Plan 189, DL 423	8	227,000	6.8001	\$1,543.63
00173.000	Royal Canadian Legion #77 (Cenotaph Site)	Lot 6, Block 19, Plan 189, DL 423	6	74,000	14.1332	\$1,045.85
00327.000	Interior Health Authority (Ashcroft & District Hospital)	Lot 56 Plan 12400, DL 378 and Lot 1 KAP81072, DL 378 and pt of Lot 56 (B15126), DL378	6	3,272,000	14.1332	\$46,243.73
00327.025	Interior Health Authority (Ashcroft & District Hospital)	Lot 56 (B15126), DL378	6	660,700	14.1332	\$9,337.78
00327.030	Interior Health Authority (Ashcroft & District Hospital)	Lot 1 KAP81072, DL 378	1	590,000	2.9194	\$1,722.44
00381.361	Trust of the Congregation of Sage Hills Evangelical Free Church	Lot A, Plan KAP51944, DL 423	8	465,500	6.8001	\$3,165.46
				6,114,400		\$70,901.81

HUMAN RESOURCES SERVICES

In 2023, the Village of Ashcroft administration and operations team included 3 managers, 4 full-time inside staff (one grant-funded), a new receptionist, and a reallocated Accounting/Payroll clerk. The staff also comprised a part-time Bylaw Officer (shared with Cache Creek and Clinton), 10 outside public works staff (with one on leave and retiring during the year), and 11 seasonal staff for the pool, parks, and museum. The team manages services for 1,670 residents, which include the water and sewer treatment plants, Village properties, 23.5 km of roads, 17.4 km of sewer lines, 26.1 km of water lines, and 2.5 km of stormwater lines.

Public Works operates under a leadership of the Director of Public Works and two crew leaders—one for operations and one for utilities. This setup leverages senior employees' expertise and provides training and succession planning for newer staff. Administrative staff handle crucial tasks such as report compilation, Council directives, planning, budgeting, community correspondence, project management, and daily operations. In 2023, they managed agendas for 28 public and 5 closed Council meetings,

developed policies and bylaws, and applied for grants. Human resources are vital, with a focus on creating a supportive work environment, fostering knowledge sharing, and ensuring succession planning. Staff dedication is exemplified by their participation in community events like the Santa Parade.



Below: Village staff and Councillor Davenport at Heritage Park for Truth and Reconciliation event.



PLANNING AND DEVELOPMENT SERVICES

GUIDING PRINCIPLES from the Official Community plan (*condensed*)

Community Building – improve the quality of life in Ashcroft;

Common Sense – increase awareness of municipal financial literacy and development processes with a common-sense approach to development;

Innovation – encourage new technologies, processes and concepts that lead to the strengthening of our community;

Partnerships – leverage partnerships with non-profits, local, provincial and federal governments, businesses and Indigenous communities to achieve key community aspirations;

Reconciliation – support ongoing efforts of reconciliation with Indigenous communities;

Economic Development – aim to improve the economy of Ashcroft in a sustainable manner that results in jobs and expands the community tax base;

Role of the Municipality – not necessarily responsible for leading the implementation of the Official Community Plan but can be a sponsor, supporter, facilitator, and/or funder depending on the initiative;

Maintain the Character of the Community – combine history and the natural environment to create a unique community that encourages new development to fit within the existing character of Ashcroft.

2023 Land Administration Permits and Applications	
Development Permit	0
Development Variance Permit	3
Temporary Use Permit	0
Official Community Plan Amendment	1
Zoning Amendment	1
Subdivision	1

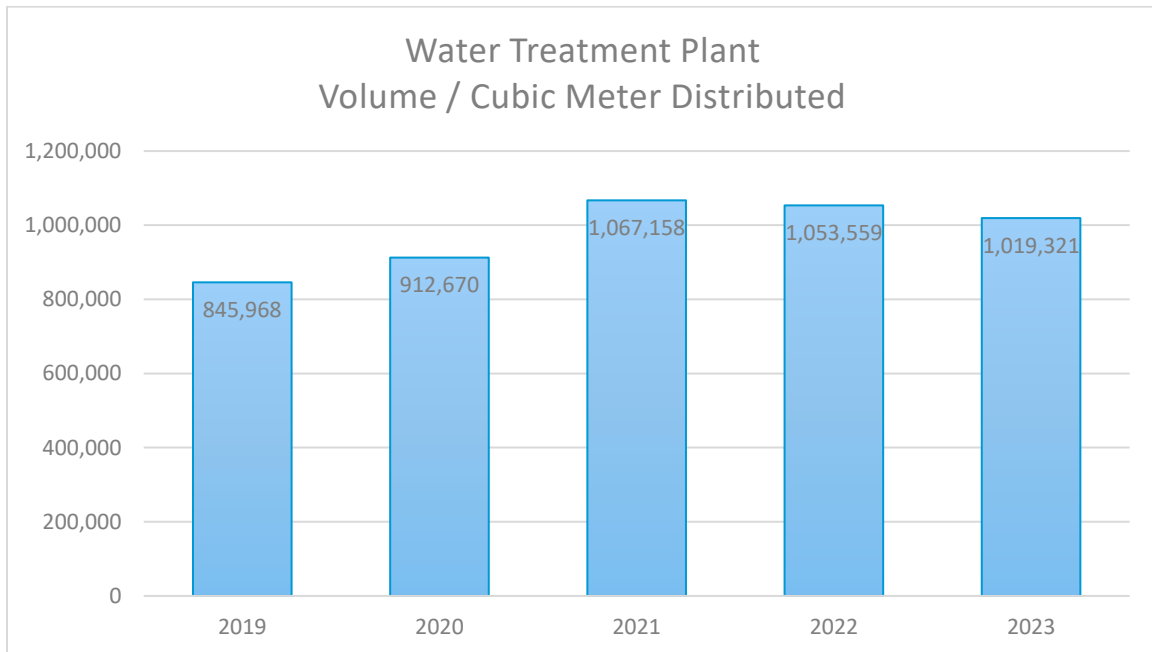
2023 Building Permits		
Accessory Building	1	\$ 500.00
Residential	6	\$ 46,126.00
Commercial	1	\$ 1,150,000.00
Industrial	1	\$ 14,600,000.00
Institutional	2	\$ 93,901.00
Demolition	2	\$ 0.00
Total	13	\$ 15,890,523.00

The Zoning and OCP Bylaws, adopted in 2018, offer clear guidance on property inquiries and the application of zoning regulations. The new Subdivision and Development Servicing Bylaw, adopted in December 2021, provides direction on infrastructure and development requirements for new projects.

The process of acquiring tenure for the North Ashcroft Reservoir is nearing completion. The Agricultural Land Commission has approved the Village's exclusion application, and we are now in the final stages of purchasing the excluded property. Once finalized, the Village can proceed with plans to expand the reservoir.

The Chief Administrative Officer manages the Approving Officer functions in-house. The Approving Officer reviews subdivision proposals and sets requirements for their approval, acting in the public interest with broad discretion.

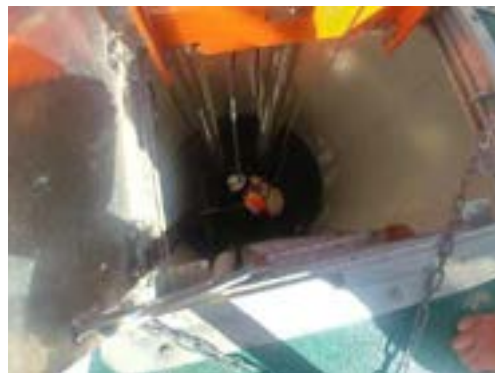
during the 2022-2023 season, the Village now keeps a third intake pump in inventory and has an emergency submersible pump setup with a cage for use in case of intake system failure.



Wastewater:

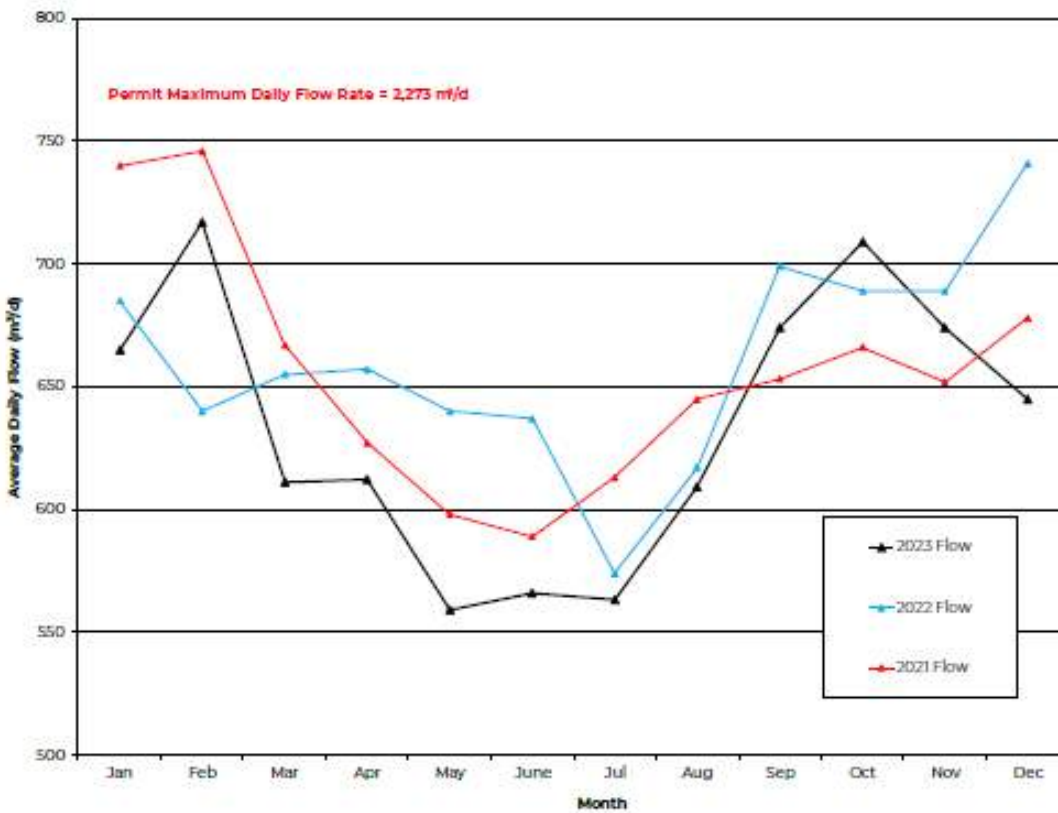
Lift Station #1 was brought online in 2023. The new lift station has the capacity to handle double the current volume of waste being pumped to the Sewer Treatment Plant, which is crucial for future growth and development. The project is set to be completed in 2024 as the Village, engineers, and contractor address the final deficiencies.

What does a Sewer Lift Station do? A sewer lift station is used to move wastewater from lower to higher elevations, especially where the natural gradient of the terrain does not allow for gravity flow. It typically consists of a receiving well (wet well), pumps, valves, and control equipment. When wastewater collects in the wet well and reaches a certain level, the pumps are activated to lift the sewage to a higher elevation, where it can continue to flow by gravity to a treatment plant or another lift station. This process ensures efficient sewage transport in areas with varying topography.

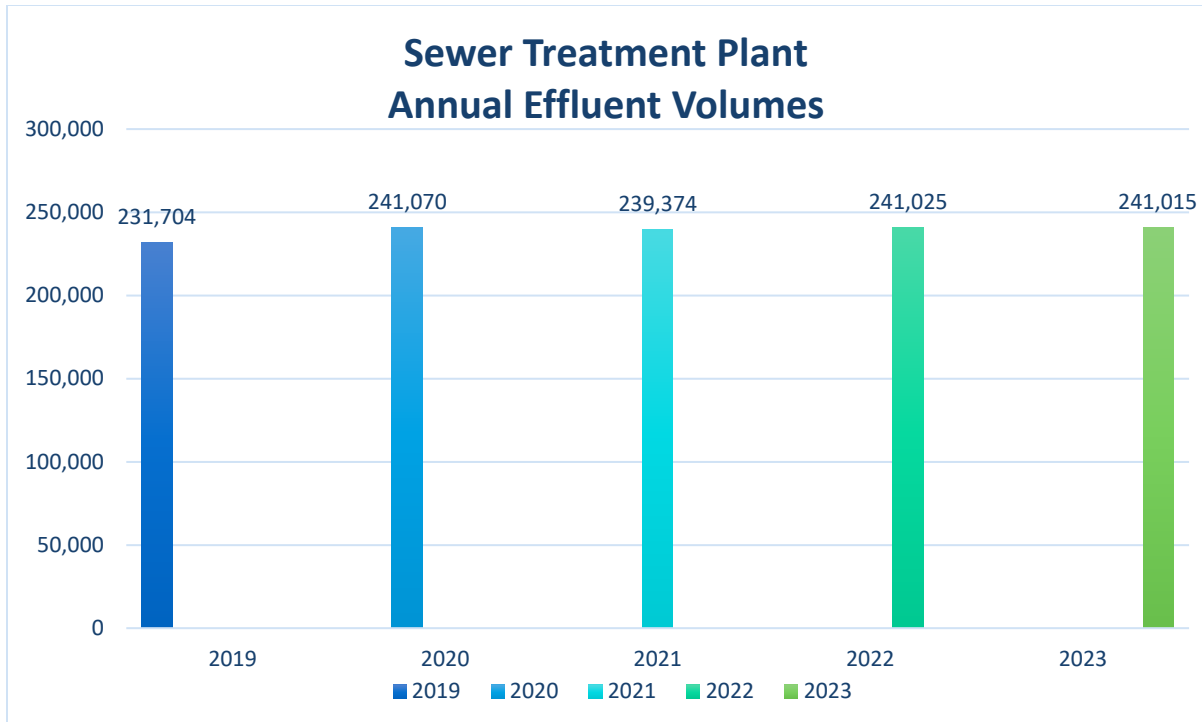


The Village of Ashcroft wastewater treatment plant consists of an activated sludge facility, with ultraviolet (UV) disinfection prior to effluent release to the Lower Thompson River. The wastewater treatment plant (aeration tanks and clarifiers) consists of two separate trains which are operated in series. Since August 2014, only one train has been in operation, due to the incoming flows and efficiencies that were achieved as a result of aeration upgrades. The 2023 average monthly flow data for the Village of Ashcroft are summarised in Figure 2.2, along with the data from 2021 and 2022 for comparison. The flows for 2023 show a similar pattern compared with 2021 and 2022, with the flows decreasing into the summer months.

Figure 2.2: Average Monthly Flow Data for the Village of Ashcroft Wastewater Treatment Plant



In 2023, the minimum monthly average flow was 559 m³/d (May), and the maximum monthly average flow was 717 m³/d (February). The maximum monthly average flow for 2023 was lower than the maximum monthly average flow for both 2021 (746 m³/d) and 2022 (741 m³/d). The average monthly flow for 2023 was 634 m³/d, which was slightly lower than 2021 (656 m³/d) and 2022 (660 m³/d). These data indicate little change in the flow for the three year period. In 2023, the total effluent volume discharged was 241,015 m³, higher than that released in 2021 (239,374 m³) but only slightly lower than the total volume released in 2022 (241,025 m³).



DID YOU KNOW:

In 2023, 52 bulk tonnes of Village biosolids were transported by Valley Carriers to the OK Ranch located approximately 60 kilometers northwest of Clinton, BC. Once transported to site, Village biosolids were stored in designated stockpile areas to facilitate biosolids deliveries and applications. As part of the restoration program, Village biosolids have been applied to grasslands to increase forage production and improve soil properties such as nutrient and organic matter content.

Road Repairs:

Road patching and paving work was conducted on portions of Mesa Vista Drive, the intersection at Hollis Road, and other critical areas throughout the community. The Village allocates a budget for road repairs annually, with these funds being deposited into a reserve account. When the Ministry of Transportation tenders paving contracts in the area, the Village leverages these opportunities to piggyback on the contracts, thereby reducing costs and optimizing resource use for road maintenance and improvements.

PARKS AND RECREATIONAL SERVICES

Ashcroft operates and maintains five parks: Mesa Vista Park, Heritage Park, Legacy RV Park, Ashcroft Pool Park and Skate Park. Additionally, the Village operates and maintains the Pool, Drylands Arena and maintains the Ashcroft Curling Rink in collaboration with the Curling Club.

Heritage Park

Heritage Park continues to be a favorite among both visitors and residents, serving as an oasis in the downtown core. Strolling along the pathways, one can envision Ashcroft's historical past. With the design completed the Heritage Park and Community Garden working group shifted its focus in 2023 to sourcing grant funding for the park's redevelopment and preservation. Council has approved a grant application submission to the Rural Economic Diversification and Infrastructure Program, if approved the project will move forward in fall 2024. The new design will provide a clean, low-maintenance look that is accessible and allows for more efficient use of the space for special events.

Mesa Vista Park

The Village planned to replace the trees removed in 2022 at Mesa Park, securing funding through BC Hydro's Re-Greening grant. However, drought conditions prevented tree planting. This led administration to refocus plans for the park with a complete redesign, which includes a fully accessible and fenced playground, a new basketball court, parking, a walking path, seating, and picnic areas. A grant application was submitted to the Enabling Accessibility Fund; if approved, the project will commence in spring 2025.

Community Garden

The community garden continues to be a gardeners delight!



ASHCROFT POOL:

The pool opened on June 3rd for the season but faced staffing shortages. The head lifeguard's arrival was delayed, and staffing was an issue throughout the season. This was a common problem across the province, with many recreation centers operating at minimum capacity. The Village offered free Bronze Cross and Bronze Medallion courses to train lifeguards locally but didn't have enough participants to get approval from the National Life Saving Society. Plans are in place to reach out to schools this fall and offer the courses in Kamloops this winter, with the Village covering certification costs for those who commit to working at the Ashcroft pool next summer.

Aquafit classes were well-attended and remained popular. Schools participated before closing for summer, and swimming lessons, though reduced, were booked alongside individual lessons. Lane, adult, and public swims were also popular. Unfortunately, staffing levels prevented Saturday theme nights. The 2023 season also saw the grand opening of the long-awaited hot tub on June 7th, which was well-received by patrons.

The pool remains a popular spot for cooling off during hot summer days, with staff doing an excellent job of maintaining safety and operations.



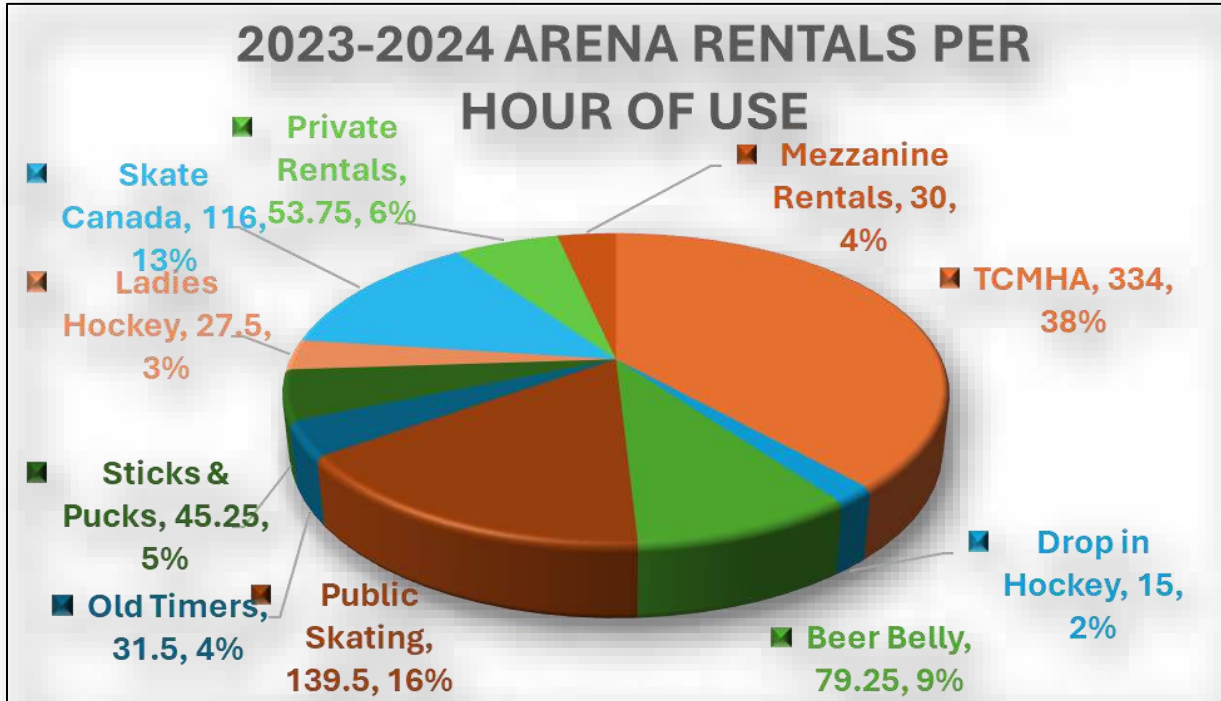
Drylands Arena

The Drylands Arena is staffed by the Public Works Department and requires a certified Chief Engineer to oversee the ice plant and two additional employees to operate the facility. The graph below breaks down facility use by user group.

Adult and youth hockey leagues were back in full swing for the 2022/2023 season. In addition to the regular ice users, Drylands Arena welcomed figure skating back to the community. Hours of use continue to increase noting 871.75 hours for the season.

Capital upgrades for the 2023 season at the arena include a new electric Zamboni! Why did we choose to purchase an electric over propane ice resurfacer?

1. Electric Zambonis offer several benefits over propane-fueled models, including:
2. Environmental Impact: Electric Zambonis produce no direct emissions, reducing greenhouse gas output and improving air quality inside ice rinks.
3. Operating Costs: They are generally cheaper to operate due to lower fuel costs and fewer maintenance requirements.
4. Noise Reduction: Electric models run more quietly, creating a more pleasant environment for users and spectators.
5. Reliability: With fewer moving parts, electric Zambonis often have higher reliability and reduced downtime for repairs.



The new Zamboni



CURLING RINK:

The Curling Club had another successful season and continues to work on increasing membership. The Curling Club is a member of Curl BC and applies each year to host events in the community such as Provincial Play Downs, in addition the club submits grant applications to complete minor and major repairs or renovations to the Facility.

ASHCROFT MUSEUM:

The museum celebrated another successful season, drawing visitors from around the globe who were pleasantly surprised by the museum's well-curated displays. Despite facing slightly lower attendance attributed to smoky conditions during the fire season, the museum maintained consistent donations while witnessing increased sales from book and merchandise purchases. Detailed records related to visitor information were maintained ensuring efficient operation. New exhibitions, including one highlighting films shot in Ashcroft and the surrounding area, were enthusiastically received, Ashcroft's EDTC, Margaret Moreira coordinated the display development. Looking ahead, plans are already underway for an upcoming exhibit focusing on Ashcroft's connection with automobiles, set to be located on the museum's second level. Museum staff are looking forward to the 2024 season.

DID YOU KNOW:
**The Ashcroft
Museum had 914
visitors during the
2023 season. This is
a slight decrease of
43 visitors over
2022.**

Museum Visitor Stats for 2023

Year	April	May	June	July	August	September	October	TOTAL
2011	41	145	144	381	381	240	102	1434
2012	72	136	228	309	417	172	70	1403
2013	51	118	292	356	427	193	117	1554
2014	87	122	335	356	369	171	90	1530
2015	79	119	143	293	330	208	109	1281
2016	91	123	149	381	388	176	109	1417
2017	54	149	183	205	279	184	103	1157
2018	122	190	330	331	403	136	57	1569
2019	48	285	302	428	452	124	136	1775
2020	0	0	73	127	165	125	47	537
2021	34	46	83	87	118	77	105	550
2022	0	83	206	185	275	198	0	947
2023	0	106	210	219	232	147	0	914

LEGACY RV PARK:

The 2023 season at Legacy Park began with Barry Tripp welcoming new and returning guests. Unfortunately, Barry had to leave early on May 9th, and Jamee and Ross took over as camp hosts. The park saw numerous visitors from Europe, especially Holland and Germany, as well as returning Canadian and US travelers. Long-term stays for contractors were at full capacity, and tenting sites were in high demand.

June brought sadness as Barry Tripp passed away on June 11, 2023, after a long health battle. Barry was a beloved ambassador for Legacy Park and Ashcroft, and he will be greatly missed.

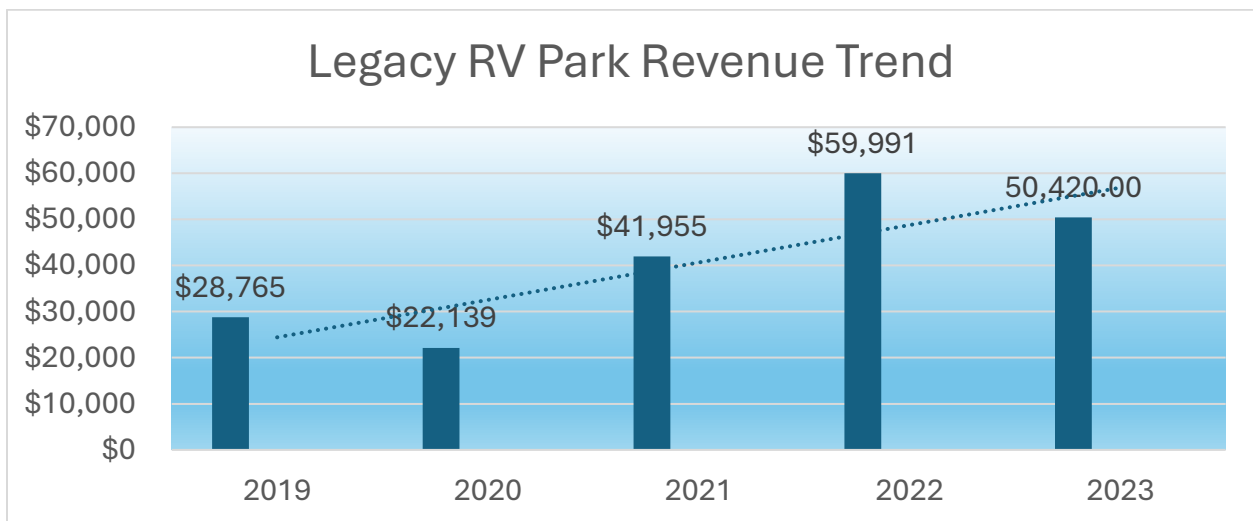
Ross and Jamee have been doing an excellent job with park maintenance and management, bringing new ideas like policy development, online booking, activities for kids, and a communal area. The park now accepts debit and credit payments.

During the off-season, we will consider implementing an online booking system and a deposit policy. Revenues were slightly down this year, likely due to wildfires causing travel restrictions and vacationers avoiding the area due to fires, highway closures, and smoke.





For comparison purposes, 2022 was Legacy Park’s best year on record with revenues totalling \$59,991.00. It appears the wildfire smoke once again affected visitor revenues.



ECONOMIC DEVELOPMENT

The EDTC Working Group continued to guide Economic Development priorities for 2023.

The economic development strategy focused on business support and community engagement to foster growth. Through targeted advertising and a dynamic "Shop Local" campaign, we aimed to boost local businesses and highlight the unique offerings of our community. By encouraging personal interactions and fostering relationships between businesses and residents, we create a vibrant, interconnected economy that benefits everyone. This approach ensures sustained economic vitality and a strong sense of community pride.

TV Ads

Two 30 second videos and two 15 second videos were aired across three channels, Global, CTV and CFJC over a three-month period. The videos generated a lot of attention as noted by businesses, local museum, and Visitor Centre.



Paper and Other Media

- *Landmark Media's Kelowna and Area Visitor Map
- *Fraser Valley RV and Go Camping BC
- *Ashcroft Journal visitor guide.

Wayfinding Signage

This project was completed in 2023. Special thanks to Ashcroft Indian Band for graciously allowing us to install the Southbound sign on their land



Art/History Walking Tour Map.

This project was made possible through funding from Village of Ashcroft, NDI Marketing Initiatives and Community Futures. The design was finalized in 2023 and ready to print for the 2024 tourism season.

2023 BC Economic Summit

Attended the virtual 2023 BC Economic Summit Reconciliation & Resiliency: A Future for BC. The event highlighted success stories, lessons learned and cutting-edge ideas from a host of keynote speakers from local, regional, Indigenous, national and international experts in the field of Economic Development.

Shop Local Support Local Program

The Plaid Friday Event was one day event to promote shopping local during the holidays. Shoppers could spend \$50 or more to qualify for one of five Love Ashcroft Swag items. This years Plaid Friday campaign showed a total of **\$9,439.29** was spent in the community. Both campaigns were highlighted through social media blasts, website, digital sign, and newspaper articles.

Business Walk

The EDT Working Group members conducted a business walk in the downtown core in the fall of 2023 through a short survey. It was an excellent opportunity to listen to the businesses and identify success

and obstacles that they face while fostering the relationship between the business community and the municipal office.

PROTECTIVE SERVICES

CALLS FOR SERVICE 2023

In 2023, there were 65 service calls responded to by the fire department. An additional five calls were not addressed as they were either confirmed to involve no entrapment or were fire calls outside our response area.

Besides the dispatched calls, the Fire Chief handled 26 direct calls to the Fire Department cell phone concerning open fire burns, burning complaints, and fireworks.

This year saw an increase in backyard burns of yard waste, particularly in North Ashcroft during the fall. We also experienced a significant rise in road surface rescue calls, including several fatalities, making it a challenging year for the crew. In response, we implemented a policy to automatically call a Registered Psychologist for fatalities. Additionally, Kamloops Fire Rescue provided a peer critical incident stress management course, which was well received by the crew.

Incident Type	Total	Within Village Limits	Within TNRD	Criminal Fire Start	Fatalities
STRUCTURE FIRE/ALARMS	20	19	0	1	-
WILDLANDS/GRASSFIRE	2	1	1	-	-
RURAL RESCUE	26	6	19	-	8
RESCUE/RECOVERY	1	1	-	-	-
HAZMAT (CO/Ammonia/Fuel Spill)	4	4	-	-	-
BURNING COMPLAINTS	3	3	-	-	-
BC AMBULANCE CALL TO GAIN ENTRY	1	1	-	-	-
LIFT ASSIST BC AMBULANCE	6	6	-	-	-
BC AMBULANCE MEDICAL	1	1	-	-	1
DOWN POWER LINES	2	1	-	-	-
CACHE CREEK MUTUAL AID	1	-	-	-	-

The table above includes the total number of incidents, incidents within Village limits, incidents within TNRD, criminal fire starts, and fatalities where applicable.

One of our biggest challenges this past year was the fire hall renovations. It has been a long road, but we are finally seeing light at the end of the tunnel. We're pleased to report that some normalcy is returning

to the fire hall. The renovations were far enough along during the holiday season to allow us to host our annual Christmas/year-end wind down and the Kids Christmas party.

Scott Venables has become Ashcroft Fire's primary training facilitator. When he's not working with Kamloops Fire and Rescue, Scott is with us, representing Provincial Fire and Safety. His training expertise has been invaluable, leading to significant successes both in fire operations and rescue missions this past year.

This past summer, AFR proudly sent a crew to Chase to help support their community while their Fire Department was occupied with a nearby wildfire. Our crew, consisting of Captain Steven Aie, Firefighter Tyler Fitzpatrick, Deputy Chief/Administrative Officer Nancy Duchaine, and Lieutenant Hayden Aie, represented both AFR and all of Ashcroft in an exemplary manner.



STRATEGIC PRIORITIES

A well-drafted strategic plan is the guiding document for any organization but especially for Council. This process allows Council to build a budget around the objectives. It ensures that Council, CAO and staff are all working towards the common goals and are not easily distracted by additional items. The CAO will use the Strategic Plan to ensure that they are meeting the organization’s goals and objectives.

Council established the working group model to implement strategic priorities and move them forward. 2023 was a year of completing carry over strategic priorities and begin the discussion of a new plan to be implemented in 2024.

2021-2022 STRATEGIC PRIORITIES

PRIORITY #1	UPDATE EMERGENCY RESPONSE AND EVACUATION PLAN		
OBJECTIVE:	Review the existing Emergency Response Plan (ERP) and develop a more defined/detailed document		
ESTABLISH WORKING GROUP – Members of Council, Staff and Stakeholders as needed			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	May 2021	Working Group
STEP #2	EXISTING DOCUMENT REVIEW	July 2021	Working Group/TNRD
STEP #3:	STAKEHOLDER/COMMUNITY ENGAGEMENT	March 2022	Working Group/Council
STEP #4:	DEVELOP PLAN	June 2022	Working Group
STEP #5:	REPORTING OUT/ PUBLIC EDUCATON	June 2022	Staff
STEP #6:	DETERMINE MEASURABLES	June 2022	Working Group
STEP #7:	REVIEW ANNUALLY		Staff/Council
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

The scope of this project included:

- complete review of the current Emergency Response and Evacuation Plan
- discuss findings with Emergency Coordinator from TNRD

- establish guidelines for new plan
- draft new plan
- engage with community to gain feedback,
- adopt plan.
- Promote FireSmart program – IN COLLABORATION WITH ASHCROFT FIRE RESCUE - ONGOING

PRIORITY #1 - COMPLETE

PRIORITY #2	STORM DRAINAGE / RUN OFF		
OBJECTIVE:	Review existing drainage concerns in North Ashcroft and develop a Storm Drainage and Run Off plan. Ongoing changes to weather patterns and recent severe storm events along with proposed development in North Ashcroft have made this a priority.		
ESTABLISH WORKING GROUP – Members of Council, Staff and Stakeholders			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	May 2021	Working Group
STEP #2:	DETERMINE AND SECURE FUNDING	September 2021	Staff
STEP #3:	SELECT ENGINEER TO COMPLETE STUDY	September 2021	Working Group
STEP #4:	DEVELOP PLAN TO MITIGATE EXISTING DRAINAGE ISSUES	March 2022	Engineer/Staff
STEP #5:	PUBLIC EDUCATION	Ongoing	Working Group
STEP #6:	SOURCE FUNDING TO INSTALL STORM DRAINAGE INFRASTRUCUTRE	December 2023	Engineer/Staff
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

Priority #2 is a carry over from the 2019-2020 Strategic Plan and has evolved to include storm run off calculations as required by the Subdivision Development and Servicing Bylaw (SDSB). There are two potential developments in North Ashcroft that have sparked further drainage and run off discussions. Research is underway to ensure accurate consideration of storm water flow is addressed to protect the natural environment and private property. Urban Systems is under contract to complete the study which is to be completed by spring 2022.

The scope of this project included:

- determine approximate cost and workplan for study

- apply for grant funding/budget line item if grant funding not approved – GRANT FUNDING NOT APPROVED
- contract engineers to undertake plan development
- review plan and suggest edits
- finalize plan and request council approval
- Request Meeting with Minister at UBCM to lobby for drainage funding.

PRIORITY #2 - COMPLETE

PRIORITY #3	POTABLE WATER TO ASHCROFT INDIAN BAND		
OBJECTIVE:	Collaborate with the Ashcroft Indian Band(AIB) to determine capacity and feasibility for providing water to AIB.		
ESTABLISH WORKING GROUP – Members of Council, Staff and AIB Council and Staff			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	June 2021	Working Group
STEP #2:	DETERMINE AND SECURE FUNDING	TBD	AIB
STEP #3:	WORK WITH VOA AND AIB ENGINEERS	In-progress	Working Group
STEP #4:	MITIGATE EXISTING ISSUES (North Ashcroft Reservoir)	In-progress	VOA Staff
STEP #5:	IMPLEMENT CONSTRUCTION PHASE	TBD	Working Group
STEP #6:	CONNECT HOMES ON RESERVE TO SYSTEM	TBD	AIB
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

Supplying potable water to the Ashcroft Indian Band has been a discussion between the two communities for years. The construction of the new Water Treatment Plant and subsequent phases of further development due to ongoing demand have provided an opportunity for the two communities to collaborate for the supply of water from the Village to AIB. The water treatment plant has the capacity to supply water to AIB with some minor upgrades. This project would be the first project completed since both communities signed the current Protocol Agreement.

AIB is waiting to secure funding prior to moving forward. Working Group is established and will begin work when AIB is ready to move forward.

The heat dome in 2021 demonstrated an increased demand for water in Ashcroft. As a result the Village populated the existing water filtration trains with membranes. If AIB moves forward with this initiative, a third water filtration train will be required.

Negotiations are ongoing between the Village and AIB to determine the scope, cost and conditions of the Water Supply Agreement. Water is to be sold to AIB at cost (no profit margin). Cost to the residents of Ashcroft must remain nil.

PRIORITY #3 - ONGOING

<i>PRIORITY #4</i>	<i>NORTH ASHCROFT RESERVOIR</i>		
<i>OBJECTIVE:</i>	Work with existing property owner to purchase property for the twinning of the North Ashcroft Reservoir.		
ESTABLISH WORKING GROUP – Members of Council, Staff			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	March 2021	Working Group
STEP #2:	DETERMINE BUDGET FOR LAND	July 2021	Working Group
STEP #3:	APPLY FOR ALC EXCLUSION	December 2021	Staff
STEP #4:	PURCHASE LAND	April 2022	Staff
STEP #5:	ENGAGE ENGINEERS	TBD	Working Group
STEP #6:	DEVELOP PLANS	TBD	Working Group
STEP #7:	CONSTRUCTION PHASE	TBD	Staff
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

To meet the growing demand of water supply in North Ashcroft and in consideration of possible new subdivision developments including the provision of water to the Ashcroft Indian Band, the Village has researched the prospect of twinning the existing reservoir. During a property survey, it was determined that only the original above ground reservoir is on Village land. To rectify this issue, the property owner has been contacted, land purchase discussions are underway and the property has been surveyed.

A second reservoir is required to meet the future demand for water in North Ashcroft and AIB.

The scope of this project has been broken into two phases. Phase 1:

- Request property owner permission to survey land - COMPLETE

- Present survey to property owner and agree to proposed land for subdivision - COMPLETE
- Negotiate purchase price – COMPLETE
- Apply for ALC exclusion – IN-PROGRESS
- Subdivide property
- Purchase property

Phase 2 – to be determined by working group

PRIORITY #4 – ONGOING: ALC APPROVAL IS GRANTED – WAITING FOR LAWYERS TO FINALIZE SALE

PRIORITY #5	TRAILS MASTER PLAN		
OBJECTIVE:	Develop a Trails Master Plan and collaborate with AIB to expand and connect our trail networks.		
ESTABLISH WORKING GROUP – Members of Council, Staff and AIB Council and Staff			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	March 2021	Staff/Council
STEP #2	SOURCE FUNDING	March 2021	Working Group
STEP #3	ENGAGE TRAIL PLANNER/BUILDER CONSULTANT	March 2021	Working Group
STEP #4:	STAKEHOLDER/COMMUNITY ENGAGEMENT	September 2021	Consultant/Working Group
STEP #5:	DEVELOP PLAN	December 2021	Consultant
STEP #6:	PRESENT DRAFT PLAN TO COMMUNITY FOR INPUT	Spring 2022	Consultant/Working Group
STEP #7:	FINALIZE PLAN	September 2022	Consultant/Council
STEP #8:	SOURCE FUNDING FOR TRAIL CONSTRUCTION	Ongoing	Staff
STEP #9:	REVIEW ANNUALLY	Ongoing	Staff/Council
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

Quality of life and providing recreational opportunities are priorities for the Village. There are many existing natural trails that residents and visitors use in the area. A Trails Master Plan will provide the means to develop trail infrastructure that is planned and connects the three distinct areas of Ashcroft with trail heads. The Ashcroft Indian Band has expressed an interest in collaborating on this priority to include

linking our two communities with a walking path and link existing AIB trails into the trail network. An independent trail planner/builder will be engaged to develop the plan.

The scope of this project includes:

- Contract a consultant specializing in Trail planning and development – First Journey Trails
- Project is a budget item, grant sourcing is not required for planning
- Provide existing trail information to consultant
- Consultant to engage with community members individually or in groups
- Conduct Trail survey
- Develop draft plan
- Host community engagement and feedback session – to be held at draft plan presentation
- Review plan
- Finalize and approve plan

Draft Plan has been presented to the community for input and requires one last meeting between Council and the contractor to finalize and adopt the plan. Additional information required in regard to liability risk of the existing trails on crown land included in the plan.

PRIORITY #5 – ONGOING Working Group Chair will finalize and move the plan towards adoption.

<i>PRIORITY #6</i>	<i>COMMUNITY GARDEN - HERITAGE PARK AND TREE ASSESSMENT</i>		
OBJECTIVE:	Develop a community garden near Heritage Park, assess Heritage Park and Trees		
ESTABLISH WORKING GROUP – Members of Council, Staff, Stakeholders as needed			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	April 2021	Staff/Council
STEP #2	SOURCE FUNDING	May 2021	Working Group
STEP #3	COLLABORATE / PARTNER WITH COMMUNITY GROUPS	April 2021	Working Group
STEP #4:	DEVELOP GARDEN LAYOUT/PLAN	May 2021	Working Group
STEP #5:	CONSTRUCT GARDEN - Begin	September 2021	Working Group
STEP #6:	DEVELOP GARDEN USER AGREEMENT/RULES	November 2021	Working Group
STEP #7:	COMPLETE GARDEN CONSTRUCTION	June 2022	Staff
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

The ongoing development of green space as well as the maintenance and enhancement of existing green spaces in Ashcroft is a priority for Council. Heritage Park was constructed to celebrate Ashcroft’s historical roots in recognition of Ashcroft’s 50th anniversary of incorporation. To celebrate Ashcroft’s 70th anniversary in 2022 this priority will comprehensively assess all structures and trees at Heritage Park and develop plans to construct a community garden between the park and the big blue dump truck. The scope of the garden project increased in 2021 to include a redesign of the Pond, water wheel and surrounding area.

The scope of this project includes:

- Invite CIB participation
- Determine final location and size of garden
- Develop concept design
- Source and apply for grant funding
- Develop Garden rules, policy etc.
- Construct garden
- Develop concept drawing for pond and water wheel area redesign
- Source funding for redesign project

PRIORITY # 6 - COMPLETE

<i>PRIORITY #7</i>	<i>ASHCROFT FIRE RESCUE SUSTAINABILITY</i>		
<i>OBJECTIVE:</i>	Support AVFD Sustainability		
ESTABLISH WORKING GROUP – Members of Council, Staff, Ashcroft Fire Rescue members			
Actions:		Timeline for Completion	Primary Responsibility
STEP #1:	DETERMINE SCOPE OF THE PROJECT	May 2021	Working Group
STEP #2	UPDATE CONSTITUTION AND BYLAW	July 2021	Working Group
STEP #3	DEVELOP OPERATIONAL PROCEDURES & GUIDELINES	December 2022	Working Group
STEP #4:	DEVELOP REPORTING TEMPLATES	June 2021	Working Group
STEP #5:	SOURCE GRANT FUNDING	September 2021	Working Group
The Working Group established timelines for completion when the scope of the project was solidified; however, this is a living document which may be amended from time to time.			

The Ashcroft Volunteer Ashcroft Fire Rescue is undergoing leadership changes and retirement of long-time members leaving the department vulnerable during the transition period. New leadership approached the Village to request support as the department continues to provide fire protection and

highway rescue services to the community and surrounding area. The current Constitution and Bylaw are outdated and not reflecting the current needs or actions of the department. Updating the establishing documents, developing operational procedures, guidelines and reporting templates are daunting tasks that the Ashcroft Fire Rescue members do not have the capacity to fulfill.

The working group will provide the venue for discussion and identify ways to support the Ashcroft Fire Rescue to sustainable levels.

Firehall upgrades grant successful \$688,000. Project costs are over budget, staff is working with the contractor for solutions

The scope of this project includes:

- Engage with FD and invite working group participation
- Review and rewrite FD Constitution
- Staff to update the FD Establishing Bylaw
- FD and WG review FD Establishing Bylaw prior to going before Council
- Source funding for Fire Hall upgrades, training, equipment etc. – FUNDING APPROVED
- Develop Safe Operating Procedures and Guidelines
- Establish better communications and relationship between the Village and the FD
- Design plan for firehall upgrades
- RFP and select contractor to complete the project

PRIORITY # 7 - COMPLETE

PROJECT LIST BY STATUS OF PRIORITY

Area	Description	Priority	Cost	Est. Grant	Staffing	Status
Admin	Public Art Review & Policy	Critical	Staff time		Intern/CAO	Complete
Admin	Emergency Plan Update	Critical	Staff time		CFO/CAO	Complete
Admin	Good Neighbour Bylaw	Critical	Staff time		CAO/BEO	TBD
Admin	Voyent Alert System	Critical	1,200		All Admin Staff	Complete
Collaboration	Asset management collaborative	Critical	50,000	50,000	CFO/Cache Creek	Complete
Collaboration	AIB Water Project & Trails	Critical	30,000		CAO/CFO/DP W	In Progress
Collaboration	Intercommunity Bylaw Enforcement Officer	Critical	21,333		CAO	Established

Economic Development	Capacity Building & Ec Dev Officer	Critical	50,000	50,000	CAO/EDTC	Established
Economic Development	Business Façade	Critical	20,000	20,000	CAO/EDTC	Annual Ongoing
Economic Development	Update MOTI and Hwy. Signage	Critical	20,000.00	20,000	EDTC/CAO/CF O	Complete
Economic Development	Love Ashcroft	Critical	1,200	1,200	CAO/EDTC	2023 Last Year
Economic Development	Grant Writer	Critical	10,500	8,000	CFO	Annual Ongoing
Environment	EV Charging Lvl2 & Fast Charger	Critical	75,000	40,000	CFO/CAO	Complete
Equipment	Sweeper -	Critical	350,000		CFO/DPW	Complete
Equipment	Front end bucket for John Deer Tractor	Critical	6,000		CFO/DPW	Complete
Fire	Fire Training/equipment	Critical	52,000	52,000	FD/CAO/CFO	Complete
HARS	Heat Alert	Critical	25,000	25,000	CAO/EA	Complete
Parks & Playgrounds	Legacy Park Upgrades to Sewer & Elec	Critical	100,000		CFO/DPW	Complete
Parks & Playgrounds	Update old fire hall	Critical	5,000		DPW/PW	
Parks & Playgrounds	Hot Tub	Critical	172,000	126,000	CFO/DPW/PW	Complete
Parks & Playgrounds	Trails Master Plan	Critical	30,000		CFO	Requires Adodption
Parks & Playgrounds	Community Garden - Fencing, soil, planters & boxes, water line	Critical	60,000	60,000	CFO/DPW/PW	Complete
Sewage	STP Grating on Walkway	Critical	6,400		DPW/PW	Complete
Sewage	Lift station	Critical	1,380,000	1,380,000	CFO/DPW/CA O	Complete
Subdivision	Concluding	Critical	5,000		CAO	Complete
Subdivision	Storm Sewer - Storm Run Off	Critical	80,000		CAO/CFO	Complete
Transport	Rainbow Crosswalk	Critical	7,500		DPW/PW	Complete

Transport	Sidewalk access	Critical	10,000		DPW/PW	Ongoing
Water	Reservoir Desert Hills property	Critical	3,821,000	2,801,939	CFO/CAO	In Progress
Water	Reservoir Ladder replacement & repairs	Critical	8,000		DPW/PW	In Progress
Water	WTP Intake project	Critical	833,000	533,333	CFO/DPW	Complete
Water	WTP Separator Project	Critical	175,000		CFO/DPW	Complete
Water	Reservoir - Survey, Land Purchase & ALC	Critical	100,000		CAO/CFO/DPW	In Progress
Buildings	Fire Hall Roof leak between truck bay and hall	High	25,000		DPW/PW	Complete
Buildings	Community Hall Signage -Mosaic	High	5,000		CAO	
Collaboration	Service Agreements/Shared Services	High			CAO/CFO/DPW	Ongoing
Parks & Playgrounds	Tree Inventory--CIB Urban	High	-		CAO/CFO/DPW	Complete
Parks & Playgrounds	Evaluation of Heritage Park	High	-		DPW/PW	Complete
Transport	Road Infrastructure	High	50,000		CFO/DPW	Ongoing
Water	Rural Pump Station Upgrade Motor	High	6,000		DPW	
Water	Generators for remaining pump station	Medium	120,000		CFO/DPW	Ongoing
Cemetery	Upgrade Irrigation & beautification	Medium	60,000		DPW/PW	
Equipment	Mower	Medium	50,000		CFO/DPW	Complete
Equipment	Loader	Medium	250,000		CFO/DPW	
Parks & Playgrounds	Pool Shade Covers	Medium	35,000		CAO/CFO/DPW	In Progress
Parks & Playgrounds	Dog Park	Medium				
Sewage	UV upgrades to self cleaners	Medium	50,000		CFO/DPW	

Storm drainage	Remediate flooding near fire hall	Medium	5,000		DPW/PW	Complete
Buildings	Lady Minto- Fire Alarm -pull station	Low	30,000		DPW/CFO	
Buildings	Pave Apron	Low	7,000		DPW/CFO	Complete
Buildings	Lady Minto - Automatic Door	Low	15,000		DPW/PW	
Buildings	Renovate Firehall	Low	1,150,000	688,000	CFO/CAO/FC	In Progress
Equipment	Electric Zamboni	Low	150,000		DPW/CFO	Complete
Equipment	Replace Tanker & Rescue	Low	700,000		CFO/FC	
Parks & Playgrounds	Splash Park	Low	85,000		CAO/CFO/DP W	
Parks & Playgrounds	Parks and Rec Coordinator	Low	50,000		CAO/CFO/DP W	

STATEMENT OF OBJECTIVES AND MEASURES

Core services serve as the cornerstone of the Villages' operations, absorbing the bulk (80%-90%) of its human and financial resources. While the effective provision of these critical services often goes unheralded, they constitute the essence of the Village's efforts on behalf of its citizens. The Village of Ashcroft endeavors to excel in six primary service areas:

- Effective governance, community & inter-governmental engagement.
- Safety and protection.
- Community Planning & the natural built environment.
- Managing infrastructure, and assets.
- Enhancing parks, recreation, arts, and cultural amenities.
- Upholding fiscal responsibility and promoting transparency.
- Excellence in service delivery.

GOAL 1: GOVERNANCE, PUBLIC & INTER-GOVERNMENTAL ENGAGEMENT

We will foster a robust foundation for governance through inclusive public participation and intergovernmental engagement, thereby enhancing trust, responsiveness, and effectiveness in meeting the needs of our municipality both presently and for generations to come.

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
Review and Update of OCP and Zoning Bylaws <ul style="list-style-type: none"> • Include: <ul style="list-style-type: none"> ○ Legislative changes ○ Increased density ○ Fire Resistant material ○ Other 	Q 2	
Initiate Branding Exercise <ul style="list-style-type: none"> • Establish Working Group • Engage with community • Review existing brand • Review other designs used in community promotion <ul style="list-style-type: none"> ○ Oasis in the Desert, Prickly Pear Cactus, Historic Ashcroft ○ Determine if the existing brands can be amalgamated • Bring report to Council documenting the community's direction for consideration • Implement required action 	Q 2	
Establish Policy Review Committee <ul style="list-style-type: none"> • Review of existing policies • Recommend revisions, deletions, or development of policies. 	Q 1	
Water to Ashcroft Indian Reserve (AIB) <ul style="list-style-type: none"> • Develop fee structure and policies Next steps, Finance officers and consultant to meet and discuss volume and actual cost of water delivery	Q 1	

Apart from the elements outlined in the aforementioned table, our governance entails a range of ongoing activities aimed at bolstering our relationships with First Nations communities, fostering collaborative initiatives with other governmental bodies to provide shared services, expanding engagement through additional Town Hall and Budget meetings, leveraging social media platforms for direct interaction with residents, disseminating monthly newsletters to keep the community informed about Council decisions, and advocating for our municipality's interests at higher levels of government. These efforts collectively reinforce transparency, responsiveness, and inclusivity in our governance approach, ensuring effective representation and service delivery for all stakeholders.

GOAL 2: ENHANCING PARKS, RECREATION, ARTS & CULTURE AMENITIES

We will enhance community well-being and quality of life by providing accessible, diverse, and sustainable parks, trails, recreational facilities, as well as vibrant arts and cultural opportunities that promote physical activity, social interaction, and creativity for all residents."

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
<p>Review all Parks and Trail Network</p> <ul style="list-style-type: none"> • Working Group will: • Assess all parks develop Parks master plan <ul style="list-style-type: none"> ○ Implement front end redesign of Heritage Park if approved for grant funding ○ Implement Mesa Park revitalization if approved for grant funding • Review finalize and adopt Trail Plan <ul style="list-style-type: none"> ○ Develop downtown trail - accessible walking path 	Q 2	
<p>Recreation</p> <ul style="list-style-type: none"> • Establish Working Group • Develop Recreation Facilities Plan <ul style="list-style-type: none"> ○ Assess facilities ○ Determine necessary improvements and potential funding sources ○ Determine additional improvements (wish list) and potential funding sources 	Q 2	
<p>Old Fire Hall & Museum</p> <ul style="list-style-type: none"> • Update exterior of the Museum • Install storyboards at Old Fire Hall <p>Determine what should be done with old Fire Department related artifacts</p>	Q 2	

Additional ongoing initiatives within this core service area involve the comprehensive redesign and submission of grant applications for Mesa Park, with the objective of transforming it into a fully inclusive and accessible park and playground. Furthermore, efforts are underway to revamp the front end of Heritage Park, coupled with the submission of grant applications to support this endeavor. Additionally, enhancements are being made to the Museum through the installation of new displays, and a new art walk map is in development to enrich the cultural experience within our community. These endeavors collectively contribute to the enhancement of recreational facilities, historical preservation, and cultural enrichment, reinforcing our commitment to providing diverse and accessible amenities for all residents and visitors alike.

GOAL 3: SAFETY & PROTECTION

We are committed to ensuring community safety and protection through proactive measures, collaborative partnerships, and comprehensive strategies aimed at safeguarding the well-being of all residents and fostering a safe and secure environment.

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
<p>Street Speed, Safety & Parking</p> <ul style="list-style-type: none"> • Establish working group • Assess speed limits throughout the Village • Assess parking issues throughout the Village • Identify areas of concern for public safety • Update Traffic Bylaw 	Q 1	
<p>FireSmart</p> <ul style="list-style-type: none"> • Establish working group to act as a steering committee for the FireSmart coordinator • Apply for funding • Hire FireSmart Coordinator • Develop Community Wildfire Protection Plan (CWPP) • FireSmart Public Education • Engage with AIB re: best practices 	Q 2	

Additional ongoing initiatives encompass the revision of the Emergency Preparedness Plan to align with newly enacted legislative mandates. Furthermore, regular annual reviews are conducted on the Heat Alert and Response Plan to ensure its effectiveness in mitigating heat-related risks. We maintain close collaboration with various organizations, including the RCMP, Ministry of Transportation, Emergency Management and Climate Readiness, and the TNRD Emergency Management team, to collectively safeguard the community. Through these concerted efforts, we aim to enhance our preparedness and response capabilities, effectively addressing emergent challenges and ensuring the resilience of our community in the face of various hazards and threats.

GOAL 4: MANAGING INFRASTRUCTURE & ASSETS

We are dedicated to effectively managing our infrastructure and assets to ensure their longevity, reliability, and optimal performance. Through strategic planning, proactive maintenance, and prudent investment, we aim to enhance the resilience and sustainability of our community's essential systems, thereby supporting continued growth and prosperity.

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
North Ashcroft Reservoir <ul style="list-style-type: none"> • Finalize land purchase • Develop Plans for second reservoir • Source funding Construct twin reservoir to increase the water supply in North Ashcroft.	Q 3	

Continual efforts are being made to address climate change and ensure reliable, sustainable water distribution to our community. This involves ongoing planning initiatives aimed at implementing measures to mitigate the impacts of climate change. Furthermore, reserve funds have been established to provide the Village with the necessary resources to effectively repair and maintain critical infrastructure such as water and sewer lines, roads, equipment, and public facilities. These proactive measures not only enhance the resilience of our infrastructure but also contribute to the long-term well-being and quality of life for our residents.

GOAL 5: COMMUNITY PLANNING & THE NATURAL BUILD ENVIRONMENT

We are committed to being environmental stewards by implementing sustainable practices, minimizing our environmental footprint, and integrating community planning efforts to ensure a healthier, more resilient community for generations to come.

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
Water Conservation <ul style="list-style-type: none"> • Develop Xeriscape strategy • Develop Native Species plant list • Review water conservation Bylaw • Explore options for water conservation 	Q 2	
Herbicide <ul style="list-style-type: none"> • Review application processes and risk to the public 		

The Village is actively pursuing water conservation strategies through research and updating bylaws to promote eco-friendly construction and establishing higher density zones. Operational improvements, such as transitioning to LED lighting and integrating solar panels, and fleet electrification aim to reduce the Village's carbon footprint. These efforts demonstrate a commitment to environmental stewardship and building a resilient, eco-conscious community for present and future generations.

CORE VALUES WITH UNASSIGNED TASKS

The Core Values listed below have not been assigned specific priorities by Council. Nevertheless, maintaining fiscal responsibility, promoting transparency, and delivering service excellence represent fundamental values pursued by both the Council and Staff in their daily endeavors. Additionally, the Strategic Plan undergoes an annual review, allowing for potential updates and additions. Council retains the discretion to set priorities in accordance with these Core Values as circumstances dictate.

UPHOLDING FISCAL RESPONSIBILITIES & PROMOTING TRANSPARANCY

We prioritize fiscal responsibility and transparency to ensure the effective management of public resources. By maintaining prudent financial practices, fostering accountability, and promoting transparency in decision-making processes, we aim to build trust, uphold integrity, and maximize the value of taxpayer dollars for the benefit of our community.

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
TBD		

The Village is committed to maintaining transparency in all financial operations, ensuring that the community is informed and engaged. To achieve this, quarterly financial updates are presented to the Council in open meetings. Furthermore, beyond the legislated public budget sessions, additional public meetings are organized during budget development to encourage community input and feedback. Moreover, our staff remains accessible throughout the workweek to provide clarification and address any queries from both Council members and the public concerning financial matters. This proactive approach underscores our dedication to accountability and transparency fostering trust within the community.

EXCELLENCE IN SERVICE DELIVERY

We are dedicated to achieving excellence in service delivery by consistently striving to meet and exceed the expectations of our community. Through innovation, continuous improvement, and a commitment to customer satisfaction, we aim to provide efficient, responsive, and high-quality services that enhance the well-being and satisfaction of all residents.

Strategic Priorities and Actions	Proposed Start Date	Proposed Completion
TBD		

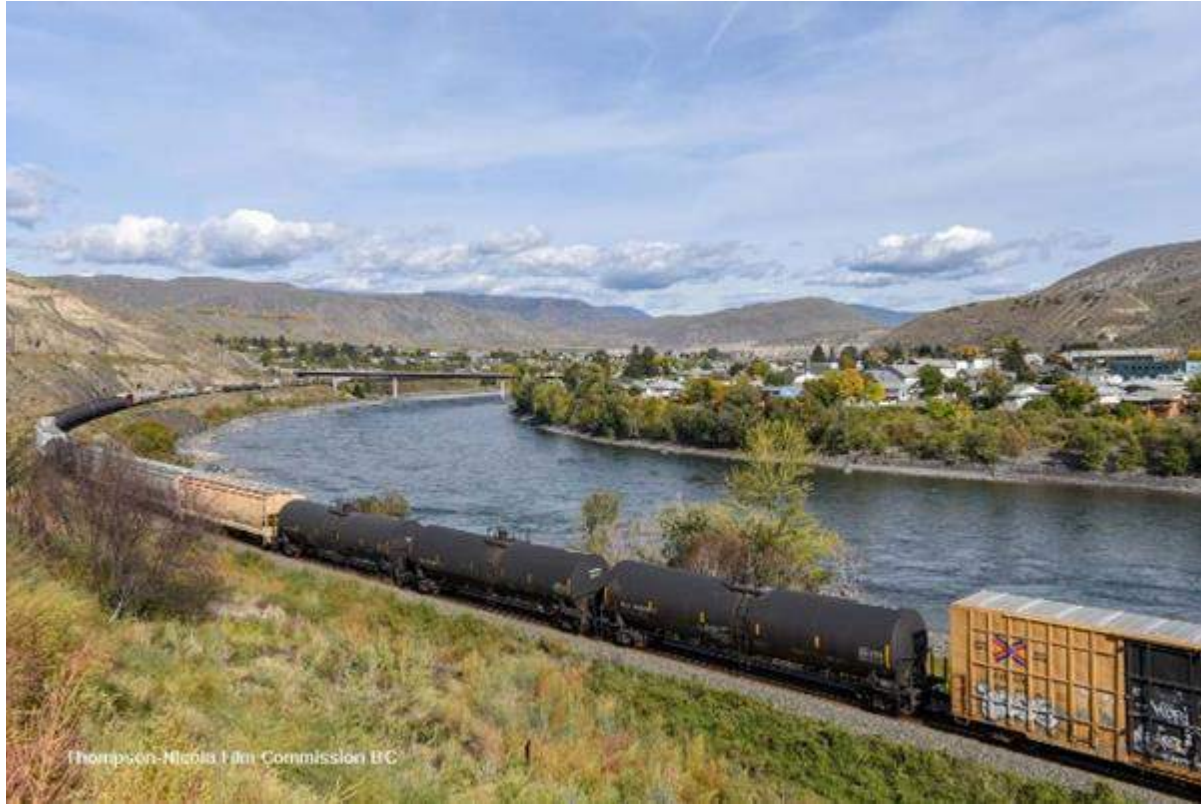
As dedicated public servants, the Village staff uphold a commitment to excellence across all facets of our operations, spanning from administration to public works. We take great pride in our daily responsibilities and the prompt resolution of issues, ensuring seamless service delivery even in emergent situations. Embracing a culture of continuous improvement, our staff actively engage in ongoing training to adeptly

operate facilities and equipment, thus contributing to the vibrancy of our community. Whether it's collecting service fees or managing waste disposal, we operate as a cohesive team, driven by a shared goal of serving our community to the utmost of our capabilities.



SCHEDULE A – 2023 AUDITED FINANCIAL STATEMENTS

The following document is the Audited 2023 Financial Statement for the Village of Ashcroft as approved by Council.



THE CORPORATION OF THE VILLAGE OF ASHCROFT

FINANCIAL STATEMENTS

December 31, 2023

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING
INDEPENDENT AUDITOR'S REPORT
STATEMENT OF FINANCIAL POSITION
STATEMENT OF ACCUMULATED SURPLUS
STATEMENT OF OPERATIONS
STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
STATEMENT OF CASH FLOWS
NOTES TO FINANCIAL STATEMENTS
SCHEDULE OF TANGIBLE CAPITAL ASSETS
STATEMENT OF FINANCIAL ACTIVITIES - SEGMENTED

APPENDIX 1
APPENDIX 2

SUPPLEMENTARY INFORMATION:

FUND STATEMENTS:

GENERAL REVENUE FUND	SCHEDULES 1 - 3
WATER REVENUE FUND	SCHEDULES 4 - 5
SEWER REVENUE FUND	SCHEDULES 6 - 7
STATUTORY RESERVE FUNDS	SCHEDULE 8
COVID-19 SAFE RESTART GRANTS FOR LOCAL GOVERNMENTS:	
STATEMENT OF GRANT EXPENDITURES	SCHEDULE 9
GROWING COMMUNITIES FUND:	
STATEMENT OF GRANT EXPENDITURES	SCHEDULE 10

MANAGEMENT'S RESPONSIBILITY FOR REPORTING

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Village maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Village's assets are appropriately accounted for and adequately safeguarded.

The Village Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Audit Committee reviews the Village's financial statements and recommends their approval to Village Council. The Audit Committee meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the external auditors' report. The Mayor and Council take this information into consideration when approving the financial statements for issuance to the residents. The Mayor and Council also consider the engagement of the external auditors.

The financial statements have been audited by Grant Thornton LLP in accordance with Canadian generally accepted auditing standards on behalf of the ratepayers. Grant Thornton LLP has full access to the Council and management.

On behalf of The Corporation of the Village of Ashcroft


Yoginder Bhalla, CFO


Date

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council,
THE CORPORATION OF THE VILLAGE OF ASHCROFT

Opinion

We have audited the accompanying financial statements of THE CORPORATION OF THE VILLAGE OF ASHCROFT (the Village), which comprise the statement of financial position as at December 31, 2023, and the statement of accumulated surplus, statement of operations, statement of change in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of THE CORPORATION OF THE VILLAGE OF ASHCROFT as at December 31, 2023, and the results of its operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

We draw attention to the fact the supplementary information included in Schedules 1 through 10 do not form part of the financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion, a review conclusion or any other form of assurance on this supplementary information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Village or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thornton LLP

Chartered Professional Accountants

Kamloops, Canada
April 22, 2024

THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF FINANCIAL POSITION
December 31, 2023

FINANCIAL ASSETS	2023	2022
Cash and cash equivalents (Note 6)	\$ 694,368	\$ 1,383,062
Restricted cash and cash equivalents (Note 6)	4,866,273	3,391,818
Accounts receivable (Note 7)	807,912	447,120
Taxes and utilities receivable	<u>283,322</u>	<u>257,833</u>
	<u>6,651,875</u>	<u>5,479,833</u>
 LIABILITIES		
Accounts payable and accrued liabilities	679,145	615,074
Deferred revenue (Note 8)	81,500	7,167
Asset retirement obligation (Note 9)	<u>232,826</u>	<u>-</u>
	<u>993,471</u>	<u>622,241</u>
NET FINANCIAL ASSETS	<u>5,658,404</u>	<u>4,857,592</u>
 NON-FINANCIAL ASSETS		
Tangible capital assets (Note 10)	19,343,733	17,649,825
Prepaid expenses	<u>29,610</u>	<u>48,792</u>
	<u>19,373,343</u>	<u>17,698,617</u>
ACCUMULATED SURPLUS (Note 11)	<u>\$ 25,031,747</u>	<u>\$ 22,556,209</u>

COMMITMENTS AND CONTINGENCIES (Note 12)

APPROVED ON BEHALF OF MAYOR AND COUNCIL:



 Yoginder Bhalla, CFO

See accompanying notes to financial statements.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF ACCUMULATED SURPLUS
Year ended December 31, 2023

	2023	2022
ACCUMULATED SURPLUS, beginning of year	\$ 22,556,211	\$ 21,306,706
ANNUAL SURPLUS	<u>2,475,536</u>	<u>1,249,505</u>
<u>ACCUMULATED SURPLUS, end of year</u>	<u>\$ 25,031,747</u>	<u>\$ 22,556,211</u>

See accompanying notes to financial statements.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF OPERATIONS
Year ended December 31, 2023

	Budget (Note 17)	2023	2022
REVENUES:			
Municipal taxation (Note 14)	\$ 1,748,414	\$ 1,889,377	\$ 1,708,939
Sales of services	1,317,500	1,332,361	1,283,021
Government transfers (Note 15)	2,901,500	2,910,147	1,890,446
Licenses, permits, penalties and fines	213,732	479,140	267,377
	<u>6,181,146</u>	<u>6,611,025</u>	<u>5,149,783</u>
EXPENSES:			
General government services	1,611,254	632,250	605,006
Protective services	221,030	181,017	195,138
Transportation services	730,830	752,426	695,143
Environmental and public health services	337,406	268,282	284,344
Recreational and cultural services	1,019,222	936,163	863,101
Water and sewer services	1,359,842	1,365,351	1,257,546
	<u>5,279,584</u>	<u>4,135,489</u>	<u>3,900,278</u>
ANNUAL SURPLUS	\$ 901,562	\$ 2,475,536	\$ 1,249,505

See accompanying notes to financial statements.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
Year ended December 31, 2023

	Budget	2023	2022
ANNUAL SURPLUS	\$ 901,562	\$ 2,475,536	\$ 1,249,505
Acquisition of tangible capital assets	(2,812,000)	(2,351,593)	(1,161,195)
Amortization of tangible capital assets	606,959	657,687	613,595
Change in prepaid expenses	-	19,182	(14,834)
INCREASE (DECREASE) IN NET FINANCIAL ASSETS	(1,303,479)	800,812	687,071
NET FINANCIAL ASSETS, beginning of year	4,857,592	4,857,592	4,170,521
NET FINANCIAL ASSETS, end of year	\$ 3,554,113	\$ 5,658,404	\$ 4,857,592

See accompanying notes to financial statements.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF CASH FLOWS
Year ended December 31, 2023

	2023	2022
CASH FLOWS FROM OPERATING ACTIVITIES:		
Annual surplus	\$ 2,475,536	\$ 1,249,505
Non-cash changes to operations:		
Amortization	657,687	613,595
(Increase) decrease in:		
Accounts receivable	(360,792)	210,689
Taxes and utilities receivable	(25,489)	(64,426)
Prepaid expenses	19,182	(14,834)
Increase (decrease) in:		
Accounts payable	64,071	73,700
Deferred revenue	74,333	(233,580)
Asset retirement obligation	232,826	-
Cash flows from operations	<u>3,137,354</u>	<u>1,834,649</u>
CASH FLOWS FROM CAPITAL ACTIVITIES:		
Acquisition of tangible capital assets	<u>(2,351,593)</u>	<u>(1,161,195)</u>
Cash flows used in capital	<u>(2,351,593)</u>	<u>(1,161,195)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Statutory reserve fund	(276,923)	(230,601)
Reserve for future expenditures	<u>(1,197,532)</u>	<u>(136,396)</u>
Cash flows used in investing	<u>(1,474,455)</u>	<u>(366,997)</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(688,694)	306,457
CASH AND CASH EQUIVALENTS, beginning of year	<u>1,383,062</u>	<u>1,076,605</u>
CASH AND CASH EQUIVALENTS, end of year	<u>\$ 694,368</u>	<u>\$ 1,383,062</u>

See accompanying notes to financial statements.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 1. ENTITY:

The Corporation of the Village of Ashcroft was incorporated in 1952 under the Municipal Act, a statute of the Province of British Columbia. Its principal activities include the provision of local government services to the residents of the incorporated area. These services include administrative, protective, transportation, environmental, recreational, water, sewer and fiscal services.

NOTE 2. ADOPTION OF NEW STANDARDS:

Effective January 1, 2023, The Corporation of the Village of Ashcroft adopted new Public Sector Accounting Standards Sections PS 3450 Financial Instruments, PS 3041 Portfolio Investments, PS 2601 Foreign Currency Translation and Section 1201 Financial Statement Presentation along with the related amendments. New Section PS 3450 requires the fair value measurement of derivatives and portfolio investments in equities quoted in an active market. All other financial assets and liabilities are measured at cost or amortized cost (using the effective interest method), or, by policy choice, at fair value when the entity defines and implements a risk management or investment strategy to manage and evaluate the performance of a group of financial assets, financial liabilities or both on a fair value basis. For items denominated in a foreign currency, unrealized foreign exchange gains and losses between the transaction date and subsequent financial statement dates are recognized in the statement of remeasurement gains and losses until they are settled, upon which they are recognized in the statement of operations.

The measurement requirements were applied prospectively. The recognition, derecognition, and measurement policies followed in the comparative period had no impact on the comparative figures.

Prospective restatement

Effective January 1, 2023, the Village adopted new Public Sector Accounting Standard Section PS 3280 *Asset Retirement Obligations* (ARO) which recognizes legal obligations associated with the retirement of tangible capital assets. The financial statements of the comparative year have not been restated to reflect this change in the accounting policy, which has been applied prospectively. Under the prospective application method, all ARO incurred before and after the transition date have been recognized/adjusted in accordance with the standard. For those tangible capital assets in productive use, there was a related increase in the carrying amount of the related tangible capital asset by the same amount; for those tangible capital assets no longer in productive use, an expense was recognized for the same amount as the liability.

NOTE 3. SIGNIFICANT ACCOUNTING POLICIES:

Basis of Presentation:

The financial statements are the responsibility of management and prepared in accordance with Canadian public sector accounting standards (PSAS). The preparation of these financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods. These financial statements include the operations of the General, Water, Sewer, and Reserve Funds.

Basis of Accounting:

The Village's financial statements are prepared using the accrual basis of accounting.

Cash and Cash Equivalents:

The Village's cash and cash equivalents and pooled bond funds are recorded at fair market value. Short-term investments are held with the Municipal Finance Authority and are held in short term bonds and a money market fund.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 3. SIGNIFICANT ACCOUNTING POLICIES (continued):

Non-financial Assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the Change in Net Financial Assets for the year.

a) **Tangible Capital Assets:**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Major Asset Category

Buildings	20 to 70 years
Machinery and equipment	5 to 25 years
Pool, arena and other facilities	50 to 100 years
Roads	25 to 75 years
Storm sewer	100 years
Plants and facilities	20 to 70 years
Underground networks	100 years

The Village reviews the useful lives and the carrying values of its tangible capital assets at least annually or more frequently if events or changes in circumstances indicate that the assets might be impaired, by reference to the assets' contribution to the Village's ability to provide services. When assets no longer have any long-term service potential to the Village, the assets are considered to be impaired. An impairment loss is measured at the amount by which the carrying amount of the assets exceeds their fair value, which is estimated as the expected service potential of the assets.

b) **Contributions of Tangible Capital Assets:**

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt.

c) **Leases:**

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

Revenue Recognition:

The Village derives revenues from a number of sources. Revenue is recognized on the accrual basis as it is earned, or as services are provided, and is measurable and becomes receivable under the terms of the applicable funding agreements.

Municipal Taxation:

Annual levies for non-optional municipal services and general administrative services are recorded as taxes for municipal purposes. Levies imposed by other taxing authorities are not included as taxes for municipal purposes. Taxes are recognized as revenue in the year they are levied.

Through the BC Assessment appeal process taxes may be adjusted by way of supplementary roll adjustments. The effect of these adjustments on taxes are recognized at the time they are awarded.

Interest is recorded on the accrual basis and is recognized when earned. Grants, contributions and other amounts received from third parties pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs, in the completion of specific work or for the purchase of tangible capital assets is recorded as revenue in the period when the related expenses are incurred, services performed, or the tangible capital assets are acquired. All other sources of revenue are recorded as services are provided.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 3. SIGNIFICANT ACCOUNTING POLICIES (continued):

Revenues, other than government transfers, that are externally restricted through stipulations imposed by an agreement with an external party, legislation, or regulation that specify the purpose or purpose for which the resources are to be used are deferred on the statement of financial position. The revenue is recognized in the year in which it is used for the specified purpose.

Sales of Services:

Charges for arena, swimming pool, parks, garbage collection, etc. are included in this category. These revenues are recorded on the accrual basis and recognized as earned which is usually when services are provided or facilities are utilized.

Revenue related to fees or services received in advance of the fee being earned or the service performed are deferred and recognized when the fee is earned or service is performed.

Government Transfers:

Government transfers are recognized as revenue in the period that the transfer is authorized, eligibility criteria, if any, has been met by the Village, and a reasonable estimate of the amount to be received can be made.

Licenses, permits, penalties and fines:

Own source revenues derived from such sources as interest income, rental and donations, etc. are recognized upon transfer of title of the product or upon performance of the service and when collectability is reasonably assured.

Municipal Pension Plan:

The Village's pension plan follows the guidelines of the Municipal Pension Plan which is administered by the Province of British Columbia for all British Columbia municipalities. The Village and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers is responsible for administering the plan, including investment assets and administration of benefits. The plan is a multi-employer defined benefit plan. See Note 12 for further details.

Expense Recognition:

Expenses are recorded on the accrual basis and are recognized as they are incurred as a result of the receipt of goods and services or the creation of a legal obligation to pay.

Use of Estimates:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. A significant area requiring management estimates includes the useful life of tangible capital assets. Management reviews these estimates on a periodic basis and, where necessary, makes adjustments prospectively.

Contaminated Sites:

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made. The Village has not recognized any liabilities for remediation of contaminated sites.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 3. SIGNIFICANT ACCOUNTING POLICIES (continued):

Segment Disclosure:

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. The revenues and expenses that are directly attributable to a particular segment are allocated to that segment. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis.

The segments are as follows:

Government Services – Mayor & Council, Finance, and Human Resources:

The Departments within General Government Services are responsible for adopting bylaws; adopting administrative policy; levying taxes; acquiring, disposing and managing Village assets; ensuring effective financial management; monitoring performance and ensuring that high quality service standards are met.

Protective Services – Fire Protection:

Fire Protection includes all of the operating activities for fire prevention and suppression.

Transportation Services - Public Transit and Street Maintenance:

Public Transit and Street Maintenance involve the repair and maintenance of the road network and traffic services.

Environmental and Public Health Services - Waste Management:

Waste Management includes all of the revenue and expenses related to the collection and disposal of solid waste and community development, tourism and promotional activities.

Recreational and Cultural Services - Parks, Recreation and Culture:

The Parks, Recreation and Culture Department is responsible for providing, facilitating the development of, and maintaining high quality parks, recreation facilities, and cultural services.

Water Services - Water Department:

The Water Department includes all the operating activities related to the treatment and distribution of water throughout the Village.

Sewer Services - Sewer Department:

The Sewer Department operates network sewer mains and pump stations.

Reserve Funds - Statutory Reserve Funds:

The Statutory Reserve Fund is comprised of the machinery and equipment replacement reserve and capital works reserve.

Financial Instruments:

All financial instruments are recorded at their cost or amortized cost except for portfolio investments in equity instruments quoted in an active market and derivatives which are recorded at their fair value with unrealized remeasurement gains and losses recorded in the statement of remeasurement gains and losses. Once realized, remeasurement gains and losses are transferred to the statement of operations. Changes in the fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met, upon which the gain or loss is recognized in the statement of operations.

Transaction costs related to financial instruments measured at cost or amortized cost are added to the carrying value of the financial instrument. Transaction costs related to financial instruments recorded at their fair values are expensed as incurred.

Financial liabilities (or part of a financial liability) are removed from the statement of financial position when, and only when, they are discharged or cancelled or expire.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 3. SIGNIFICANT ACCOUNTING POLICIES (continued):

Asset retirement obligations

A liability for an asset retirement obligation is recognized when all of the following criteria are met:

- there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- the past transaction or event giving rise to the liability has occurred;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

The liability is measured at the Village's best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the financial statement date. The estimate includes costs directly attributable to the asset retirement activities. The costs also include post-retirement operation, maintenance and monitoring that are an integral part of the retirement of the tangible capital asset and the costs of tangible capital assets acquired as part of asset retirement activities to the extent those assets have no alternative use.

Upon initial recognition of the liability for an asset retirement obligation, the carrying amount of the corresponding tangible capital asset (or component thereof) is increased by the same amount. The capitalized asset retirement cost is expensed in a rational and systematic manner over the useful life of the tangible capital asset (or a component thereof). For obligations for which there is no tangible capital asset recognized or for tangible capital assets that are no longer in productive use, the asset retirement costs are expensed immediately. Subsequently, the liability is reviewed at each financial statement reporting date and adjusted for (1) changes as a result of the passage of time with corresponding accretion expense and (2) adjusted for any revisions to the timing, amount of the original estimate of undiscounted cash flows, or the discount rate. Adjustments to the liability as a result of revisions to the timing, amount of the estimate of undiscounted cash flows or the discount rate are adjusted to the cost of the related tangible capital asset and the revised carrying amount of the related tangible capital asset is amortized except for adjustments related to tangible capital assets that are not recognized or no longer in productive use, which are expensed in the period they are incurred.

The asset retirement costs are amortized on a straight-line basis.

A recovery related to asset retirement obligation is recognized when the recovery can be appropriately measured; reasonably estimated and it is expected that future economic benefits will be obtained. The recovery is not netted against the liability.

Statement of remeasurement gains and losses

The statement of remeasurement gains and losses has not been included in the financial statement as there have been no remeasurement gains or losses as of December 31, 2023 or accumulated gains or losses from prior fiscal periods.

NOTE 4. FUTURE ACCOUNTING CHANGES

PS 3400 Revenues

This section establishes standards on how to account for and report on revenue. This section applies to fiscal years beginning on or after April 1, 2023, with early adoption permitted.

PS 3160 Public private partnerships

This section establishes standards on how to account for and report on public private partnerships. This section applies to fiscal years beginning on or after April 1, 2023, with early adoption permitted.

PS 1000 Financial Statement Concepts

Section PS 1000 has been amended to remove the prohibition of recognition of purchased intangibles in public sector financial statements. This section applies to fiscal years beginning on or after April 1, 2023, with early adoption permitted.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 5. FINANCIAL INSTRUMENTS:

Classification

The following table provides the carrying amount information of the Village's financial instruments by category. The maximum exposure to credit risk for the financial assets would be the carrying values shown below.

Financial instrument	2023	2022
	Amortized cost / cost	Amortized cost / cost
Cash and cash equivalents	\$ 694,368	\$ 1,383,062
Restricted cash and cash equivalents	4,866,273	3,391,818
Accounts receivable	807,912	447,120
Taxes and utilities receivable	283,322	257,833
Accounts payable and accrued liabilities	679,145	615,074

Credit risk

Credit risk is the risk of financial loss to the Village if a debtor fails to discharge their obligation (e.g., pay the accounts receivable owing to the Village). The Village is exposed to this risk arising from its cash and cash equivalents and accounts receivable. The Village holds its cash accounts with two federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Village's cash accounts are insured up to the full amount with each bank.

Accounts receivable is primarily due from government corporations and individuals. Credit risk is mitigated by the highly diversified nature of the debtors and other customers. The Village measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the Village's historical experience regarding collections. In the current and prior years, all of the impairment allowance related to the other receivables. There were no changes in exposures to credit risk during the period. The amounts outstanding at year end were as follows:

	Current	31-60 days	61-90 days	Over 90 days	Total
Government receivables	\$ 1,072,474	\$ -	\$ -	\$ -	\$ 1,072,474
Other accounts receivable	1,534	11,282	506	5,438	18,760
Net receivable	\$ 1,074,008	\$ 11,282	\$ 506	\$ 5,438	\$ 1,091,234

Liquidity risk

Liquidity risk is the risk that the Village will not be able to meet all cash outflow obligations as they come due. The Village mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise.

Interest risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Village manages exposure through its normal operation and financing activities. It is management's opinion that the Village is not exposed to significant interest rate risk by its investments.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 6. CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AND CASH EQUIVALENTS:	2023	2022
Statutory Reserve Fund	\$ 2,608,310	\$ 2,331,387
Reserve for future expenditures	2,257,963	1,060,431
Restricted cash and cash equivalents	4,866,273	3,391,818
Unrestricted cash and cash equivalents	694,368	1,383,062
	\$ 5,560,641	\$ 4,774,880
Consists of:		
Cash	\$ 2,838,237	\$ 3,174,150
Investments in pooled money market funds	2,722,404	1,600,730
	\$ 5,560,641	\$ 4,774,880
NOTE 7. ACCOUNTS RECEIVABLE:	2023	2022
Province of BC - Sewer Treatment Plant grant	\$ 85,293	\$ 80,738
Province of BC - Hot Tub Replacement grant	-	112,386
Province of BC - Fire Department Hall Retrofit grant	447,278	-
Other	275,341	253,996
	\$ 807,912	\$ 447,120
NOTE 8. DEFERRED REVENUE:	2023	2022
Federal Gas Tax Agreement - Community Works Fund:		
Opening balance of unspent funds	\$ -	\$ 11,352
Add: Amount received during the year	132,384	126,451
Interest earned	190	245
Less: Revenue recognized during the year	(132,574)	(138,048)
Closing balance of unspent funds	-	-
Other Funding:		
Interior Health - Heat Alert & Response Planning Project:		
Opening balance unspent funds	-	12,500
Less: Revenue recognized during the year	-	(12,500)
NG911 & Complete Communities grant		
Add: Amount received during the year	71,500	-
Less: Revenue recognized during the year	-	-
NDIT Marketing grant		
Add: Amount received during the year	10,000	-
Less: Revenue recognized during the year	-	-
Closing balance of unspent funds	81,500	-

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 8. DEFERRED REVENUE (continued):

Sewer Revenue - Rural and Northern Communities Program:

Opening balance of unspent funds	7,167	216,895
Add: Amount received during the year	-	-
Less: Revenue recognized during the year	<u>(7,167)</u>	<u>(209,728)</u>
Closing balance of unspent funds	<u>-</u>	<u>7,167</u>

Total	<u>\$ 81,500</u>	<u>\$ 7,167</u>
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a) Community Works Fund:

Community Works funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the local government and the Union of British Columbia Municipalities. Community Works funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements.

b) Other Funding:

Other funding has been deferred until related expenses are incurred.

c) Rural and Northern Communities Program:

Clean Water and Wastewater funding is provided jointly by the Government of Canada and the Province of British Columbia. The use of the funding is established by a funding agreement between the local government and the Union of British Columbia Municipalities. Clean Water and Wastewater funding may be used towards eligible costs of the lift station replacement project as specified in the funding agreements.

NOTE 9. ASSET RETIREMENT OBLIGATION

The Village has recognized an asset retirement obligation related to potential asbestos remediation in the buildings of the Village of Ashcroft. There are no plans to remediate the asbestos but the carrying value must be tracked.

A reconciliation of the aggregate carrying amount of the liability is as follows:

	<u>2023</u>	
Opening balance	\$ -	
Increase due to new liability incurred in the current period	225,316	
Accretion expense	<u>7,510</u>	
Closing balance	<u>\$ 232,826</u>	

The liability is estimated using a present value technique that discounts the expected future expenditures. The discount rate used was based on the Municipal Finance Authority of BC's borrowing rate for liabilities with similar risks and maturity of 4.19%.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 10. TANGIBLE CAPITAL ASSETS:	2023	2022
Tangible capital assets consist of the following:		
Land	\$ 656,841	\$ 600,280
Pool, arena and other facilities	2,681,049	1,392,138
Buildings	851,213	662,492
Machinery and equipment	1,309,583	1,181,315
Roads	472,593	440,184
Storm sewer	351,736	356,981
Plants and facilities	12,145,319	12,119,146
Underground networks	875,399	897,289
	\$ 19,343,733	\$ 17,649,825

For additional information, see Schedule of Tangible Capital Assets (Appendix 1).

NOTE 11. ACCUMULATED SURPLUS:	2023	2022
Accumulated surplus consists of individual fund surpluses and reserves as follows:		
Surplus from operations	\$ 821,741	\$ 1,514,568
Invested in tangible capital assets	19,343,733	17,649,825
Statutory reserve funds:		
Capital works reserve	2,434,403	2,164,371
Machinery and equipment replacement reserve	173,907	167,016
	2,608,310	2,331,387
Reserves for future expenditure:		
General	363,309	363,309
Fire department	392	387
Roads	61,844	58,866
Transit	96,703	95,357
Growing Community	1,114,768	-
Water	66,504	66,504
Sewer	554,443	476,008
	2,257,963	1,060,431
	\$ 25,031,747	\$ 22,556,211

NOTE 12. COMMITMENTS AND CONTINGENCIES:

- a) Operation and Maintenance Agreement:
The Village has an operating lease for a photocopier and maintenance agreements for the water treatment plant and sewer treatment plant.

Future minimum monthly payments as at December 31, 2023, are as follows:

2024	\$ 44,760
2025	18,682
2026	676
	\$ 64,118

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 12. COMMITMENTS AND CONTINGENCIES (continued):

b) The employer and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2023, the plan has about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The Village paid \$110,700 (2022 - \$100,674) for employer contributions to the plan in 2023.

The next valuation will be as at December 31, 2024.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

c) The Village was approved for a Rural and Northern Communities Program grant in the prior year for the replacement of a sewer lift station. The total project is expected to cost \$1.38 million over five years, with the grant from the Province covering 2/5 of the amount and a grant from Canada covering 3/5 of the amount for a total of \$1.38 million. Total costs on this project to the year-end date are \$1,286,054. Total amounts received as revenue from the grant to the year-end date are \$1,278,089.

NOTE 13. PERPETUAL CARE TRUST FUND:

The Village operates a cemetery in accordance with the Cemetery and Funeral Services Act. The Village is required to maintain a trust fund which is not included in these financial statements. Details of the trust funds are as follows:

	2023	2022
BALANCE, beginning of year	\$ 70,102	\$ 66,157
Add:		
Proceeds from sale of plots and monuments	2,782	2,518
Interest earned	3,929	1,427
	\$ 76,813	\$ 70,102
BALANCE, end of year	\$ 76,813	\$ 70,102
The perpetual care trust fund is represented by:		
Cash and short-term investments	\$ 76,813	\$ 70,384
Due to (from) General Revenue Fund	-	(282)
	\$ 76,813	\$ 70,102

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 14. TAXATION REVENUE:

The Village is required to collect taxes on behalf of and transfer these amounts to the government agencies noted below:

	2023	2022
Tax collected:		
General purposes	\$ 1,889,377	\$ 1,708,939
Collections for other governments	<u>1,372,556</u>	<u>1,228,330</u>
	<u>3,261,933</u>	<u>2,937,269</u>
Less transfers to other governments:		
Province of BC - school taxes	858,375	762,741
Thompson-Nicola Regional District	260,910	243,476
Thompson Regional Hospital District	125,253	117,492
Municipal Finance Authority	84	69
BC Assessment Authority	16,695	14,777
Policing	<u>111,239</u>	<u>89,775</u>
	<u>1,372,556</u>	<u>1,228,330</u>
	<u>\$ 1,889,377</u>	<u>\$ 1,708,939</u>

NOTE 15. GOVERNMENT TRANSFERS:

Government transfers are a major source of transfers to the Village. Government transfers received are for completed projects that meet the required criteria as set out by the Government body providing the funding. Government transfers do not include grants in lieu of taxes received from the Federal and Provincial governments. In 2023 the Village received and recorded as revenue the following transfers:

	2023	2022
Operating transfers:		
Federal	\$ 132,611	\$ 248,229
Provincial	2,202,170	718,324
Other governments	<u>407,394</u>	<u>395,013</u>
	<u>2,742,175</u>	<u>1,361,566</u>
Capital transfers:		
Provincial	<u>167,972</u>	<u>528,880</u>
	<u>\$ 2,910,147</u>	<u>\$ 1,890,446</u>

NOTE 16. CASH FLOW INFORMATION:

During the year, the Village received \$286,182 (2022 - \$104,314) in interest income.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
NOTES TO FINANCIAL STATEMENTS
December 31, 2023

NOTE 17. BUDGET:

The Financial Plan Bylaw adopted by Council included capital transactions such as acquisition of tangible capital assets, borrowing proceeds for the purchase of capital assets, and debt principal repayments. In addition, internal transfers between services, transfers to reserves, and transfers from surplus were included.

These capital transactions and transfers have been removed from the Financial Plan and presented as the budget in these Financial Statements as follows:

	Financial Plan Bylaw	Adjustments for capital transactions and transfers	Budget
REVENUES:			
Municipal taxation	\$ 1,748,414	\$ -	\$ 1,748,414
Sales of services	1,317,500	-	1,317,500
Government grants	2,901,500	-	2,901,500
Borrowings, licenses, permits, penalties and fines	213,732	-	213,732
Transfer from Surplus	981,567	(981,567)	-
	7,162,713	(981,567)	6,181,146
EXPENSES:			
General government services	1,611,254	-	1,611,254
Protective services	221,030	-	221,030
Transportation services	730,830	-	730,830
Environmental and public health services	337,406	-	337,406
Recreational and cultural services	1,019,222	-	1,019,222
Water and sewer services	1,359,842	-	1,359,842
Acquisition of tangible capital assets	1,705,000	(1,705,000)	-
Transfer to reserves	178,129	(178,129)	-
	7,162,713	(1,883,129)	5,279,584
ANNUAL SURPLUS	\$ -	\$ 901,562	\$ 901,562

**THE CORPORATION OF THE VILLAGE OF ASHCROFT
SCHEDULE OF TANGIBLE CAPITAL ASSETS
Year ended December 31, 2023**

	General					Water			Sewer			Totals	
	Land	Pool, Arena and Other	Buildings	Machinery & Equipment	Roads	Storm Sewer	Plants & Facilities	Underground Networks	Plants & Facilities	Underground Networks	2023	2022	
Cost													
Balance, beginning of year	\$ 600,280	\$ 2,766,770	\$ 2,125,482	\$ 2,983,122	\$ 7,956,470	\$ 530,323	\$ 11,441,704	\$ 1,321,859	\$ 3,805,187	\$ 771,997	\$ 33,705,174	\$ 32,543,980	
Add: Additions during the year	56,561	1,353,930	-	266,657	84,241	-	188,305	-	176,583	-	2,126,277	1,161,195	
Asset retirement obligation	-	3,950	221,656	-	-	-	-	-	-	-	226,316	-	
Less: Disposals during the year	-	-	-	(32,270)	-	-	-	-	-	-	(32,270)	-	
Balance, end of year	656,841	4,126,350	2,347,148	3,217,509	7,440,711	530,323	11,630,009	1,321,859	3,981,770	771,997	36,024,497	33,705,175	
Accumulated amortization													
Balance, beginning of year	-	1,376,931	1,462,969	1,801,909	6,916,286	173,342	2,075,641	745,133	1,052,102	451,414	16,055,347	15,441,755	
Add: Amortization	-	66,670	32,946	139,387	51,832	5,245	269,696	14,170	69,021	7,720	657,687	613,595	
Less: Disposals during the year	-	-	-	(32,270)	-	-	-	-	-	-	(32,270)	-	
Balance, end of year	-	1,443,601	1,495,915	1,907,926	6,968,118	178,587	2,345,337	759,303	1,121,123	459,134	16,680,764	16,055,350	
Net Book Value of Tangible Capital Assets	\$ 656,841	\$ 2,682,749	\$ 851,233	\$ 1,309,583	\$ 472,593	\$ 351,736	\$ 9,284,672	\$ 562,556	\$ 2,860,647	\$ 312,863	\$ 19,343,733	\$ 17,649,825	

Included in Pool, Arena and Other (General) is \$1,319,231 (2022 - \$244,514) of tangible capital assets under construction. These assets have not been amortized.
Included in Plants & Facilities (Sewer) is \$1,266,054 (2022 - \$1,109,471) of tangible capital assets under construction. These assets have not been amortized.

**THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF FINANCIAL ACTIVITIES - SEGMENTED
Year ended December 31, 2023**

	Government Services	Protective Services	Transportation Services	Environmental & Public Health Services	Recreational & Cultural Services	Water Services	Sewer Services	Reserve Funds	Total 2023	Total 2022
REVENUES:										
Municipal taxation	\$ 1,723,761	\$ -	\$ -	\$ -	\$ -	\$ 83,459	\$ 82,157	\$ -	\$ 1,889,377	\$ 1,706,939
Sales of services	24,384	11,380	-	163,692	138,513	543,210	451,181	-	1,332,360	1,283,021
Government transfers	2,200,449	30,000	1,758	377,394	-	132,574	187,972	-	2,910,147	1,890,445
Borrowings, licenses, permits, penalties and fines	33,762	-	-	-	-	-	-	-	33,762	26,624
Interest income	221,318	-	-	-	-	29,351	2,079	33,434	286,182	104,314
Donations and miscellaneous	124,727	1,815	-	-	32,438	219	-	-	159,197	136,440
	4,328,401	43,195	1,758	541,086	170,949	788,813	703,389	33,434	6,611,025	5,149,783
EXPENSES:										
Consulting and professional (recovery)	51,067	(19,237)	-	45,493	-	-	4,110	-	91,433	93,003
Grants	4,988	-	-	-	-	-	-	-	4,988	5,986
Insurance	23,304	2,651	323	-	27,340	32,097	10,127	-	96,842	87,172
Office and administration (recovery)	195,284	840	(736)	3,837	-	3,815	-	-	203,140	171,690
Accretion	7,511	-	-	-	-	-	-	-	7,511	-
Amortization	297,080	-	-	-	-	283,866	76,741	-	667,687	613,595
Repairs and maintenance	12,322	-	116,124	51,055	151,827	174,849	146,446	-	654,423	633,107
Salaries and benefits	721,719	41,843	441,875	103,727	457,858	97,374	69,122	-	1,933,518	1,754,129
Supplies and materials	-	109,610	79,214	211	4,858	5,976	2,676	-	202,545	238,163
Utilities and telephone	13,498	10,568	60,906	-	96,154	83,035	30,241	-	284,402	303,433
Overhead allocations	(702,828)	34,440	54,720	63,960	206,628	156,316	184,764	-	-	-
	623,945	181,015	752,426	288,283	944,465	839,128	526,227	-	4,136,489	3,900,278
EXCESS (DEFICIENCY)										
REVENUES OVER EXPENSES	3,704,456	(137,820)	(750,668)	272,803	(773,516)	(50,315)	177,162	33,434	2,475,536	1,249,505
INTERFUND TRANSFERS	(1,632,690)	137,820	750,668	(272,803)	773,516	-	-	243,489	-	-
ANNUAL SURPLUS	\$ 2,071,766	\$ -	\$ -	\$ -	\$ -	\$ (50,315)	\$ 177,162	\$ 276,923	\$ 2,475,536	\$ 1,249,505

See accompanying notes to financial statements.

**THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATEMENT OF FINANCIAL ACTIVITIES - SEGMENTED
Year ended December 31, 2022**

	Government Services	Protective Services	Transportation Services	Environmental & Public Health Services	Recreational & Cultural Services	Water Services	Sewer Services	Reserve Funds	Total 2022
REVENUES:									
Municipal taxation	\$ 1,543,323	\$ -	\$ -	\$ -	\$ -	\$ 63,459	\$ 82,157	\$ -	\$ 1,708,939
Sales of services	12,506	1,159	-	125,743	142,136	546,570	454,905	-	1,283,021
Government grants	826,395	33,493	2,110	361,520	-	139,047	526,880	-	1,890,445
Borrowings, licenses, permits, penalties and fines	24,434	-	-	-	-	-	2,190	-	26,624
Interest income	79,773	-	-	-	-	11,416	762	12,363	104,314
Donations and miscellaneous	111,792	2,315	-	-	18,840	3,483	-	-	136,440
	<u>2,588,223</u>	<u>36,967</u>	<u>2,110</u>	<u>487,263</u>	<u>180,978</u>	<u>782,885</u>	<u>1,058,884</u>	<u>12,363</u>	<u>5,149,783</u>
EXPENSES:									
Consulting and professional (recovery)	43,905	(19,357)	-	55,562	-	-	12,893	-	93,003
Grants	5,986	-	-	-	-	-	-	-	5,986
Insurance	21,817	2,610	323	-	20,644	31,317	10,461	-	87,172
Interest	-	-	-	-	-	-	-	-	-
Office and administration	159,540	-	(67)	4,423	458	4,338	3,000	-	171,690
Amortization	265,542	-	-	-	-	271,312	76,741	-	613,595
Repairs and maintenance	18,833	-	126,134	111,888	127,632	168,382	80,237	-	833,107
Salaries and benefits	850,483	43,478	387,680	60,441	437,127	78,857	96,063	-	1,764,128
Supplies and materials	-	127,987	98,279	(459)	7,937	3,752	867	-	238,163
Utilities and telephone	15,680	12,160	45,438	-	98,733	96,845	33,577	-	303,433
Overhead allocations	(576,780)	28,260	37,356	52,488	189,572	132,948	156,156	-	-
	<u>505,006</u>	<u>195,138</u>	<u>695,143</u>	<u>284,344</u>	<u>863,101</u>	<u>787,751</u>	<u>489,795</u>	<u>-</u>	<u>3,900,278</u>
EXCESS (DEFICIENCY)									
REVENUES OVER EXPENSES	1,983,217	(158,171)	(699,033)	202,919	(702,123)	(4,766)	599,099	12,363	1,249,506
INTERFUND TRANSFERS									
	(1,566,646)	158,171	699,033	(202,919)	702,123	-	-	218,238	-
ANNUAL SURPLUS	\$ 424,571	\$ -	\$ -	\$ -	\$ -	\$ (4,766)	\$ 599,099	\$ 230,601	\$ 1,249,506

See accompanying notes to financial statements.

THE CORPORATION OF THE VILLAGE OF ASHCROFT
GENERAL REVENUE FUND
STATEMENT OF FINANCIAL POSITION
December 31, 2023
(Unaudited)

FINANCIAL ASSETS	2023	2022
Cash	<u>\$ 2,838,237</u>	<u>\$ 3,174,150</u>
Investments in pooled money market funds	<u>1,383,138</u>	<u>327,413</u>
Receivables:		
Taxes and utilities	283,322	257,833
General	<u>722,619</u>	<u>366,382</u>
	<u>1,005,941</u>	<u>624,215</u>
	<u>5,227,316</u>	<u>4,125,778</u>
 CURRENT LIABILITIES		
Accounts payable and accrued liabilities	500,425	368,550
Accrued wages and employee benefits	178,832	246,919
Deferred revenue	81,500	-
Due to (from) Own Funds:		
Water Revenue Fund	355,751	340,656
Sewer Revenue Fund	495,369	431,850
Machinery and Equipment Replacement Reserve Fund	33,968	33,968
Perpetual Care Trust Fund	-	(282)
Capital Works Reserve Fund	1,889,647	1,646,440
Growing Communities Reserve Fund	<u>1,114,768</u>	<u>-</u>
	<u>4,650,260</u>	<u>3,068,101</u>
Asset retirement obligation	<u>232,826</u>	<u>-</u>
TOTAL LIABILITIES	<u>4,883,086</u>	<u>3,068,101</u>
NET FINANCIAL ASSETS	<u>344,230</u>	<u>1,057,677</u>
 NON-FINANCIAL ASSETS		
Tangible capital assets	6,323,015	4,633,390
Prepaid expenses	<u>29,610</u>	<u>48,792</u>
	<u>6,352,625</u>	<u>4,682,182</u>
 ACCUMULATED SURPLUS	<u>\$ 6,696,855</u>	<u>\$ 5,739,859</u>

THE CORPORATION OF THE VILLAGE OF ASHCROFT
GENERAL REVENUE FUND
STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
Year ended December 31, 2023
(Unaudited)

	Budget	2023	2022
REVENUES:			
Municipal taxation	\$ 1,582,414	\$ 1,723,761	\$ 1,543,323
Sales of services	322,500	337,970	281,546
Government transfers:			
Unconditional transfers from Provincial Government	430,000	415,000	565,704
Unconditional transfers from Local Government	325,000	377,394	361,520
Conditional transfers from regional and other governments	1,896,500	1,817,207	296,295
Borrowings, licenses, permits, penalties and fines:			
Professional and business licenses	10,000	11,795	10,140
Other	700	1,815	2,315
Animal violation	150	-	-
Interest received	80,000	221,318	79,773
Penalties and interest on taxes	15,000	33,762	24,434
Rentals	15,000	29,621	15,861
Donations and other	73,082	115,748	104,630
Tax sale fees	500	-	-
	<u>4,750,846</u>	<u>5,085,391</u>	<u>3,285,541</u>
EXPENSES (Schedule 3)	<u>2,843,742</u>	<u>2,770,138</u>	<u>2,642,732</u>
EXCESS OF REVENUES OVER EXPENSES	1,907,104	2,315,253	642,809
TRANSFER TO GROWING COMMUNITIES RESERVE FUND	(1,076,000)	(1,114,768)	-
TRANSFER TO STATUTORY RESERVE FUNDS	<u>(225,694)</u>	<u>(243,489)</u>	<u>(218,238)</u>
ANNUAL SURPLUS	605,410	956,996	424,571
ACCUMULATED SURPLUS, beginning of year	<u>5,739,859</u>	<u>5,739,859</u>	<u>5,315,288</u>
ACCUMULATED SURPLUS, end of year	<u>\$ 6,345,269</u>	<u>\$ 6,696,855</u>	<u>\$ 5,739,859</u>

THE CORPORATION OF THE VILLAGE OF ASHCROFT
GENERAL REVENUE FUND
STATEMENT OF EXPENSES
Year ended December 31, 2023
(Unaudited)

	Budget	2023	2022
General Government Services:			
Legislative Expense:			
Council indemnities and expenses	\$ 50,000	\$ 53,011	\$ 47,835
General Administration Expenses:			
Office	57,000	76,354	53,438
Building operation and maintenance	31,500	25,820	31,330
Legal and professional	55,000	51,067	43,905
Salaries and employee benefits	667,044	721,719	650,483
Other General Government Expenses:			
Amortization	263,041	297,080	265,542
Accretion	-	7,511	-
Asset management program	2,000	12,849	3,506
Travel	12,500	11,680	4,365
Insurance	23,000	23,304	21,817
Election and referendum	-	-	8,286
Grants to organizations	10,700	4,988	5,986
Sundry	65,300	49,217	45,243
Tax sale	1,000	478	50
Less amounts transferred to other services	(702,831)	(702,828)	(576,780)
	<u>535,254</u>	<u>632,250</u>	<u>605,006</u>
Protective Services:			
Administration	36,219	33,111	26,838
Volunteer stipends and benefits	37,600	40,117	39,181
Building operation and maintenance	10,700	10,568	12,161
Equipment	52,700	47,915	41,906
Emergency measures	6,200	3,198	26,016
Building inspection	4,414	4,414	4,414
Animal pest control	1,500	214	364
Bylaw officer (recovery)	15,000	15,726	17,280
Sundry	56,697	25,754	26,978
	<u>221,030</u>	<u>181,017</u>	<u>195,138</u>
Transportation Services:			
Administration	377,930	403,617	365,535
Equipment operation and maintenance	89,000	93,650	90,165
Building operation and maintenance	62,000	60,785	59,390
Road and street maintenance	140,000	122,028	103,959
Street lighting	46,000	44,816	49,969
Traffic services	13,900	27,530	26,125
Sundry	2,000	-	-
	<u>730,830</u>	<u>752,426</u>	<u>695,143</u>
Environmental and Public Health Services:			
Garbage and waste collection	165,439	140,965	152,805
Cemetery	22,792	21,969	20,847
Planning and zoning	1,000	184	-
Community development	84,700	71,944	82,034
Natural resource development	8,796	9,888	8,083
Sundry	54,679	23,332	20,575
	<u>337,406</u>	<u>268,282</u>	<u>284,344</u>
Recreational and Cultural Services:			
Administration	395,882	361,085	303,355
Community hall	17,400	10,985	13,618
Lady Minto building	21,410	18,051	19,026
Swimming pool	207,070	179,943	158,227
Arena	173,600	210,467	186,701
Parks and playgrounds	141,000	98,499	129,123
Historic sites	5,613	2,758	2,245
Museum	47,247	44,042	40,979
Curling club	10,000	10,211	10,177
Community garden (recovery)	-	122	(350)
	<u>1,019,222</u>	<u>936,163</u>	<u>863,101</u>
TOTAL EXPENSES	\$ 2,843,742	\$ 2,770,138	\$ 2,642,732

THE CORPORATION OF THE VILLAGE OF ASHCROFT
WATER REVENUE FUND
STATEMENT OF FINANCIAL POSITION
December 31, 2023
(Unaudited)

FINANCIAL ASSETS	2023	2022
Investments in pooled money market funds	\$ 612,388	\$ 582,232
Due from Own Funds: General Revenue Fund	<u>355,751</u>	<u>340,656</u>
	968,139	922,888
LIABILITIES		
Accounts Payable	<u>-</u>	<u>-</u>
NET FINANCIAL ASSETS	968,139	922,888
Tangible capital assets	<u>9,847,208</u>	<u>9,942,770</u>
ACCUMULATED SURPLUS	\$ 10,815,347	\$ 10,865,658

THE CORPORATION OF THE VILLAGE OF ASHCROFT
WATER REVENUE FUND
STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
 Year ended December 31, 2023
(Unaudited)

	Budget	2023	2022
REVENUES:			
Municipal taxation - water levy	\$ 83,500	\$ 83,459	\$ 83,459
Sale of services	545,000	543,210	546,570
Government transfers	-	132,574	138,047
Other revenues	16,300	29,570	14,909
	<u>644,800</u>	<u>788,813</u>	<u>782,985</u>
EXPENSES:			
Maintenance and administration	558,859	555,258	533,644
Amortization	271,312	283,866	271,312
	<u>830,171</u>	<u>839,124</u>	<u>804,956</u>
ANNUAL DEFICIT	(185,371)	(50,311)	(21,971)
ACCUMULATED SURPLUS, beginning of year	<u>10,865,658</u>	<u>10,865,658</u>	<u>10,887,629</u>
ACCUMULATED SURPLUS, end of year	<u>\$ 10,680,287</u>	<u>\$ 10,815,347</u>	<u>\$ 10,865,658</u>

THE CORPORATION OF THE VILLAGE OF ASHCROFT
SEWER REVENUE FUND
STATEMENT OF FINANCIAL POSITION
December 31, 2023
(Unaudited)

FINANCIAL ASSETS	2023	2022
Investments in pooled money market funds	\$ 42,183	\$ 40,106
Account receivable	85,293	80,738
Due from Own Funds: General Revenue Fund	<u>495,369</u>	<u>431,850</u>
	622,845	552,694
 LIABILITIES		
Deferred revenue	<u>-</u>	<u>7,167</u>
NET FINANCIAL ASSETS	622,845	545,527
Tangible capital assets	<u>3,173,509</u>	<u>3,073,667</u>
ACCUMULATED SURPLUS	\$ 3,796,354	\$ 3,619,194

THE CORPORATION OF THE VILLAGE OF ASHCROFT
SEWER REVENUE FUND
STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
Year ended December 31, 2023
(Unaudited)

	Budget	2023	2022
REVENUES:			
Municipal taxation - sewer levy	\$ 82,500	\$ 82,157	\$ 82,157
Sale of services	450,000	451,181	454,905
Government transfers	250,000	167,972	528,880
Other revenues	3,000	2,077	2,952
	<u>785,500</u>	<u>703,387</u>	<u>1,068,894</u>
EXPENSES:			
Maintenance and administration	457,065	449,486	375,849
Amortization	72,606	76,741	76,741
	<u>529,671</u>	<u>526,227</u>	<u>452,590</u>
ANNUAL SURPLUS	255,829	177,160	616,304
ACCUMULATED SURPLUS, beginning of year	<u>3,619,194</u>	<u>3,619,194</u>	<u>3,002,890</u>
ACCUMULATED SURPLUS, end of year	<u>\$ 3,875,023</u>	<u>\$ 3,796,354</u>	<u>\$ 3,619,194</u>

THE CORPORATION OF THE VILLAGE OF ASHCROFT
STATUTORY RESERVE FUNDS
STATEMENT OF FINANCIAL POSITION
December 31, 2023
(Unaudited)

FINANCIAL ASSETS	Machinery and Equipment Replacement Reserve	Capital Works Reserve	Total 2023	Total 2022
Investments in pooled money market funds	\$ 139,939	\$ 544,756	\$ 684,695	\$ 650,979
Due from General Revenue Fund	<u>33,968</u>	<u>1,889,647</u>	<u>1,923,615</u>	<u>1,880,408</u>
	\$ 173,907	\$ 2,434,403	\$ 2,608,310	\$ 2,331,387
RESERVES				
BALANCE, beginning of year	\$ 157,016	\$ 2,164,371	\$ 2,331,387	\$ 2,100,786
REVENUE: Interest earned	6,891	26,543	33,434	12,363
TRANSFERS (TO) FROM GENERAL REVENUE FUND	<u>\$ -</u>	<u>243,489</u>	<u>243,489</u>	<u>218,238</u>
BALANCE, end of year	<u>\$ 173,907</u>	<u>\$ 2,434,403</u>	<u>\$ 2,608,310</u>	<u>\$ 2,331,387</u>

THE CORPORATION OF THE VILLAGE OF ASHCROFT
COVID-19 SAFE RESTART GRANTS FOR LOCAL GOVERNMENTS
STATEMENT OF GRANT EXPENDITURES
 Year ended December 31, 2023
(Unaudited)

	2023	2022
REVENUES:		
Initial funds received	\$ -	\$ -
EXPENSES:		
Additional cleaning supplies	12,000	12,000
Additional pool staff	-	10,000
Budgetary revenue shortfall - Pool Revenue	-	10,000
Bylaw role	21,000	21,000
Computer & technology	15,000	15,000
Emergency measures - preventative & operational	1,200	1,200
Other costs	15,000	15,000
Protective service - Fire Hall Renovation Project	202,282	25,000
	<u>266,482</u>	<u>109,200</u>
DEFICIT OF REVENUES OVER EXPENSES	(266,482)	(109,200)
FUNDS REMAINING, beginning of year	266,482	375,682
FUNDS REMAINING, end of year	\$ -	\$ 266,482

**THE CORPORATION OF THE VILLAGE OF ASHCROFT
GROWING COMMUNITIES FUND
STATEMENT OF GRANT EXPENDITURES
Year ended December 31, 2023
(Unaudited)**

	2023
REVENUES:	
Initial funds received	\$ 1,076,000
Interest earned	38,768
	1,114,768
ELIGIBLE COSTS:	-
EXCESS OF REVENUES OVER EXPENSES	1,114,768
FUNDS REMAINING, beginning of year	-
FUNDS REMAINING, end of year	\$ 1,114,768

The Province of British Columbia distributed conditional GCF grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The GCF provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia.

The Village of Ashcroft received \$1,076,000 of GCF funding in March 2023.

TO: Mayor and Council
FROM: Daniela Dyck, CAO
SUBJECT: Housing Needs Assessment Update

MEETING DATE: June 24, 2024

RECOMMENDATION:

For Introduction Only

PURPOSE:

The purpose of this report is to update Council on the progress of the Housing Needs Assessment (HNA), conducted in partnership with the TNRD and its member municipalities.

Respectfully Submitted by:



Daniela Dyck,
Chief Administrative Officer

BACKGROUND:

In March, Council endorsed the Village's collaboration with the TNRD and fellow member municipalities to complete an updated Housing Needs Report required by the province due by the end of 2024. This collaboration reduces our costs significantly which should not exceed \$12,000.

DISCUSSION:

The TNRD Planning department successfully coordinated the RFP process, selecting Urbanics Consultants Ltd. to complete the Housing Needs Assessments (HNAs). This progress report provides an update as of May 31, 2024, on the following tasks:

Task 1 – Project Mobilization:

Largely completed. Note that the province has not yet released the methodology for calculating the 20-year housing needs estimates.

Task 2 - Demographic and Economic Community Profiles and Task 3 - Current Situation Analysis:

Commenced (Task 2 is 60% complete, and Task 3 is approximately 20% complete). Data tables for each municipality and Electoral Area have been assembled and analyzed, covering various aspects such as labour force trends, education, commuting status, demographic trends, household growth, housing stock, household income, housing tenure, suitability and adequacy standards, shelter cost-to-income ratios, and core housing needs.

Task 4 – Stakeholder & Community Engagement:

Commenced, approximately 11% complete. The Community Survey has been developed and is ready to launch. A list of questions for stakeholders has been created, with the next steps being the survey launch

and initiating conversations with stakeholders. The survey is attached for Council's information and has been posted to Village social media and websites.

Task 5 - Housing Needs and Demand:

To be commenced.

Task 6 – Recommendations & Strategies:

To be commenced.

Task 7 – Template for Future Updates:

To be commenced.

Task 8 – Draft & Final Report Preparation & Delivery:

To be commenced.

Strategic/Municipal Objectives

Legislative Authority

Financial Implications

Attachment Listing

Survey

Thompson-Nicola Regional District



This Housing Needs Survey is being conducted by Urbanics Consultants Ltd. (Consultant) on behalf of the Thompson-Nicola Regional District (Client). The survey will help us in developing a better understanding of the current and emerging housing needs of the Regional District and 9 of its member municipalities, including:

- City of Merritt
- Village of Ashcroft
- Village of Cache Creek
- Village of Chase
- Village of Clinton
- District of Barriere
- District of Clearwater
- District of Logan Lake, and
- Sun Peaks Mountain Resort Municipality

The results will help inform a new Housing Needs Report for the region and the 9 participating municipalities.

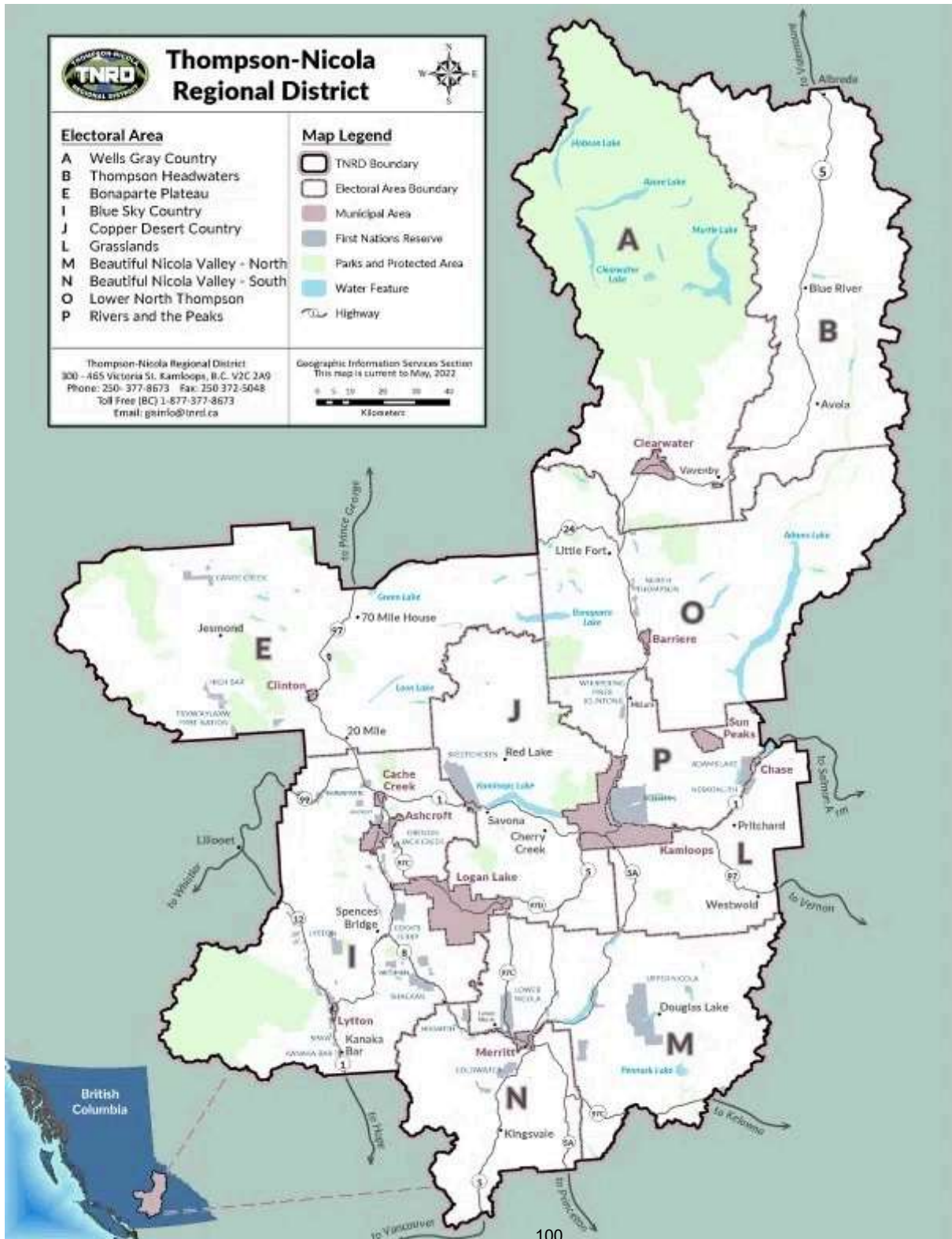
The survey is completely anonymous and Urbanics Consultants will not share this information with any other agency and the information will be protected by the Freedom of Information and Protection of Privacy Act (FOIP) on the part of Urbanics Consultants.

If you have any questions or concerns related to the survey, please do not hesitate to contact Claire McQuarrie-Jones, Vice President at Urbanics Consultants Ltd. (cmcquarrie@urbanics.com).

There are 22 questions in this survey.

1

Which part of the Thompson-Nicola Regional District do you live in? (For purposes of this study, includes the 10 Electoral Areas and 9 participating member municipalities). See map below:



*

Choose one of the following answers

Please choose **only one** of the following:

- City of Merritt
- Village of Ashcroft
- Village of Cache Creek
- Village of Chase
- Village of Clinton
- District of Barriere
- District of Clearwater
- District of Logan Lake
- Sun Peaks Mountain Resort Municipality
- Electoral Area 'A' - Wells Gray Country
- Electoral Area 'B' - Thompson Headwaters
- Electoral Area 'E' - Bonaparte Plateau
- Electoral Area 'I' - Blue Sky Country
- Electoral Area 'J' - Copper Desert Country
- Electoral Area 'L' - Grasslands
- Electoral Area 'M' - Beautiful Nicola Valley, North
- Electoral Area 'N' - Beautiful Nicola Valley, South
- Electoral Area 'O' - Lower North Thompson
- Electoral Area 'P' - Rivers and Peaks
- Other Thompson-Nicola
- Other

2 To what age group do you belong?

Choose one of the following answers

Please choose **only one** of the following:

- Under 19
- 19-24
- 25-29
- 30-44
- 45-59
- 60-74
- 75 and over
- Prefer not to say

3 Do you identify as First Nations, Metis, or Inuit?

Choose one of the following answers

Please choose **only one** of the following:

- Yes
- No
- Prefer not to answer

4 How long have you lived in the Thompson-Nicola Regional District? (comprised of the 10 Electoral Areas and 9 participating municipalities)

Choose one of the following answers

If you choose 'Other:' please also specify your choice in the accompanying text field.

Please choose **only one** of the following:

- Less than 5 years
- 5 to 10 years
- 10 to 15 years
- 15 to 20 years
- More than 20 years
- I do not live in the Thompson-Nicola Regional District (within the 10 Electoral Areas and the 9 participating member municipalities)
- Other

5 Which of the following best describes your current dwelling type?

Choose one of the following answers

Please choose **only one** of the following:

- Single-detached house
- Apartment (less than five storey)
- Apartment (more than five storey)
- Row or townhouse
- Duplex/triplex/fourplex
- Recreational vehicle (RV)
- Secondary suite (such as a basement suite, or other lock-off unit within a house))
- Detached secondary dwelling (such as a laneway house, coach house, garden suite, carriage house, cottage on the property of a primary house)
- Mobile home/Manufactured home/Houseboat
- Room in someone else's home
- I am homeless
- I own land within the TNRD (10 Electoral Areas and 9 participating municipalities) that is currently vacant, and live elsewhere the majority of the time
- Other

6 Do you own or rent your housing described above?

Choose one of the following answers

Please choose **only one** of the following:

Own

Rent

I own land that is currently vacant in the TNRD (within the 10 Electoral Areas and 9 participating municipalities), and live elsewhere the majority of the time. Please provide commentary on your housing situation and plans for your land. (ex. Do you have future plans to build a primary home on the property? A vacation home? etc.)

Other

Make a comment on your choice here:

7 How many years have you lived in your current home?

Choose one of the following answers

Please choose **only one** of the following:

- Less than 1 year
- 1 year or more but less than 5 years
- 5 years or more but less than 10 years
- 10 years or more but less than 20 years
- 20 years or more

Make a comment on your choice here:

8 How much of the year do you live in Thompson-Nicola Regional District? (comprised of the 10 Electoral Areas and 9 participating municipalities)

Choose one of the following answers

Please choose **only one** of the following:

- All year long
- Just in the cold months
- Just in the warm months
- I come and go as my situation changes
- I do not live in Thompson-Nicola Regional District (within the 10 Electoral Areas and 9 participating member municipalities)
- Other

9 How would you describe your household?

Choose one of the following answers

Please choose **only one** of the following:

- I live with my spouse/partner without children
- I live with my spouse/partner with children
- I am a single parent living with children
- I live on my own
- I live with roommates
- Other

10 What is your approximate annual household income (before tax)?

Choose one of the following answers

Please choose **only one** of the following:

- Under \$10,000
- \$10,000 to \$29,999
- \$30,000 to \$49,999
- \$50,000 to \$69,999
- \$70,000 to \$89,999
- \$90,000 to \$109,999
- \$110,000 to \$149,999
- \$150,000 and above
- Prefer not to answer

11 In your opinion, what are some of the pressing housing issues in the Region/your community on a scale from 1 to 5? (1 is Not a Problem, 5 is Major Problem)

Please choose the appropriate response for each item:

	1	2	3	4	5
Supply/availability of affordable housing (ownership or rental)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Supply/availability of rental housing	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Supply/availability of seniors' housing	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Housing related costs (utilities, taxes, maintenance, etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Availability of housing supports/services (ex. supportive housing options, transitional housing, etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Suitability of housing (overcrowded, in need of repairs, etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Vacant homes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Homelessness or near homelessness	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Supply/availability of adaptable housing options	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

	1	2	3	4	5
Short-term rentals (Airbnb, VRBO, etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Seasonal workforce housing	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Mismatch between who needs housing and the housing units that are currently available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Regulatory barriers (ex. zoning bylaw, permitting process)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Provision of services (roads, sewer, water, electricity)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cost of land	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cost of construction	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

12 What do you pay for your rent or mortgage and property taxes per month, excluding utilities?

Choose one of the following answers

Please choose **only one** of the following:

- I don't pay anything
- \$1 - \$500 per month
- \$501 - \$1,000 per month
- \$1,001 - \$2,000 per month
- \$2,001 - \$3,000 per month
- \$3,001 - \$4,000 per month
- \$4,001 - \$5,000 per month
- Over \$5,000 per month
- I'd rather not say

13 What are your average utilities each month (i.e., sewer, water, electricity, gas, firewood, etc.)?

Choose one of the following answers

Please choose **only one** of the following:

- I do not have utility charges
- \$1 - \$50
- \$51 - \$100
- \$101 - \$150
- \$151 - \$200
- \$201 - \$250
- \$251 - \$300
- \$301 - \$350
- \$351 or more (please specify)

Make a comment on your choice here:

14 About what percentage of your before-tax income do you pay for your housing per month, excluding utilities ?

Choose one of the following answers

Please choose **only one** of the following:

- Less than 15%
- 15% - 29%
- 30% - 44%
- 45% - 59%
- 60% or more
- I'd rather not say
- Unsure

Make a comment on your choice here:

15 Do you believe your housing costs are affordable for you?

Choose one of the following answers

Please choose **only one** of the following:

- Yes
- No
- Unsure
- Not applicable

Make a comment on your choice here:

16 While living in the Thompson-Nicola Regional District (comprised of the 10 Electoral Areas and 9 participating member municipalities), have you had difficulty/challenges accessing housing/housing supports?

Choose one of the following answers

Please choose **only one** of the following:

- Emergency shelter
- Transition housing
- Rental housing
- Homeownership
- I have had no issues accessing housing/housing supports
- Other

17 Is your rent or housing cost subsidized in any way or reduced by a government or charitable organization?

Choose one of the following answers

Please choose **only one** of the following:

- No
- Yes, I receive support from family
- Yes, I receive support from the government
- Yes, I participate in a work exchange program
- Other (please specify)

Make a comment on your choice here:

18 How satisfied are you with your current living conditions? 1 being the lowest and 5 being the highest level of satisfaction.

Please choose the appropriate response for each item:

	1	2	3	4	5
Quality of housing (whether it needs repairs etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Size of the housing (whether adequate for household)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Housing costs (whether mortgage payment / rental payment is affordable)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Housing accessibility (whether adequate for those with physical limitations/disabilities)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Proximity/access to services and amenities, such as school, grocery stores, medical, etc.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Proximity/access to place of work	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Safety and security	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Access to preferable transportation choices	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

19 If you were to move, what would be your preferred living arrangement?

Select all that apply

Please choose **all** that apply:

- I would buy a larger entire house, apartment, or other dwelling
- I would buy a smaller entire house, apartment, or other dwelling
- I would pay rent for a larger entire house, apartment, or other dwelling
- I would pay rent for a smaller entire house, apartment, or other dwelling
- I would pay rent for a room
- I would prefer a yard/larger greenspace
- I would move closer to shops/services (ex. grocery stores, schools, medical, etc.)
- I would move closer to my place of work
- I would move closer to public transportation options
- I would not change anything about my current living arrangement

Other:

20 In your opinion, what types of housing, if any, are needed in the Region?

Comment only when you choose an answer.

Please choose all that apply and provide a comment:

Single-detached homes

Purpose-built rentals

Apartment buildings with fewer than 5 storeys

Apartment buildings with 5 or more storeys

Supportive housing (ex. seniors' housing, housing for people with disabilities)

Townhomes/rowhomes

Duplexes/semi-detached homes

Triplex/fourplex/other multi-family

Movable dwellings (ex. mobile homes, RV, houseboat, manufactured homes)

Attached secondary suites (ex. basement suites)

Detached suites (ex. laneway suite, garden suite, carriage house, coach house, cottage on the property of a primary house)

Emergency housing/homeless shelters

Seasonal workforce housing

Recreational housing

Other:

21 Do you have any ideas or comments as to how housing could be improved for you or for others in the Region?

Please write your answer here:

22 Do you have any other comments, questions, or concerns; including any housing issues and opportunities that you would like to highlight?

Please write your answer here:

31.10.2024 – 00:00

Submit your survey.

Thank you for completing this survey.

TO: Mayor and Council

MEETING DATE: June 24, 2024

FROM: Yoginder Bhalla, CFO

SUBJECT: Verbal Report

PURPOSE:

The purpose of this report and future reports is to provide information to the Council that may not come up during regular meetings or Committee of the Whole. Topics will include operational updates, or other areas of interest to the village.

DISCUSSION:

In the interest of transparency and to allow Council the opportunity for questions and dialogue during meetings, topics for verbal reports will be included on the agenda using this report template.

Verbal Report Items:

- Financial update
- Treasury Management & Financial returns
- Submission of all Statutory financial reports including LDGE & SOFI
- Tax update
- Information System updates
 - Vadim update
 - Coding & GIS
- Project update
 - NG911
 - LGCAP (Reserves +\$130,000K & priorities)
 - Complete Communities
 - Capital Projects

STAFF REPORT TO COUNCIL – OPEN MEETING

DATE: June 24, 2024
FROM: Margaret Moreira, Economic Development & Tourism Coordinator
SUBJECT: Rebranding Initiative Update

RECOMMENDATION

Receive for information

Purpose

To update Mayor and Council on the Community Consultations and survey results.

Prepared by:



Margaret Moreira,
Economic Development & Tourism Coordinator,

Approved for submission to Council:



Daniela Dyck,
Chief Administrative Officer

Discussion

The Working Group met on Monday, June 10, 2024, with designer Marian Lowe (via Zoom). She presented the survey and community consultation results, highlighting the strongest to weakest words and phrases in word charts. The group reviewed the findings and set the following timelines

June 19- A video presentation was sent to the working group with rough drafts of logos and a write up explaining the designs concepts.

June 24- Working group met with Marian (via Zoom) to discuss the design concepts.

July 8-Final drafts of design concepts and the “why” will go live for public to vote on.

July 20- final day for public to vote online and at Community BBQ

July 22- Results will be presented to Council to select and adopt a design.

Strategic/Municipal Objectives

2024-2026 Strategic Plan: Goal 1-Governance, Public-Inter-Governmental Engagement

Legislative Authority

Financial Implications

Attachment Listing

Roxanne Hall
801 8th Ave
Ashcroft B.C.
P.O. Box 1365
250-453-9711

June 12/24

To,
Honorable Mayor and Council

Since moving to Ashcroft I have become very aware of the Blue LED street lights. So concerned that I researched the lights and found out that they can be programed to a warm orange light, and that they can also be set to dim at a certain hour. (this could save money)

This information gave me hope because BLUE LED light causes

- loss of night sky
- macular degeneration
- a reduction of melatonin in the brain
- interrupted sleep patterns
- Nocturnal animals to become disoriented

(ie bats which eat mosquitos)

Everyone deserves to see the stars and to get a good nights sleep. I feel certain that together as a community we could raise the funds that we need to make the change.

Thank you for your Time and Service

Most Sincerely Roxanne Hall

RHall



June 11, 2024

B.C. Municipalities and Regional Districts

CR-6871

RE: Support for Downloading Costs on Municipalities

Dear Municipalities of BC,

Kamloops City Council recently received a report titled "The Financial Impacts of Higher-Level Government Policy Change" at a May 28, 2024, Council meeting. The report highlighted a number of significant costs that have been downloaded to the municipality due to changes in policies or lack of Provincial action. It is attached for your reference.

Next steps are necessary in order to create a call to action for all provincial party leaders in British Columbia as the election approaches.

It is also crucial that we bring these costs to the attention of our constituents as they grapple with significant increases to taxation at the local level and seek to bring responsibilities and associated costs back into appropriate scope for all levels of Canadian government. We are therefore urging fellow municipalities in British Columbia to perform a similar evaluation of the costs of higher-level government policy changes on your communities so that we can effectively bolster the advocacy already happening through UBCM in concrete terms.

Through our collective strength, and as one unified voice committed to seeing positive change in our communities, we can make a difference for the citizens who have chosen to make British Columbia home.

Sincerely,

A handwritten signature in black ink, appearing to read 'Katie Neustaeter'.

Councillor Katie Neustaeter
Deputy Mayor, City of Kamloops

cc: Council
David Hallinan, Corporate Services Director, City of Kamloops

ADMINISTRATIVE REPORT TO COUNCIL

ON

FINANCIAL IMPACTS OF HIGHER-LEVEL GOVERNMENT POLICY CHANGE

PURPOSE

The purpose of this report is to provide Council with information pertaining to the impact that various changes at senior levels of government have had on City operations and budgets over the past five years.

COUNCIL STRATEGIC PLAN

This report supports Council's strategic priorities and areas of focus regarding:

- **Safety and Security**
 - Safety: We prioritize the safety of our community for residents, businesses, and visitors.
 - Housing: We proactively create opportunities to increase the inventory of diverse housing supply so that residents can access and move throughout the housing continuum.
 - Social Supports: We intentionally collaborate with key partners to create innovative solutions that respond to and address the community's needs.
 - Emergency Preparedness and Response: We build community resiliency, mitigate the impacts of emergency events, streamline response, and ensure our protective services align with evolving needs.
- **Governance and Service Excellence**
 - Asset Management: We plan for the development, improvement, repair, and replacement of our infrastructure.
 - Fiscal Responsibility: We are accountable to Kamloops residents and businesses in providing effective management, best value, and responsible use of tax dollars.
 - Service Excellence: We promote the continuous development of staff and encourage innovation in process and service delivery.
- **Livability and Sustainability**
 - Healthy Community: We foster an environment that supports and promotes healthy living through community, recreation, and social connection.
 - Inclusivity: We reduce barriers for underrepresented groups to bring inclusivity, diversity, and fairness to our community.
 - Climate Action: We practice discipline in our environmental responsibility by enhancing the City's resiliency and capacity for mitigating climate change. We actively implement actions to reduce our environmental impacts.
- **Economic Health**
 - Business Development: We ensure our efforts and investments are measurable and accountable.
 - Economic Strength: We build strategies to increase our competitive advantage, cultivate growth, and support our residents.

SUMMARY

On January 9, 2024, Council requested staff bring forward a summary of the City's costs associated with senior levels of government downloading services onto municipalities. The issue of downloading is complex and has become muddled by the impact of the various services that are expected to be provided by various levels of government. Services such as medical response become less clear when the interdependence between policing, fire, and ambulance services are called upon to address an emergency.

Other conditions are very clear and easily identified, as the relationship between federal and provincial responsibilities and those of local governments is easily distinguishable. Growing centres face increasing demands for service delivery to address growing social and health needs related to poverty, homelessness, and medical support. At the same time, the financial challenges facing all levels of government require alignment to provide services effectively. This report will focus on the different forms of downloading in six key focus areas:

- gaps in service delivery - areas where policy and/or service delivery should fall under federal or provincial jurisdiction
- senior government services shortfalls - areas where service is delivered by senior government and there are gaps in the service level addressed by the local government
- legislative and regulatory framework - changes to senior government legislative and regulatory framework that impacts municipal budgets
- property taxation policy and partnering - changes by senior government to property tax policy that impacts the City's ability to collect or increase taxes and partnering on infrastructure upgrades
- emerging service - areas of emerging service need that have resulted in an expanded mandate or increased cost on local governments
- future impacts - changes that are either known or are still in a phase of materializing with an impact on local governments

RECOMMENDATION:

For information only.

DISCUSSION

Senior levels of government have been shifting services or costs onto local governments for many years. The period of review of this report is from the beginning of 2019 through the end of 2023. As a starting point, since 2019, both levels of senior government have continued to introduce changes to policy, legislation, and regulatory compliance during a period of considerable challenges in the employment market, the social environment, and the economy. As these impacts ripple through municipalities across the province, the impact is being felt at the local government level in the delivery of services and the need to adapt to address these changes is being felt by City operations and residents.

Many of the impacts being felt at the local level are attributed to changes initiated by the federal or provincial governments and gaps in the ability to deliver the requested services are becoming increasingly evident.

Several of the policy changes in effect have yet to impact the City financially; however, these changes are expected to affect the organization's future financial position.

Gaps in Service Delivery

Shelters, Social Housing, and Affordable Housing

In support of responding to the housing crisis and increasing homelessness, the following is a list of City-owned properties currently being leased or previously leased at a nominal fee (\$1) to the Province to provide shelter services, social housing, or affordable housing.

- Shelter Services
 - Memorial Arena and Kamloops Curling Club - leased during the pandemic (2020/2021) to provide up to 90 temporary shelter beds (\$250,000 lost revenue).
 - Kamloops Yacht Club - leased to provide 20 temporary winter shelter beds winter 2021/2022 and 2022/2023 (\$24,000 lost revenue).
 - Stuart Wood School - leased through joint approvals by the City and Tk'emlúps te Secwépemc to provide temporary winter shelter in winter 2017/2018 and 2021/2022 and served as a temporary shelter on an ongoing basis since November 2022 with a current lease to April 2024 (likely to be further extended).
 - 600 Kingston Avenue - leased for \$1 in 2021 to provide a 41-bed temporary shelter (Moira House) through to end of 2026.

- Supportive Housing
 - Idle City property located at 785, 805, 807, and 809 Mission Flats Road - leased to BC Housing for \$1 in 2018 to provide 54 temporary supportive housing units (ongoing) (the City's cost to acquire adjacent property (773 Mission Flats Road) and demolish older dwelling to accommodate displaced public works operations - \$727,000).
 - 317 Tranquille Road - long-term (60 years) lease to provide 58 supportive housing units (Spero House) (City cost to acquire and demolish the existing building - \$1.4 million).

- Subsidized Affordable Housing:
 - City property located at 445 5th Avenue and 527, 533, and 537 St. Paul Street was provided under a long-term lease (60 years) to provide 60 subsidized affordable rental housing units (Diversity Flats) (City cost to acquire the property - \$1.41 million).
 - City property located at 975 Singh Street was provided under a long-term lease (60 years) to provide 31 housing units for Indigenous youths and Elders (Kikekyelc: A Place of Belonging).
 - City property located at 440 MacKenzie Avenue was provided under a long-term lease (60 years) to provide 43 housing units for seniors.

The City’s total expenditures to accommodate the housing projects identified above is approximately \$3.537 million.

Housing Regulations (Bill 44 or 46)

The City works in partnership with the provincial government and BC Housing through a memorandum of understanding to support the planning, development, operations, and communications for future shelter, social housing, and subsidized affordable housing sites.

In 2023, the Province began issuing non-market and market housing targets to municipalities, including the City of Kamloops. Non-market housing is primarily achieved through provincial and federal funds, and market housing relies on investment and development by private landowners and developers.

Zoning changes required under Bill 44 to allow increased densities in urban areas will require significant infrastructure upgrades, which have not been accounted for in the Development Cost Charges Bylaw.

The Province also looks to the City to cover the costs for servicing and off-site improvements to assist in moving specific Province-led housing projects forward.

In summary, the costs in areas where policy and/or service delivery should fall under federal or provincial jurisdiction and where current gaps exist have negatively impacted the municipality either from a reduction in revenue, or the City costs to acquire property to support these forms of initiatives, along with recognizing the impact due to the loss of access and revenues on assets that are held for other civic purposes.

Gaps in Service Delivery	
Summary of Identified Costs	
Lost Revenue	\$274,000
Costs	\$3,537,000
Total	\$3,811,000

Senior Government Services Shortfall

This category impacts City service delivery and costs but is also difficult to quantify because they impact services in different ways and can be difficult to track. Costs that can be identified have been indicated.

Many of these cost impacts had been experienced by the local government; however, the COVID-19 pandemic placed a brighter spotlight on the growing opioid epidemic and the challenges in overall access to housing access and market affordability. Senior levels of government’s response to these crises has been felt on the front lines of many municipalities, including Kamloops.

Mental Health and the Toxic Drug Crisis



Kamloops Fire Rescue Medical Response

In addition to fire suppression, Kamloops Fire Rescue firefighters provide pre-hospital care as first responders to medical calls. Kamloops Fire Rescue's response to medical calls is approximately 66% of their annual calls for service. In the last three years, medical responses have increased by 57% between 2021 (4,600) and 2023 (7,200). Of the total annual medical calls, overdose/poisoning responses have increased by 57% between 2021 (540) and 2023 (845).

For 2023 medical responses, Kamloops Fire Rescue arrived on scene 75% of the time and an average of 4 minutes and 42 seconds before BC Emergency Health Services. Given an average call duration of 26 minutes for Kamloops Fire Rescue's medical responses, the 2,600 additional responses put significant pressure on existing crews and resources.

The 2023 budget for fire suppression and medical response was \$21.6 million. Given the large portion of response calls that are medical in nature, there is an implicit cost related to the increase in on-scene time due to delays in BC Emergency Health Services responses.

Overtime costs have increased by approximately 58% (\$180,000) since 2020, and sick leave hours have increased by 31% (4,800 hours) over the same period. Several factors contributed to these increases, but there is a correlation between the increased call volume, member fatigue, and rising leaves taken.

The City incurs a range of costs, including supplying medical supplies and Naloxone costs of about \$1,000 per year, as these supplies are consumed through these forms of Kamloops Fire Rescue responses.

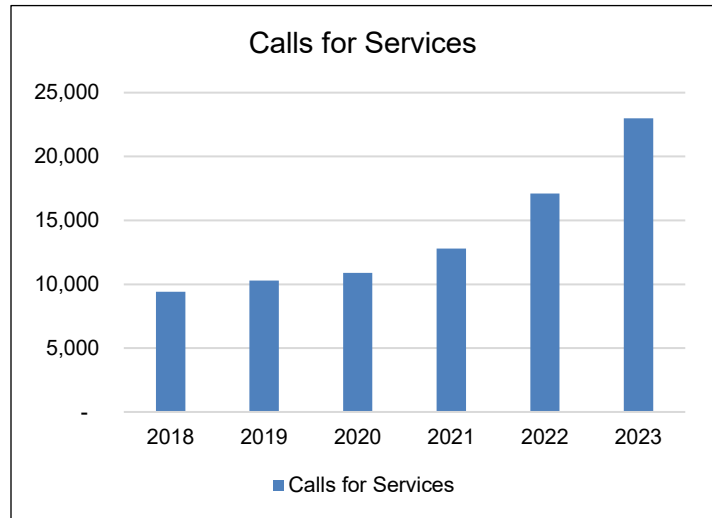
In addition to the increase in overall operating costs, an additional complication is the potential risk of delayed responses to other calls or a future need for increased staffing to meet rising demand. Medical response is a value-added service that Kamloops Fire Rescue provides as the primary responsibility for pre-hospital care lies with the Province through BC Emergency Health Services.

Community Services

Leading up to 2019, it became apparent that social issues were increasing at the community level, and traditional Bylaw Officers lacked the skills to respond to these types of incidents safely. In response, the division was rebranded to Community Services, and Bylaw Officer positions were transitioned to Community Service Officers. This reorganization was intended to provide augmented services to support bylaw enforcement and to partner with the RCMP to introduce a greater combined presence within the city.

In 2018, 9,400 bylaw-related calls for service were received. Under the Community Services model, this has sharply increased each year, with 23,000 calls for service received in 2023. Of these calls, 24% were classified as social related.

This growth in call volume is attributed to residents' increased awareness of the supports provided by Community Services and a continuation of the rising social issues that precipitated the creation of the department in the first place.



To respond to this rising call volume, Community Services has added six new full-time equivalents over the past five years, with those additional salaries and wages adding approximately \$860,000 to the budget annually. Community Services Officers receive a higher level of training (up to \$20,000) and equipment profile (up to \$20,000) than previously required, and more vehicles (five at approximately \$90,000 once fully outfitted each plus operating costs) have been required to support the increased officer numbers and call volume. The cost for homeless camp cleanup is a specific cost that has increased \$140,000 from 2018 levels.

Community Services Budget and Staff Levels¹

	2019	2020	2021	2022	2023
Salaries and Wages	\$2,581,000	\$2,851,000	\$2,975,000	\$2,775,000	\$3,788,000
Other	1,152,000	1,345,000	1,045,000	966,000	896,000
Total	\$3,733,000	\$4,196,000	\$4,020,000	\$3,741,000	\$4,684,000
Full-Time Equivalents	28.9	30.9	30.9	31.3	38.0

In fall 2022, BC's Attorney General and the Minister of Public Safety and Solicitor General commissioned the Transforming Policing and Community Safety in British Columbia report. The report contained many recommendations to address the gaps in the system around the care of people with mental health and substance use needs involved in the criminal justice system. Central to this was the understanding of the need to increase non-police resources to address mental health and substance use issues.

An additional impact of the rising call volume and the resulting Community Service Officer resource constraints led to a temporarily reduced focus on parking enforcement in the key business corridors. Parking ticket revenues in 2021 decreased by approximately \$40,000 and by a further \$5,000 in 2022. Once additional Community Service Officer resources were added as part of the 2023 supplemental budget process, Community Services Officers were able to refocus on enforcement, and revenue returned to historical levels.

¹ Combined custody of prisoners, Community Services, and parking budgets. The salaries and wages decrease in 2022 is attributable to a realignment of budgets and positions to the new model.

On-Street and Off-Street Parking and Ticket Revenue

	2019	2020	2021	2022	2023
Parking Revenue	\$2,000,900	\$1,111,700	\$1,432,300	\$1,468,200	\$1,482,700
Ticket Revenue	166,400	105,900	62,500	56,300	113,100
Total	\$2,167,300	\$1,217,600	\$1,494,800	\$1,524,500	\$1,595,800

Parking revenue was significantly impacted by COVID-19 measures and has been slow to recover. This is partially a result of changes in demand due to an increase in remote office workers and the effects of reduced enforcement due to Community Service Officers' capacity constraints.

Contracted Security

During the transition period to the Community Services model, the need to supplement the emerging program with private security services was identified. These security firms were engaged to support and minimize community impacts brought on by an increase in social conditions caused by the COVID-19 pandemic, opioid crisis, and lack of safe and secure housing for marginalized people.

While the City implemented these supports, funding was provided received through provincial Strengthening Communities' Services Program grants provided for security services in the city's key commercial corridors. This funding package expired in summer 2023. To keep this important support in place, the City approved using \$450,000 from the Gaming Reserve to maintain this service until the end of 2023.

The costs for security services over the past three years were \$689,000 in 2021, \$1.023 million in 2022, and approximately \$1.177 million in 2023. These costs were offset by grant funding totalling \$1.650 million over the same period. Security is still utilized in park areas and overnight; however, Community Services now has capacity to reduce usage.

Continuing security costs for 2024 are estimated at \$75,000 per month to provide ongoing patrols at transit exchanges, parkades, and surface lots and to perform washroom lockups and night patrols in the parks.

Having initiatives being funded by non-taxation-based revenues (e.g. the Gaming Fund) creates a challenge for the organization in that these funds have traditionally been used to introduce specific projects or initiatives that are completed in a short-term period. With these funds being diverted, it limits the introduction of broader community-based amenities or initiatives that would be added with these non-taxation forms of funding.

Homelessness

On March 2, 2021, Council directed staff to create comprehensive short-, medium-, and long-term plans for preventing and alleviating street issues. One of the medium-term options proposed in the original Notice of Motion was to identify daytime space for street-involved

individuals. In July 2021, Council authorized Administration to enter into a short-term facility use permit with the Kamloops Aboriginal Friendship Society and The Mustard Seed to provide The Gathering Place, a seasonal outdoor day space for people experiencing homelessness that was operated in a City-owned parking lot at 48 Victoria Street West. Council authorized the seasonal day space for unhoused individuals at 48 Victoria Street West again in 2022, 2023 and 2024. This initiative operates from April or May to October and is funded through the federal Reaching Home program.

In March 2023, Council approved \$450,000 in funding from the Gaming Reserve to support social-related initiatives beyond the August 2023 conclusion of the Strengthening Communities' Services Program funding. This funding was to continue operating the Envision Outreach Shuttle, the Community Service Officers Outreach Response Program, and the Clean Team through the end of the year.

In November 2023, for the 2024 budget, Council approved \$682,000 in annual funding (the initial year from the Gaming Reserve) to support the Community Service Officers Outreach Response Program (\$422,000) and the Clean Team (\$260,000) on an ongoing basis. The Envision Outreach Shuttle is now supported by funding from the federal Reaching Home program.

Social and Community Development Section

In 2009, Council adopted the Kamloops Social Plan, which resulted in the creation of the Social and Community Development Section to address community needs through the provision of programs and services to support community well-being and an inclusive, accessible, healthy community.

This portfolio puts particular emphasis on supports for vulnerable demographic groups, including, among others, seniors, children and youth, low-income families, Indigenous people, people with disabilities, and people experiencing homelessness. All municipalities have undertaken a social planning and community development function.

For many years through this portfolio, the City has provided affordable access to recreation and transportation; programs for youth, seniors, people with disabilities, and low-income families; food security initiatives; engagement with neighbourhood associations and support for community development initiatives; social and community development grants to community -based programs in alignment with Council and community priorities; coordination and support for community partners in addressing social issues; and social plans in the areas of food security, youth homelessness, childcare, affordable housing, accessibility and inclusion, and housing needs.

Over the past decade, new and growing social issues and community needs have arisen that municipalities, government agencies, and community partners are responding to. These include, among others:

- the toxic drug supply crisis
- the housing crisis and an increasing scale of homelessness
- limited access to and availability of childcare spaces
- increasing food insecurity

These issues are compounded by strains on our health care system and social safety net, climate change impacts, and demographic transitions. While housing, childcare, health care, and social services fall under the jurisdiction of senior government, these emerging social and community needs require municipalities to respond to address gaps where provincial and federal partners are not meeting them. This has resulted in the growth of social planning and community development portfolios in municipalities across the province and the country.

Prior to 2021, the City's Social and Community Development Section included five staff: a supervisor, two union coordinators, one union coordinator specifically for the Emergency Support Services program, and a project manager to support administration of the federal Reaching Home program.

In 2021, with escalating social issues creating increased impacts in the community, a new management position was created to provide oversight, direction, and additional capacity to the portfolio and to support relationship-building and partnership development with senior government agencies, including BC Housing, Interior Health, the Ministry of Social Development and Poverty Reduction, and the Ministry of Mental Health and Addictions. An additional Reaching Home project manager position was also created to support the program's increasing scale.

In 2022, a new supervisor position, predominantly funded through the federal Reaching Home program, was created to provide oversight and management support for the expanding program and to address new responsibilities given to the City as the local administrator of the program, including the development of a coordinated access and assessment system and a homelessness information management system. This new supervisory role also increased capacity to support the Emergency Support Services program, which is being activated with increasing frequency and duration to support regional evacuees fleeing the increasing number and scale of wildfires and floods.

Social and Community Development Section 2019–2023

The federal Reaching Home program funds the Social and Community Development Section. Most of the Reaching Home funds are provided to community programs and services to prevent and reduce homelessness in Kamloops, with the City utilizing an allocated portion for program administration, staffing, and specific projects like the Point-in-Time Count or extreme weather supplies for unhoused individuals.

The following table does not include salaries and wages for the Emergency Support Services program staff, which come from a different program. The federal government invested significant additional funds into the Reaching Home program during the COVID-19 pandemic.

	2019	2020	2021	2022	2023
Salaries and Wages	\$131,000	\$163,000	\$405,000	\$388,000	\$582,000
Community Programs and Services (Reaching Home, Service Agreements, Social and Community Development Grants)	1,219,000	2,211,000	4,664,000	2,258,000	2,577,000
Grant Funding	(569,000)	(1,426,000)	(4,036,000)	(1,640,000)	(1,874,000)
Total	\$781,000	\$948,000	\$1,033,000	\$1,006,000	\$1,285,000
Full-Time Equivalents (not including Reaching Home and Emergency Support Services program staff)	3.0	3.0	4.0	4.0	4.0
Full-Time Equivalents (including Reaching Home and Emergency Support Services program staff)	5.0	5.0	7.0	8.0	8.0

The ownership of the services identified under senior government services shortfalls can be described as shared between all three levels of government. These services, specifically the ability to clearly delineate where one level of government’s responsibility starts and another’s ends, are muddy at best. The service that best shows this is emergency/medical response. It is commonplace to see multiple first responders dealing with a situation, so while the local government incurs some of these costs, it is reasonable that those costs would be incurred regardless of the nature of the situation being responded to.

Government Shortfalls	
Summary of Identified Costs	
Overtime Costs	\$400,000
Medical Supplies	\$5,000
Camp Cleanup	\$210,000
Community Service Officers	\$813,000
Security	\$1,239,000
Community Programs	\$787,000
Total	\$3,454,000

Legislative and Regulatory Framework

Municipalities are often impacted by senior government policy and legislation that result in increased spending by municipalities. While not directly considered downloading, these collectively require the City to increase its budgets or staffing. In a number of these circumstances, a stronger consultation process would improve coordination and help municipalities minimize additional costs.

Response to Emergency Situations

Kamloops is centrally located in BC's Interior. In many circumstances, it becomes the destination for many other Interior residents during periods of local evacuation orders. Over the past number of years, Kamloops has been relied on as a host community for displaced residents from Merritt, Williams Lake, and Lytton.

With the changes to the *Emergency and Disaster Management Act* and a new potential requirement to be a host community, these services are necessary for evacuees, and supplying them is very impactful to the corporation's ability to maintain its brand of Canada's Tournament Capital.

Many City facilities become unavailable during host community activations to support many of the displaced residents or responding agencies. As these types of events become more frequent, the City is expected to experience a larger financial impact and that there will be less access for sports organizations and residents. In many circumstances, a number of these residents chose to remain in the city after many of the displaced people have returned home.

The Province covers some of these expenses; however, some costs, such as technology access and lost revenues, are not covered while the facility is unavailable. Potentially adding to the situation is the impact on reputation as the public becomes increasingly aware of the impacts that, for example, wildfires have on evacuation and air quality. Areas where these conditions exist become less desirable, and tourists and visitors are booked elsewhere where there is a greater level of comfort that these conditions will not impact their plans or events.

Adding to the delay in resuming normal City activities is that staff time is required to clean and prepare the facility to support program delivery.

Bail Reform

Kamloops RCMP experienced an increase in calls for service from 45,000 in 2019 to almost 47,000 in 2022. Of those calls for service, criminal code offences increased by 3,500 over the same period. Many of these calls were related to mental health issues, addiction issues, and level of homelessness are a common theme with many missing person files. These investigations are challenging as those closest to these missing individuals are often difficult to locate. These investigations can be costly and resource intensive.

In response to rising case files per member, Council authorized an increase in the number of authorized RCMP members. For 2024, the budgeted target is 138 members, an increase of nine members over the previous budget level of 129. At the current estimated cost of \$225,000 per member, this equates to a \$2.0 million budget increase.

This increased amount does not account for the municipal support employees and facilities requirements needed to support a growing RCMP contingent. It should be noted that rapid population growth in Kamloops would have resulted in the need for additional policing resources regardless, but the timing was accelerated due to the rising caseload.

Changing Policies Towards Substance Use and Safe Supply Access

These policies impact the overdose crisis and the overall community. They add to the cost of delivering City services across multiple departments, as outlined in the medical response section.

WorkSafeBC Regulation Changes

Mental Health/Psychological

In 2012, WorkSafeBC introduced amendments to the *Workers Compensation Act* recognizing the impact of traumatic workplace events. These types of events have grown over the years as the impacts of mental health and psychological conditions are becoming more prevalent in the workplace, increasing psychological injuries.

The cost of a psychological injury in 2021 was \$220,270, which is five times more than a physical injury. As the number of accepted psychological injuries is increasing, the City has responded by providing various resources around mental health through benefits and an employee and family assistance program.

In support of these changing developments, the City has developed a wellness committee that focuses on mental and physical health. Through this committee, the City completes a Workplace Mental Health Essentials Canada to review where the city is currently at regarding mental health and to provide some guidance on the next steps to become a psychologically safe workplace.

Asbestos Certification and Licensing

WorkSafeBC introduced more stringent requirements for additional training with asbestos, which led to increased training for staff and contractors. These are all positive changes from a safety perspective but come with a cost to the City. The regulation changes required any City staff who handle asbestos or oversee contractors who handle asbestos to take additional training.

Of the staff who handle asbestos, 38 have achieved in level 1 certification at a total cost of \$4,500, and two staff have achieved level 3 certification at a total cost of \$3,000. Level 1 training is one full day, level 2 training is three full days, and level 3 training is one full day. Completion of levels 1 and 2 is a prerequisite for level 3.

In these circumstances, there is an additional cost to the City, either for employees who, while receiving training, are not available to deliver on City services or for contractors who, with training, pass this time on to the City as part of the overall cost to deliver the work that they are undertaking.

Traffic Control

The updated Traffic Management Manual (2020) required flashing arrow boards to be added to the tops of 25 City vehicles. Each of these arrow boards costs approximately \$3,000, for a total spend of \$75,000. Another requirement with the new regulations is the use of portable traffic signals. The City needed to purchase two portable traffic signals for \$57,500 each. In addition to these capital costs, any projects which require traffic control are seeing cost increases due to the new regulatory requirements.

Adding to overall safety awareness, in 2021, the change in requirements to provide a more stringent level of traffic control led to an increase in training requirements for training, staff time on site for assessments, and overall projects costs. These are all positive changes from a safety perspective but come with a cost to the City.

Other Financial Impacts

Employer Health Tax

Effective January 1, 2020, the provincial government introduced the employer health tax as a replacement for the previous premium-based BC Medical program. The BC Medical premium was a fixed amount per person, or couple as opposed to a percentage allocation based on total payroll. The City’s annual payroll is more than the \$1.5 million threshold that results in the provincially mandated tax rate of 1.95% of gross salaries and wages.

	2019	2020	2021	2022	2023
BC Medical	\$516,800				
Employer Health Tax	-	\$1,224,336	\$1,295,694	\$1,391,639	\$1,440,000
Difference Over 2019	-	\$707,536	\$778,894	\$874,839	\$923,200

When introduced in 2020, organizations with an annual payroll of less than \$500,000 were exempt from paying the employer health tax. As a result, many of the larger organizations, such as municipalities, were placed in the position of carrying the cost burden of these smaller businesses. This impact is expected to continue and to grow, proposed legislation changes for 2024 are expected to see the exemption limit double to organizations with an annual payroll of less than \$1.0 million.

Provincially Legislated Five Paid Sick Days

In addition to the number of sick days identified in the City of Kamloops collective agreement with CUPE Local 900, at the start of 2022, the Province legislated five sick days for staff who are not part of the union. The cost to the City in 2023 was \$24,467.

BC Carbon Tax

Since 2008, the provincial carbon tax has been applied to the purchase or use of fossil fuels, such as gasoline, diesel, natural gas, heating fuel, and propane. The carbon tax is collected at the fuel’s point of retail consumption. In 2008, the BC carbon tax rate was calculated based on

\$10 per tonne of carbon dioxide equivalent emissions (tCO₂e) produced at combustion. In 2023, the rate used by the Province and the federal government is \$65/tCO₂e.

Carbon Tax Rate by Fuel Type by Year

Fuel Type	2019	2020	2021	2022	2023
Gasoline (\$/L)	\$0.089	\$0.089	\$0.099	\$0.110	\$0.143
Diesel (\$/L)	\$0.102	\$0.102	\$0.117	\$0.130	\$0.169
Natural Gas (\$/GJ)	\$1.99	\$1.99	\$2.31	\$2.56	\$3.24

Gov.BC.ca/Assets/Download/2B773FE65B2E4370A4369A92311CA780

Carbon Tax Cost on Operations by Fuel Type by Year

Fuel Type	Average Consumption /Year*	2019	2020	2021	2022	2023
Gasoline \$/L	400,000 L	\$35,600	\$35,600	\$39,600	\$44,000	\$57,200
Diesel \$/L	930,000 L	\$94,860	\$94,860	\$108,810	\$120,900	\$157,170
Natural Gas \$/GJ	81,433 GJ	\$162,072	\$162,072	\$188,110	\$208,468	\$263,843
Total Carbon Tax Estimate		\$292,532	\$292,532	\$336,520	\$373,368	\$483,213

*Average consumption volume has been kept flat to show the impacts of the change in the carbon tax on operations.

Based on the estimates in the table above, carbon tax represents \$483,213 of the \$3,329,400 paid for fossil fuels used in the delivery of municipal services in 2023. These carbon tax expenses are partially offset by the \$325,000 of revenue the City receives through the Local Government Climate Action Program.

The Local Government Climate Action Program replaced the former Climate Action Revenue Incentive Program that was retired in 2021 and effectively reimbursed 100% of the carbon tax paid by municipalities for publicly reporting their annual greenhouse gas emissions.

This taxation impact on the City is expected to grow and increase as planned increases have already been identified at the provincial and federal government levels. As of April 1, 2024, the carbon tax rate increased by 23.0% from \$65 to \$80 per tonne.

Various Permitting (or Licensing)

Part of the ongoing relationship between City staff and other ministries of both governments or other government agencies is working within the regulatory and compliance requirements that are in place. Many of the requirements result in the need to secure “permission” before performing specific project works.

In many of these situations, delays are encountered in securing the completed permit in a timely manner. In some instances, these delays extend over many months and even years and, as a result, increase the project’s costs due to these delays. In addition to this cost increase, there is a domino effect where the delay in one year will impact future years’ project timing, priorities, funding, and access to resources.

The financial impact of these forms of delays is difficult to measure as inflationary impact due to supply and demand, supply chain issues, and contractor availability all contribute to cost increase caused by permitting delays.

Regulations

Enhanced enforcement of regulations has led to higher project costs as we comply with building permitting, the *Heritage Conservation Act*, and the *Wildlife Act*.

Changes to existing regulations affect our ongoing operations, as staff need to ensure compliance with the regulations and change existing capital plans where they no longer fit the regulations. Changes in regulations for things like wastewater, organic matter, drinking water, and privacy require a lot of internal and external resources to ensure we are continually compliant. In cases such as the Commercial Vehicle Safety Enforcement hour of work regulation changes, it affects how we can meet our service level within our approved staffing.

While many of the regulatory changes are resulting in a positive impact on City operations, particularly those that help provide a safer working environment for the nearly 1,000 employees, others do not. Introduction of the employer health tax and the bc carbon tax add to the City’s overall costs, and while they are intended to provide a greater value to the Province, they leave little being returned to the municipality.

Legislative and Regulatory Framework	
Summary of Identified Costs	
RCMP	\$2,030,000
Asbestos Training	\$185,000
Traffic Management	\$132,500
Employer Health Tax	\$3,284,469
Provincially Mandated Five Paid Sick Days	\$24,467
BC Carbon Tax	\$206,581
Total	\$5,863,017

Property Taxation Policy and Partnering

Supportive Housing Exemption

In addition to statutory and permissive exemptions, eligible properties designated as supportive housing (Class 3) are assessed at a nominal value and are effectively exempt from property taxes.

The Province created this property class pursuant to the *Small Business and Revenue Statutes Amendment Act, 2008*. This exemption is applied to 19 Class 3 properties. It is difficult to project what the assessed value and corresponding taxes of these properties would be.



Provincial Partnership in Municipal Upgrades

In many instances when City infrastructure is being revitalized, such as work recently completed on the Victoria Street West corridor, partnerships with Crown agencies or private companies result in increased costs to the City. Many of these agencies benefit from activities like installing infrastructure underground instead of maintaining it overhead or relocating their infrastructure to provide easier access. In many of these situations, there is no fair consideration of the value the third party provides. In these situations, the City identifies an overall fully funded budget to deliver the project uninterrupted.

This situation also exists when Crown agencies upgrade their infrastructure and restore the location. However, rather than restoring the area to a preferred standard, these agencies restore to a like-for-like deliverable instead. For example, instead of installing curb, gutter and sidewalk to current design standards, they replace it to the same standard curb as the existing outdated infrastructure.

Emerging Services

Implementation of Surrey Policing Service

Kamloops is a large municipality in relation to the surrounding communities and as a result, the city has the largest comparative contingent of RCMP members in the Thompson region. This allows for additional specialty members, such as a dog team, identification and forensic specialists, and emergency response team members. The Kamloops RCMP Detachment also has two provincially funded forensic members.

These specialty members are expected to cover the entire Thompson region and are often tasked outside the community to support smaller municipalities and rural areas. There is currently no cost-sharing initiative to support this central resource, so the City bears an outsized portion of the carrying costs for these shared resources.

The City of Surrey is transitioning from the RCMP to a municipal police force. Surrey has had the largest RCMP contingent in the province, so its departure will have a significant, although currently unknown, impact on ongoing operations. For example, ticket revenue for the province is pooled and paid to member communities through a pro-rata allocation based on member full-time equivalents. Surrey's pending transition from the RCMP will decrease the RCMP's total full-time equivalents and likely reduce the total ticket revenue collected and distributed. The City has already experienced a \$100,000–\$150,000 per year reduction in ticket revenue.

On the contract cost side, the impacts of Surrey's departure on divisional overhead, recruitment, and training expenses remain unknown. These costs are also allocated based on the full-time equivalents model, with an expectation that with fewer province-wide full-time equivalents to allocate against, the City would see an increase in the cost per member.

Future Impacts

Orphan Dikes

During flooding, mainly in the 1970s, many dikes were constructed on an emergency basis and not to applicable standards. Responsibility for these dikes was never established, and they became known as orphan dikes. In 2020, the Province contracted a consultant to assess all orphan dikes in BC.

The estimated cost to upgrade the orphan dikes within Kamloops' jurisdiction was \$115 million. We can assume that the cost has drastically increased with the inflation of construction services. If the Province continues with the strategy of assigning responsibility for orphan dikes to local governments, the cost and liability of this assignment would be immense.

Dams (Inherited)

During its amalgamation, the City of Kamloops inherited several small dams operated by the BC Fruitlands Irrigation District. The City has never used or operated these dams but is responsible for their liability.

The current cost estimate for decommissioning these dams is \$5 million, and this estimate is included in both the 2027 and 2028 water utility capital budgets. There are ongoing discussions with the Province and Tk'emlúps te Secwépemc to find more cost-effective and less environmentally disruptive options.

Childcare

As the demand on working parents increases, local governments have started to be drawn into the area of childcare. As Kamloops continues to grow, there is a need to support current municipal employees, other residents, and future residents. This concern may materialize in several ways. Subsidized childcare services may be provided, property or venues may be identified and provided, or local government may take on the responsibility of filling the gaps in the marketplace. Any costs associated with childcare are unknown until the details and nature of the programs and responsibilities are known.

With the ChildCareBC New Spaces Fund, 100% of project costs are covered if the applicant and landowner is a local government, Indigenous organization or governing entity, or a public body such as a health authority, board of education, post-secondary institution, or Crown Corporation. However, only 90% of project costs are covered if the applicant and landowner is a non-profit entity or independent school. This places additional pressure on the City to sponsor applications and provide land.

Sustainability

In March 2021, the Province redefined and introduced new 2030 emissions targets within four target sectors to meet provincial greenhouse gas targets. Many of these targets transcend the service activities of the municipality.

These changes to the provincial emissions targets align with the federal 2030 Emissions Reduction Plan. The plan reflects input from provinces, territories, Indigenous Peoples, the Net-Zero Advisory Body, and interested Canadians on what is needed to reach Canada's more ambitious climate target of 40%–45% emissions reductions by 2030.

In October 2023, amendments to the *Zero-Emission Vehicles Act* implemented accelerated sales targets for new light-duty vehicles sold in BC, which were initially announced in the CleanBC Roadmap to 2030, so that 26% of light-duty (cars and trucks) vehicle sales in the province are zero-emission vehicles, 90% by 2030, and 100% by 2035.

The *Canadian Net-Zero Emissions Accountability Act* sets out Canada’s commitment to achieving net-zero emissions by 2050. The act ensures transparency and accountability as the government works to deliver on its targets and requires public participation and independent advice to guide the Government of Canada’s efforts.

While there are currently revenue streams providing funding to either the federal or provincial governments through the carbon tax, the level of revenues that are anticipated to be collected is greatly outpacing the amount of funding being provided back to local governments to support the implementation of these program and help achieve the emissions targets. This shortfall in funding is going to be required to meet the targets, and unless there is a change in the funding allocation from higher levels of government, it is going to fall on the local governments to identify funding opportunities.

BC Carbon Tax

In 2024, the BC carbon tax as a component to consumable fuels is expected to increase to \$0.1761 per litre for gasoline and \$0.1525 per m³ of natural gas consumption. Under the current government, this form of taxation is expected to triple by 2030. For this impact, average consumption volume has been kept flat to show the impacts of the change in the carbon tax on operations.

BC Carbon Tax Rates

	2024	2025	2026	2027	2028
Gasoline \$/L	0.1761	0.2091	0.2422	0.2752	0.3082
Diesel \$/L	0.2074	0.2462	0.2851	0.3239	0.3628
Natural Gas \$/GJ	4.0951	4.8631	5.6311	6.3991	7.1671

BC Carbon Tax Cost on Operations

	Estimated Volumes	2024	2025	2026	2027	2028
Gasoline L	400,000	\$70,440	\$83,640	\$96,880	\$110,080	\$123,280
Diesel L	905,000	\$187,697	\$222,811	\$258,016	\$293,170	\$328,325
Natural Gas GJ	84,378	\$336,324	\$399,398	\$462,473	\$525,548	\$588,622
Total Carbon Tax Estimate		\$664,901	\$789,489	\$914,248	\$1,038,878	\$1,163,507

Occupational First Aid

The requirement for the number of staff trained in Level 1 and Level 2 first aid will change at the end of 2024. This change will require the City to train more staff in Level 1 first aid. In 2024,

there are 16 first aid courses scheduled, each costing \$1,200, for a total of \$19,200. The training requirements will continue in future years.

Future Impacts	
Summary of Potential Costs	
Orphan Dikes	\$115,000,000
Dams	\$5,000,000
BC Carbon Tax	\$2,194,548
First Aid	\$19,200
Total	\$122,213,748

SUMMARY

Policy changes at both senior levels of government over the past five years have resulted in many impacts on local governments. In addition to these changes, the overall social and economic environments have added new challenges that are needing to be addressed by local governments. In some situations, the relationship between cause and effect is apparent and obvious, while in other situations, the impact is more challenging to identify and quantify.

As local government service delivery is placed on the front line to address the community’s concerns, municipalities must find ways to meet new or changed regulatory requirements and address the growing gaps in services of other levels of government.

The following table summarizes the costs for each impact area from higher-level government policy changes or the expanded role that the City has had to undertake. The costs that the City has been able to quantify are included; however, as noted throughout the report, many significant impacts are not possible to quantify.

Identified Costs	
Gaps in Service Delivery	\$3,811,000
Senior Government Services Shortfalls	\$3,454,000
Legislative and Regulatory Framework	\$5,863,017
Property Taxation Policy and Partnering	Unknown
Emerging Service	Unknown
Future Impacts	\$122,213,748
Total	\$135,341,765

These costs have created and are likely going to continue to create an ongoing financial challenge for the City and provide opportunities to build partnerships with senior government to



explore improved co-operation and coordination and expand access to funding provide stable and predictable funding solution that does not lie solely on the municipal tax-payer.



D. Hallinan, FCPA, FCMA
Corporate Services Director



Approved for Council

DR/kjm

Concurrence: J. Luison, Civic Operations Assistant
Director
C. Mazzotta, MA, Assistant Community and
Culture Director
M. Kwiatkowski, P. Eng. Development,
Engineering and Sustainability Director

Author: D. Rutsatz, CPA, CGA, Financial Planning
and Procurement Manager

Reviewed by: L. Hill, BCom, CPA, CMA, Financial
Services Manager
M. Helfrich, CPA, CA, Business Operations
Manager



NEWS RELEASE

TNRD Responds to Vandalism at Smith Pioneer Park

Kamloops, BC – June 11, 2024 – The Thompson-Nicola Regional District (TNRD) is appealing to all users of Community Parks to respect these public spaces, following repeated acts of vandalism at Smith Pioneer Park in Lower Nicola, located in Electoral Area “M” (Beautiful Nicola Valley – North).

Smith Pioneer Park was targeted most recently on June 8 and 9, 2024. On June 8, mirrors were smashed in the men’s bathroom, a garbage can from the women’s bathroom was dumped into the men’s toilet, and bodily fluids were discharged on the floors and other areas. On June 9, the women’s bathroom had the mirror smashed and the stall doors dented. During both incidents, vandals also attempted to flood each of the washrooms.

Other significant acts of vandalism in Smith Pioneer Park occurred in April and May. In April, two picnic tables were damaged after fires were lit on each of the tables, and a fire was also made on one of the cement pads. In May, bathrooms were flooded, a fire was attempted to be lit on the park property, and cupboards were damaged at the concession.

Repair costs for vandalism at Smith Pioneer Park this year now exceed \$1,000, which are funded by the annual operating budget. RCMP are investigating these vandalism incidents.

“If damage continues at Smith Pioneer Park, we may need to close our washroom facilities for an indefinite amount of time. This park is very well used in Lower Nicola, and closing washrooms would be an unfortunate consequence for the many park users who respect this space,” said Jo Kang, TNRD Community Services Coordinator. “Our community parks are assets that benefit everyone. It’s important that all visitors respect these spaces and follows simple rules that are in place.”

Users of all TNRD Community Parks are encouraged to report acts of vandalism to RCMP using the local non-emergency line. As part of [TNRD Park Regulations Bylaw 2852](#) adopted by the TNRD Board on May 16, 2024, the TNRD has the authority to issue fines for offenses in Community Parks such as causing vandalism or other damage, starting a fire, smoking, and more.

About TNRD Community Parks

The TNRD owns and operates 10 Community Parks, 2 Regional Parks, the Agate Bay Boat Launch, and the Blue River Trail Network. To learn more about these park and recreation amenities, visit: tnrd.ca/parks.

Media Contact:

Jo Kang, Community Services Coordinator
Thompson-Nicola Regional District
Tel.: 250 377-6301
Email: jkang@tnrd.ca

Board Bulletin



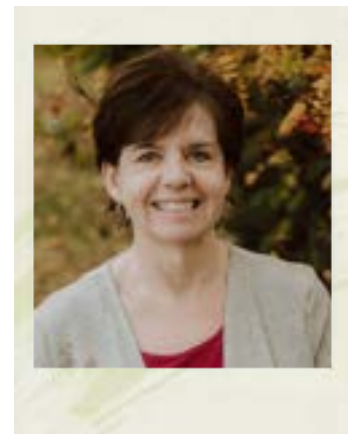
POLICY APPROVALS

As part of its annual workplan, and in accordance with Policy No. 1.60, the Board routinely reviews its policies. At the June Board meeting the following policies were approved following recommendation from Policy Committee in May.

- Policy 2.100 Community Consultation
- Policy 2.150 Engagement of Contractors
- Policy 2.50 Accumulated Operating Surplus
- Policy 2.60 Reimbursement of Expenses
- Policy 4.20 Process for Registering a Concern

To view these, and all other policies, follow this link:

<https://sd74.civicweb.net/filepro/documents/9/>



TRUSTEE BIOGRAPHY

My name is Orra Storkan and I have been the Trustee for the District of Lillooet since 2017. It's a role that comes with great responsibility and the opportunity to make a real difference in the lives of our young learners. I work hard to ensure that our schools provide safe and inclusive, environments where every child has the opportunity to thrive. I became a school trustee hoping to build strong relationships with parents, teachers, and communities. By listening to concerns, collaborating on initiatives, and fostering open communication, we can create supportive and enriching educational experiences for our children. One of the most rewarding aspects of being a school trustee is seeing the positive impact of our decisions and policies on the students. Whether advocating for improved resources, supporting innovative programs, or addressing challenges within the education system, we can ensure that our schools are equipped to provide the best possible education for our students.

Of course, being a school trustee also comes with its challenges. Balancing the needs of diverse stakeholders, navigating budget constraints, and addressing complex issues within the education system requires careful consideration and thoughtful decision-making. However, I am committed to approaching these challenges with empathy, integrity, and a deep-seated belief in the power of education to transform lives. Ultimately, being a school trustee is a deeply rewarding and humbling experience. I am honored to play a role in shaping the future of our students and contributing to the growth and success of our communities.

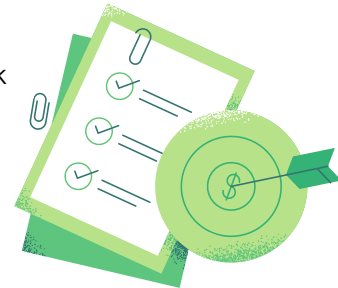
Board passes 2024-2025 Budget

The Secretary-Treasurer presented information on the 2024-2025 budget which includes \$23,196,069 in revenue and \$23,081,604 in expenses.

The District receives the majority of its revenue from the Ministry of Education and Child Care, and spends 73% of its total budget on instructional support. The Board approved the Budget Bylaw.

The budget is included in the June Board Meeting agenda package and can be viewed in its entirety by accessing the link below:

<https://sd74.civicweb.net/filepro/documents/89412>



Teacher Rory Card, VP Bryce Fingado, District Principal of Pedagogy Angela Stott

Student Art Exhibit at the Lillooet Hub Gallery

Students in Rory Card's classes at Lillooet Secondary School recently showcased the incredible talent in a collection titled "Eclipse Sunrise." The exhibition featured over one hundred pieces of art created by students from grades 8 to 12 throughout the school year. Members of the public have been viewing the pieces and buying some of the students' works. The exhibition took place at the HUB gallery in the heart of Lillooet, and it was truly a testament to the creativity and hard work of our students. We would like to extend our sincere gratitude to all the staff and students who dedicated their time and effort to make this show possible.

George M. Murray Elementary School

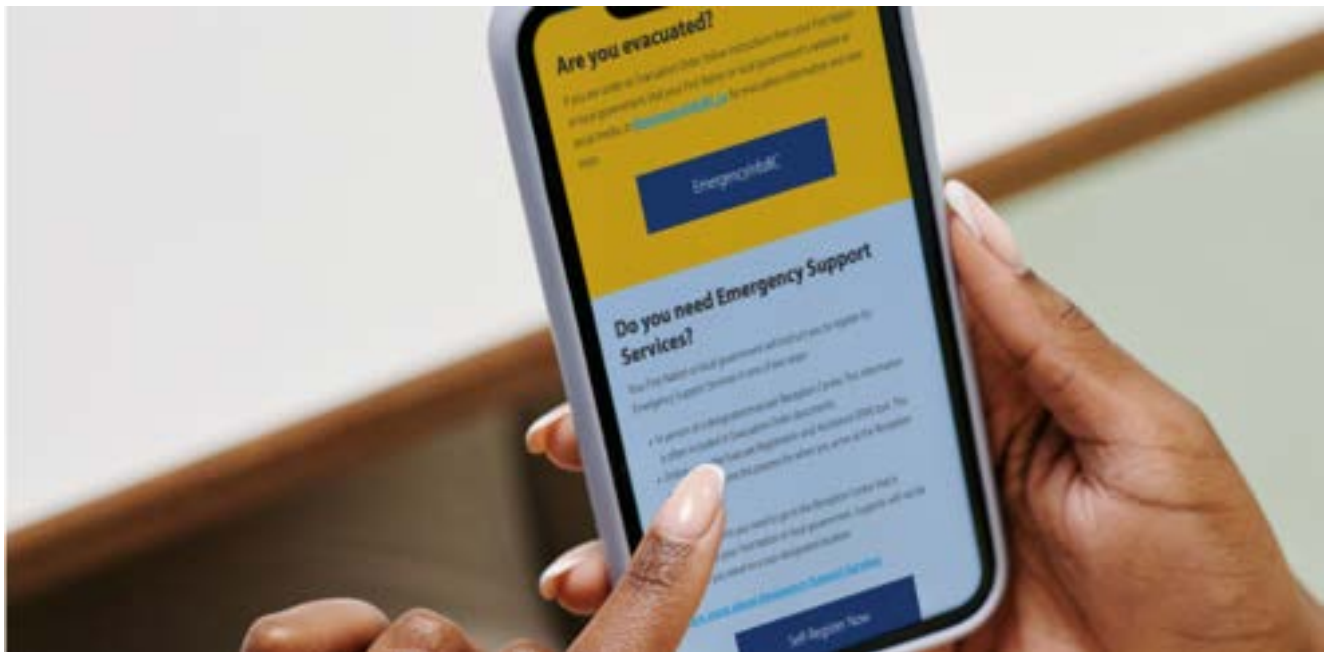


George M. Murray Elementary School held an Exhibition of Learning on May 28 where students showcased their cross-curricular, hands-on literacy learning. In every project, students partnered with local experts to deepen their learning.



[For best viewing, read online](#)

Four Pillars: Information from the Ministry of Emergency Management and Climate Readiness. Read on for important updates, resources, funding information and ways to connect with staff.



Better support for people during evacuations

To better support people who cannot meet their own needs during evacuations from wildfires and other emergencies, the Province has introduced improved measures to [Emergency Support Services \(ESS\)](#).

An accommodation allowance of \$200 per night has been introduced and is now available to evacuees through Interac e-Transfer. People who are evacuated can still receive a direct referral to a hotel or other accommodation from their local government or First Nation.

During large-scale evacuations, people who are evacuated will have the option of receiving an Interac e-Transfer for supports through ESS.gov.bc.ca, without ever needing to go to an in-person reception centre.

People who may need support during an evacuation are encouraged to create a profile on ESS.gov.bc.ca. Creating a profile beforehand will save time and stress if there is an emergency. During an evacuation, people who have created a profile can log into the online self-service registration tool to receive instructions on the types of support available and how they can be accessed.

Read more about the benefits of [creating an ESS profile](#).



Insurance: why it matters

Home or tenant insurance is one of the best ways people can protect themselves in the event of an emergency. Home insurance with coverage for fire damage and losses is widely available in every community across B.C. Both home and tenant insurance policies typically provide comprehensive coverage for living costs, such as accommodation and food, while a person is under evacuation order.

Read more about the importance of insurance on the [emergency management blog](#) and share this important information with your community.

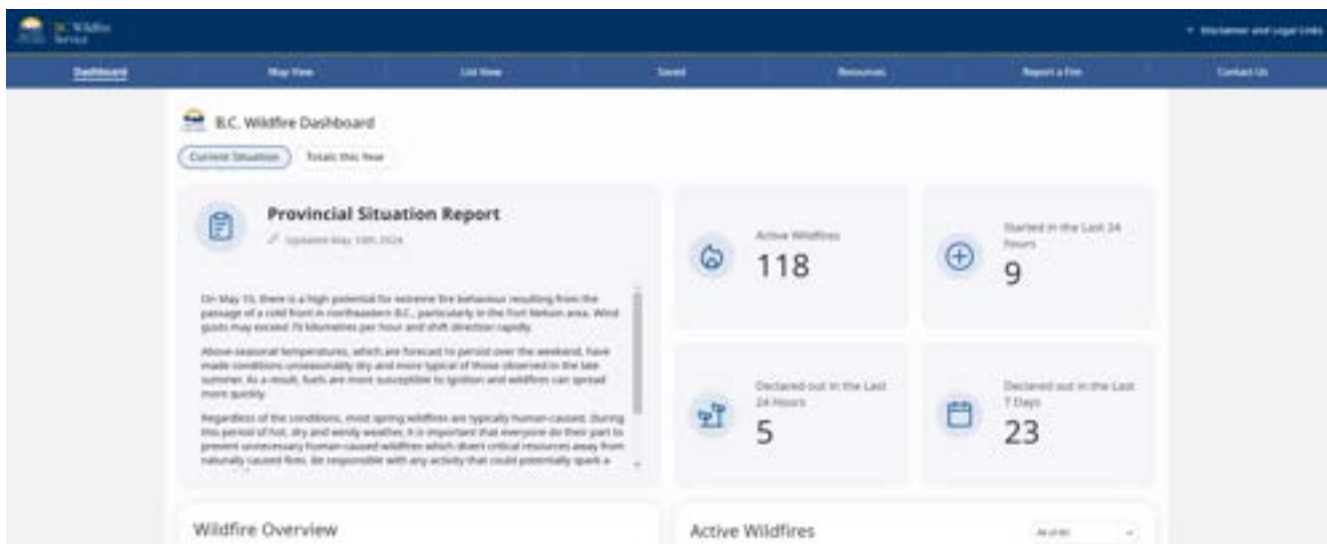


New and improved EmergencyInfoBC

Finding up-to-date, trusted information is critical to people's safety. During emergency events, critical information is shared on [EmergencyInfoBC](#) and on X at [@EmergencyInfoBC](#), 24 hours a day, 7 days a week, 365 days a year.

EmergencyInfoBC was recently updated to help people find information quickly and easily, even during stressful situations. Approximately 80 per cent of people access emergency information from their mobile devices and EmergencyInfoBC now includes an easy to use "share" feature, making it simple for people to share validated and accurate emergency information on their social network (X and Facebook).

Whether you are new to the website or have used it before, take time to explore the new [EmergencyInfoBC.ca](#) and follow [@EmergencyInfoBC](#) on X for updates.



Improved B.C. Wildfire dashboard

Another important resource during wildfire season is the [B.C. Wildfire Dashboard](#). Recently remodeled to make it easier for communities to find the trusted information they are looking for, updates include:

- a current provincial situation report
- specific statistics for each regional fire centre
- improved [map view](#), making it easier to zoom in and out, move around, find, and read specific incident details

The dashboard is accessible from any web browser, and the BC Wildfire Service app is available for free download:

- in the [App Store](#)
- on [Google Play](#)

For additional information about new and improved features read the [EMCR blog post](#).



Is your grab-and-go bag ready?

Emergencies can impact us at any time of year. Whether you're required to shelter-in-place, or you receive an Evacuation Alert or Order, having your grab-and-go bag ready can help keep you and your loved ones safe, especially when minutes matter.

Check out [PreparedBC's basic supply list](#) to get started.

Follow PreparedBC on [Facebook](#), [X](#) and [Instagram](#) for more preparedness info.



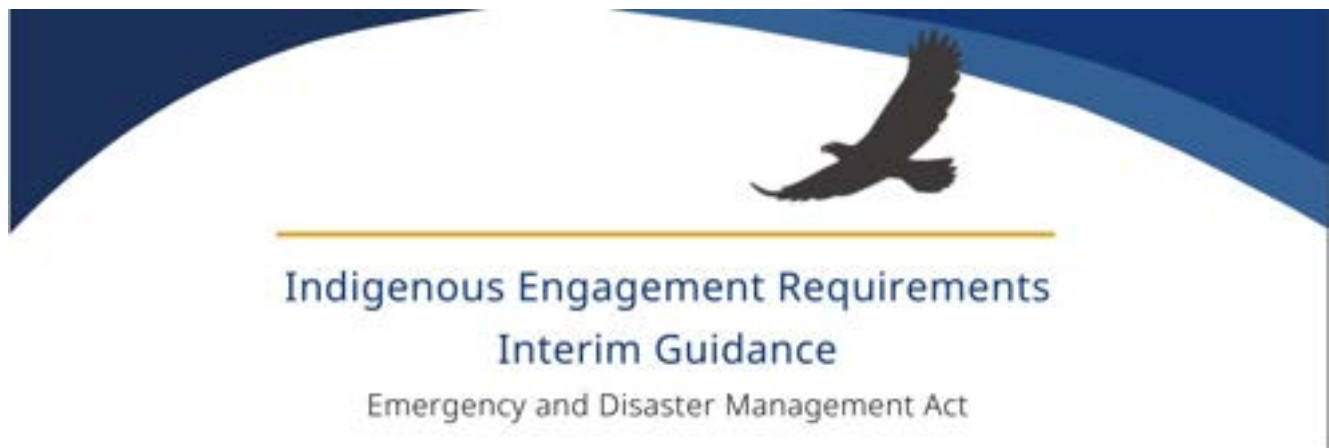
Extreme heat and drought

As temperatures rise and dry conditions persist, preparing for **extreme heat and drought** is an important step toward building resilient communities.

To help, **PreparedBC** has created an easy-to-use **extreme heat social media package** with graphics and pre-written content for easy posting on your social media channels. You can also follow and share posts from PreparedBC on **Facebook**, **Instagram**, and **X**.

We strongly encourage First Nations and local governments to update and share locations where residents and visitors can go to get cool on the **Community Response Locations Portal**. Many people across B.C. turn to this resource for information about where to find emergency cooling centres. For login credentials and any questions regarding the portal, contact your **local regional office**.

For additional information during extreme heat events, visit **Environment Canada**, **EmergencyInfoBC**, the **drought information portal** and your local health authority.



New: Indigenous Engagement Requirements guidance document

The new Emergency and Disaster Management Act (EDMA) **Interim Indigenous Engagement Requirements guidance document** is now available to assist communities with consultation and cooperation activities.

In-person workshops discussing the new requirements will be held regionally:

Central: Thursday, July 11, 8:30 a.m. - 4:30 p.m. Tk'emlúps te Secwépemc, Kamloops

Vancouver Island Coastal: Wednesday, July 17, 8:30 a.m. - 4:30 p.m. Coastal (K'omoks First Nation, Courtenay)

Southwest: Thursday, July 25, 8:30 a.m. - 4:30 p.m. Leq'á:mel First Nation, Fraser Valley

Northwest: Tuesday, July 30, 8:30 a.m. - 4:30 p.m. Witset First Nation, Smithers

Connect with us

Contact your [Regional Office](#) for support or to find out about opportunities to connect near you.

Funding information

**Thursday, June 20
(Stream 3)**

[Agriculture Water Infrastructure Program](#)

Funding is available through four streams to improve water security in agricultural areas and food security in B.C. The program is delivered by the Investment Agriculture Foundation of BC (IAF) and funded by the Government of B.C. through the Ministry of Agriculture and Food.

Friday, September 6

[Community to Community Program](#)

Provides funding for Regional Community to Community (C2C) forums, events and supports the advancement of First Nation/local government reconciliation and relationship building

**Monday, September
30**

[FireSmart Community Funding and Supports](#)

Provides funding for local governments and First Nations to undertake community-based FireSmart planning and activities that reduce the community's risk from wildfire and increase resiliency.

FireSmart recovery uplift

This year, in addition to mitigation funding, [FireSmart BC](#) is offering one-time recovery funding up to as much as \$100,000 for wildfire-affected communities.

Funding is intended for projects like clearing post-wildfire debris, and building interest in FireSmart preparedness activities so communities can build back more resilient.

Visit [FireSmart BC](#) for more information.

We acknowledge with respect that Emergency Management and Climate Readiness operates throughout British Columbia on the traditional territories of Indigenous Peoples. We invite you to learn which territories you work/live on and how to respectfully [acknowledge the land](#).

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Procurement for Kamloops cancer centre moves to next stage

June 17, 2024

Interior Health and BC Cancer have invited two qualified teams to participate in the request for proposals (RFP) stage to design and build the new BC Cancer centre at Royal Inland Hospital.

“Four months ago, we said the short list of the request for qualifications for the new Kamloops cancer centre would be ready in June and it is,” said Adrian Dix, Minister of Health. “I’m pleased that the procurement phase for this project is proceeding to the next stage and people in Kamloops and Thompson Cariboo area will be one step closer to having cutting-edge, comprehensive cancer care and treatment that’s close to home.”

After evaluating the request for qualification submissions, two teams have been selected to participate in the RFP: EllisDon Corporation, and PCL Constructors Westcoast Inc.

Following the evaluation of RFP submissions, Interior Health and BC Cancer will choose the project’s design-build team. It is expected the team will be chosen by May 2025, with construction beginning summer 2025.

“As we move through the procurement process for the new Kamloops cancer centre, we are another step closer to starting construction,” said Susan Brown, president and CEO, Interior Health. “Together with BC Cancer, we are looking forward to bringing expanded cancer services to patients and their families in a new modern space.”

The new Kamloops cancer centre will be a five-storey facility built on the Westlands site on the hospital campus. There will be space for radiation treatment, radiation-therapy planning, including a CT simulator, an outpatient ambulatory-care unit, including 10 exam rooms, and two consultation rooms for radiation-therapy services, an additional MRI suite, and patient arrival and check-in areas.

“Today marks an important step forward in enhancing cancer services in the region,” said Dr. Kim Nguyen Chi, executive vice-president and chief medical officer, BC Cancer. “The new BC Cancer centre at Royal Inland Hospital will provide high-quality, accessible, and life-saving care to patients facing cancer, and uphold our commitment to Indigenous cultural safety.”

The centre will have three linear accelerator vaults. These heavy, concrete structures contain radiation equipment used for cancer-patient treatment.

In collaboration with Indigenous partners, there will also be a sacred space for patients, caregivers and staff, with features to support traditional ceremonies.

A new 470-stall parkade will also be built as part of the centre.

In addition, upgrades to the hospital to expand cancer care have been approved, which include updating and expanding the pharmacy, and relocation and expansion of the community oncology network clinic from the eighth floor to the main floor, with more space and improved access.

Cancer care delivered through the clinic includes oral and intravenous cancer treatment, chemotherapy, immunotherapy, targeted therapy and hormonal therapy. The clinic also provides initial consultation and treatment planning with a medical oncologist, supportive care, followup care and patient education.

“Our government has made unprecedented investments to expand cancer services across the province to meet the increased demand as the population grows and ages rapidly and more people will be diagnosed with cancer,” Dix said.

The new Kamloops cancer centre project budget is \$359 million, shared between the provincial government and the Thompson Regional Hospital District.

It is a part of the 10-year B.C. Cancer Action Plan, which outlines actionable steps to better prevent, detect and treat cancers, delivering improved care for people facing cancer now, while preparing for growing needs.

[Read original release on BC Gov News](#)



THOMPSON-NICOLA
REGIONAL DISTRICT
The Region of BC's Best

NEWS RELEASE

Thompson-Nicola Regional Library Launches Summer Reading Club 2024

[Library News](#), [News](#), [Press Release](#) / June 19, 2024

Kamloops, BC – June 19, 2024 – The Thompson-Nicola Regional Library (TNRL) is excited to invite readers of all ages to join Summer Reading Club 2024! It's completely free, a fit for everyone, and packed with fun challenges and prizes. This year's theme is "World of Curiosities," and encourages readers – from infants to adults – to explore amazing wonders at the library through stories and programming.

For students in particular, the Summer Reading Club bridges the school year and offers a fun and motivating way of continuing with reading all summer long!

Residents are invited to attend fun Summer Reading programs at their local library, various Mobile Library stops, and alongside the Bright Red Book Bus. Additionally, Kamloops daycares can sign up to have a Summer Reading program delivered right to their childcare facility!

Visit [TNRL's program calendar](#) for the full lineup of summer programs! Summer Reading Club runs from July 1 to August 24, 2024. Sign up at your local library today – we can't wait to read together this summer!

For more information on Summer Reading Club, please visit: tnrl.ca/src.

Media Contact:

Melissa Miller, Early Years Coordinator
Thompson-Nicola Regional Library
Tel.: 250-554-1124
Email: mmiller@tnrd.ca



BRITISH
COLUMBIA

June 14, 2024

Ref. 68598

Dear Mayors and Chairs:

As you know, last fall, we passed legislation requiring local governments to update their zoning bylaws to make it easier to build Small Scale Multi-Unit Housing (SSMUH), like town homes, multiplexes, and laneway houses. These changes support our government's work to tackle the housing crisis and build more homes faster. We know local governments in BC have been working hard to comply.

I would like to remind you that the deadline for local governments to amend their zoning bylaws to comply with the new SSMUH requirements is fast approaching. All local governments are required to notify the Minister of Housing that they have amended their bylaws in accordance with the SSMUH requirements in Bill 44: *Housing Statutes (Residential Development) Amendment Act, 2023*, legislation by June 30, 2024. Direction on notification can be found on the Ministry website [here](#).

While the compliance date for zoning bylaw amendments is June 30, 2024, the requirements must be applied to all zones that met the definition in the legislation of a restricted zone on the date the legislation came into force, which was December 7, 2023. In preparing, amending, or adopting a zoning bylaw to permit the use and density required by the SSMUH legislation, a local government must consider any applicable guidelines for SSMUH, including the Provincial Policy Manual and Site Standards and any subsequent policy bulletins issued by the Province. These guidelines were developed to ensure that SSMU projects are viable so more homes will be available in our communities for people. Current and future resources can be found online at: [Local government housing initiatives - Province of British Columbia](#). Of note, the legislation also states that local governments must not unreasonably prohibit or restrict the use or density of use required by Bill 44 for SSMUH.

.../2

I would also like to remind you that the Province encourages local governments to allow for strata-titled SSMUH at every opportunity. This will increase opportunities for home ownership while still adding to the supply of rental housing in the secondary rental market.

Similarly, policy recommendations for parking contained in the [Provincial Policy Manual and Site Standards](#) highlight the influence of onsite vehicular parking requirements on the viability of SSMUH housing forms. Local governments should seek to minimize parking requirements when updating their zoning bylaws, and where appropriate, consider removing parking requirements for residential zones altogether.

Finally, if you have applied for an extension to the compliance date for the SSMUH requirements, please be assured the Ministry of Housing is processing applications, and decisions will be communicated as they are made. Local governments that have applied for an extension for part of their community are still required to adopt an amended zoning bylaw for all areas for which they have not requested an extension by June 30, 2024.

I look forward to our continued work together to ensure that all British Columbians have access to the homes that they need.

Sincerely,



Ravi Kahlon
Minister of Housing

pc: Chief Administrative Officers
City Managers

Kris Hardy

From: Daniela Dyck
Sent: June 21, 2024 9:58 AM
To: Kris Hardy
Subject: AGENDAFW: Join us in June: On the Road to Reconciliation

From: Bonaparte Watershed Stewardship Society <bonapartewatershed@211140838.mailchimpapp.com>
Sent: Friday, June 14, 2024 12:27 PM
To: Daniela Dyck <cao@ashcroftbc.ca>
Subject: Join us in June: On the Road to Reconciliation

[View this email in your browser](#)



A gorgeous sub-alpine meadow at the foot of White Mountain, carpeted in a hundred blue camas, a thousand death camas, and thousands of chocolate lilies - a rare sight anywhere in BC.

Welcome to Venables Valley!

One hundred meters North of the photo above waits the new beaver dam analog (BDA) we installed in the beginning of May. Placed in a damaged and dry diversion channel the upper Venables Watershed at Blue Earth Forest Farm, this BDA is ready for freshets and ready to store water for the dry months. Built with wood from the surrounding area, there is not a machine, nor a stitch of rebar, riprap, or concrete insight. Sticks and stones and hands and boots.

Location:

Thirty kilometers Southwest of Ashcroft just off the TransCanada Highway, the Venables Watershed lies adjacent to the Bonaparte Watershed, and waters here feed the Thompson River, running under the highway just North of Spences Bridge.



Nature Based Restorations:

Average cost per restoration: \$10,000

Time to install: One week to four months, depending on the complexity.

Typically, at this time of year, this area is running with water, and the waters flow over the fields below. The dugout fills, marshlands sink a little, and the earth sits soaking. This year, however, the local snowpack is estimated at 60-70% of its usual. Residents pointed out large areas usually under water in June, and talked about drought cracks already forming in the earth where they usually plant their fields and graze their cattle. Residents here are worried about their security and the longevity of their communities, their ability to protect themselves from wildfire, and secure water supply for their families, their livestock, agriculture, and woodlots.

Number of stakeholders: 2-10

Results: [Click here](#)

Solutions: *Prevents* land erosion, landslides, floods, and forest fires; increases biodiversity, resilience, water sustainability and feasibility of indigenous and rural communities.

Engineered Structures Downstream:

Cost of a dyke downstream (ie Chilliwack after freshet 2021): \$20M

Time to install: 5-20 years

Number of stakeholders: Hundreds, possibly thousands

Downstream of the beaver dam analog lie dormant hundreds of hundred+year old beaver dams, placid except for the frogs and the birds. Historically, beavers created water retention ponds that provided secure water access for this valley. Without beaver builders, humans can engineer water retention solutions, we can mimic beaver structures through installations like beaver dam analogs, and we can work to rebuild the food sources and natural supports beavers need and see beavers return to naturally manage water supply.

Without water in this valley, the cattle, wildlife, and agricultural endeavours here will suffer. In the past, this suffering has resulted in the displacement of humans and abandoned buildings and debris scattered on the landscape. Humans historically held symbiotic relationships with our animal counterparts, understanding we all have an important part to play, working together well before we developed words like 'sustainability.'

We acknowledge the effects that industry, commerce, and colonialism have had on beavers and other wildlife indigenous to these lands, and the impact experienced by the peoples indigenous to these lands.



Results in: More dykes and replacement of dykes and culverts, tax increases, more beavers in built urban environments, more concrete and rebar, more machines in waterways, more undesirable wildlife and human interaction and their consequences, negative effects to fish spawning and habitats, displacement of humans, loss of real estate, and so much more.

Replaces damaged civic infrastructure, restores public access to damaged lands. Does not prevent natural disasters from reoccurring and does not provide vital water access or sustainability.

Landholders in the Valley have been ranching, farming, foraging, and harvesting in various capacities for millennia on lands held originally by the indigenous Cooks Ferry, Oregon Jack Creek, and Secwepemc peoples, then a Chinese community during rail expansion, followed by a Hare Krishna community and other cooperative endeavours.

We are very grateful to Jen, Neil, and the BC Wildlife Federation team, Julie at Fish & Wildlife Compensation Program, Jeff with Geomorphic Consulting Inc, Tricia Thorpe at the TNRD, Brenda, Kukpi7, Byron, Arthur, Marie, Dave, and so many more with St'uxwtews, Gary and Meghan and The Picture Miner, Sarah, Brenley, David, Riley, and so many others at DFO, Sarah and the team at BC Rural Centre, Michael and the crew at Blue Earth Forest Farm, our new friends at Saranagati Village, and so many others for joining us in practical works to resilience for the benefit of this small community and its incredible inhabitants and ecosystems.

We're reconciling drought, wildfires, landslides, lands erosion, floods, history, and the restoration of health and welfare of all beings through **nature-based restoration principles.**





Come see it for yourself.

Join us on June 30, 2024!

Join us in the Venables Valley for an immersive tour and celebration
with **Saranagati's Rathayatra Festival!**

Reserve your tickets for a tour of the lands and projects, visit the
beaver dam analog, capture native wildflowers, and walk where
wildlife and water were once plentiful.

VENABLES VALLEY TOUR TICKETS!

**\$10 Annual
Membership**

**Sponsorships &
Donations**

**Join our
Subscribers**



BWSS Directors Meeting

Date: Tuesday, June 18, 2024

Time: 2-3pm

Location: Community Futures Sun

Country, Ashcroft

Our directors meet to discuss funding, objectives, and stakeholder requests.

Venables Valley Tour

Date: Saturday, June 29, 2024

Time: 1:30pm - 9pm

Location: Venables Valley

Reserve your times and tickets [here!](#)

Request to Join

Request to Join

Read More

**CONTRASTING
GEOMORPHIC
IMPACTS OF**

**CANADIAN HUMAN
RIGHTS ACT
1985**

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1985**

**PRE- AND POST-
COLUMBIAN
LAND-USE CHANGES
IN ANGLOAMERICA**

2011

By L. Allan James at
the Department of
Geography, University
of South Carolina

2 All individuals should have an opportunity equal with other individuals to make for themselves the lives that they are able and wish to have and to have their needs accommodated, consistent with their duties and obligations as members of society, without being hindered in or prevented from doing so by discriminatory practices based on race, national or ethnic origin, colour, religion, age, sex, sexual orientation, gender identity or expression, marital status, family status, genetic characteristics, disability or conviction for an offence...

73 (1) The Governor in Council may make regulations
(a) for the protection and preservation of fur-bearing animals, fish and other game on reserves;
(b) for the destruction of noxious weeds and the prevention of the spreading or prevalence of insects, pests or diseases that may destroy or injure vegetation on Indian reserves;



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Actionable Motion and Task List Tracker 2024

JUNE

Motion No.	Motion	Staff Responsible	Comments	Time line	Status
2024 MOTIONS					
R-2024-112	<p>THAT, Council approves the Council Committees, Boards and Working Group appointments as follows:</p> <ul style="list-style-type: none"> •Encl. Anstett – Safety and Protection, Managing Infrastructure and Assets, Community Planning and the Natural Built Environment. •Encl. Davenport – Enhancing Parks Recreation, Arts and Culture Amenities, Japanese Mural •Mayor Roden – Governance, Public and Inter-Governmental Engagement, Managing Infrastructure and Assets, Community Planning and the Natural Build Environment •Encl. Clement – Enhancing Parks Recreation, Arts and Culture Amenities, Governance, Public and Inter-Governmental Engagement •Encl. Lambert – Japanese Mural, Safety and Protection <p>Other appointment changes:</p> <ul style="list-style-type: none"> •Encl. Davenport be removed from the Transit Committee. •Encl. Anstett be removed from the Landfill Monitoring Committee and be appointed to the Transit Committee 	CAO	Update Council Committes, Boards and WG appointments		completed